

OVERSEAS NEWS

Pakistan had planned raid on aircraft

BY JOHN ELLIOTT IN KARACHI

PAKISTANI security forces were preparing to mount a commando raid, with US backing, after midnight on Saturday night against the Pan American jumbo jet which had been hijacked on the tarmac at Karachi Airport with 889 passengers and staff aboard some 18 hours earlier.

But the army and police were not sufficiently alert to be ready to cope with the earlier emergency which came before midnight. As a result it took 15 to 20 minutes to reach the aircraft after the hijackers opened fire on passengers killing about 18 people and injuring more than 100.

This summary of the events of Saturday night emerged from conversations with officials in Karachi over the weekend as Pakistan came under criticism for its handling of the crisis and different sections of the country's police and security forces vied with each other for favourable newspaper publicity before President Zia ul-Haq returned last night from the non-aligned summit in Harare.

Fortunately, all the passengers and airline staff who had not been killed in the sudden burst of gunfire and grenade explosions around 10 pm, had escaped from the aircraft by

the time the police arrived—followed later by the country's crack commando corps. So in retrospect security chiefs could claim that the outcome was not as disastrous as it might have been if there had been a full frontal commando assault with the risk of higher casualties caught in cross-fire.

The passenger probably most relieved, and in some ways surprised, to survive, was Mr Michael Thexton, a 29-year-old schoolteacher from London. He had been picked as the hijacker's second assassination victim early in the day.

"The stewardesses threw all the US passports away and then was the first British passport holder they came to," he said yesterday. His brother died on a glacier accident in northern Pakistan three years ago. "I thought I was about to join him."

Pakistan decided during Saturday that the aircraft would eventually have to be raided, although it is believed that some security chiefs hoped an earlier event might trigger an emergency which would end the hijack—though they did not prepare properly for that possibility.

"At some point during the day the Government decided not to let the plane go and

came to the US and asked if we would back them if such action led to violence," said a US official. The answer "Yes" came quickly from the "highest authority" in the US.

Three main reasons lay behind the decision not to let the aircraft go:

● One man had been killed in the morning so the hijackers could not be relied on.

● The hijackers were heavily armed with grenades, explosives and guns which would endanger the airport during the proposed flight to Cyprus, even if the hijackers had first unloaded all passengers.

● Cyprus and other countries had refused to accept the aircraft. When pressed Cyprus had said "no, no, hell no," reported the US official.

Earlier in the day Pakistan had seemed keen to wash its hands of the affair. But then a choice was made between the risk of losing lives on the ground, or everyone and the aircraft in the air.

Rehearsing an assault with mock raids on a Pakistan International Airways jumbo started in mid-afternoon on a remote side of Karachi Airport. Put around the aircraft there were only sharpshooters who, it is thought, may have managed to

kill or injure one hijacker through the cockpit window. The army commandos were not given to advance order to move into readiness for an instant alert.

It is left the tarmac virtually empty when the passengers were shot, the Air Vice Marshall Mr Kurshid Anwar Mirza, Director General of the Civil Aviation Authority who described what he saw about 10 pm as he walked across the tarmac with a Pan Am official after radio contact had been lost and the aircraft lights had gone off.

"We saw a stream of people coming out of the plane and one of the first said: 'They are shooting everyone indiscriminately.'"

"We rushed to the nearest (security) post and through the megaphone we said 'where are our people (the commandos). They must come out.' Apparently no-one was there in the vicinity at the time. I learned later that they were some way away."

It was after "ten to 15 minutes" that he saw "the first cordons of people moving round the aircraft."

In another answer to reporters he said: "We said the commandos must come forward now as per the plan. But as we learned

subsequently the commandos were not right there. They were further away at that time because they were not just sitting there all the time."

There also were no steps for the police or army to mount to the aircraft, partly because of fear of gunfire: "The ladder was brought in 20 to 25 minutes later because, you see, there was firing going on from the aeroplane," said the Air Vice Marshall.

Because of this, commandos eventually mounted inflated escape chutes. But, despite training, they apparently failed quickly to open an access door under the aircraft.

It then appears that after the initial killings, the hijackers stopped shooting, either because they had no nearby ammunition or because they knew they had nothing to gain. They tried to escape with the passengers. Two were arrested later, one masquerading as a passenger in the terminal and one by a gate.

Last night key questions remained unanswered: whether the US pushed Pakistan into switching from its soft approach to a hard line, whether the aircraft lights were intentionally turned off, and why authorities failed to mount effective co-ordination and leadership.

Synagogue killings spark massive hunt

By David Barchard in Ankara

TURKEY'S SECURITY forces yesterday mounted one of the most intensive searches ever seen in this country for the organisation behind the killing of 23 worshippers at an Istanbul synagogue on Saturday morning.

Security measures were also stepped up around all non-moslem places of worship. The two gunmen, who posed as photographers to gain entrance to the synagogue before attacking the worshippers inside with automatic weapons and hand grenades, themselves died on the spot, so there is little evidence for the police to go on.

Inevitably it is being recalled that in the last major Arab terrorist incident in Turkey, the killing of the first secretary of the Jordanian embassy in Ankara last year, the assassin was never caught.

The Turkish press with few exceptions has echoed the outrage and fury at the attack voiced by Turkey's leaders.

There was some speculation in the press that the raid might have been carried out in Istanbul either to discredit Turkey or because of the slight rapprochement in Turkish-Israeli relations in recent months.

Mediator absent from SA review

BY PETER MONTAGNON IN LONDON

A REVIEW of South Africa's economy under the terms of the debt restructuring deal reached with creditor banks in March is going ahead without the involvement of Dr Fritz Leutwiler, the Swiss mediator between Pretoria and its bankers.

Dr Leutwiler, formerly President of the Swiss National Bank and now chairman of the Swiss engineering group Brown Boveri, had at one stage been expected to chair the review. But it is being carried out instead by a technical committee of 12 leading creditor banks formed in March to implement the debt agreement.

Dr Leutwiler's lack of involvement in the review has helped to confirm expectations that he would quietly bow out of the South African debt negotiations following the failure to reach a deal.

The original purpose of the exercise had been to determine whether South Africa's balance of payments

would permit it to step up repayments to creditor banks, limited to \$500m under the scope of the agreement.

However, bankers on the committee said at the weekend that given the payments outlook so far and the increasing probability of economic sanctions being applied by the West, there seems little likelihood of South Africa being able to increase its debt repayments this year.

Late last month Dr Chris Stals, South Africa's Director General of Finance, said South Africa would not seek to extend its payments freeze to previously excluded forms of debt. But, in a remark that dashed hopes of additional money being available to repay bank loans, he added that the assumption that the March agreement would leave little room to add to the country's reserves "now proves to have been realistic and correct."

The technical committee comprises Barclays, National Westminster, Standard Chartered, Credit Suisse, Union Bank of Switzerland, Swiss Bank Corporation, Commerzbank, Deutsche Bank, Dresdner Bank, Citibank, Manufacturers Hanover and Morgan Guaranty Bank, Page 29



Transatlantic business travellers...

I like it. Flying the Atlantic in TWA's Ambassador Class.

It makes flying on business a real pleasure. Just look at the business of getting on the plane. TWA makes it as effortless as possible. Boarding cards and seat reservations (smoking or non-smoking) settled before you even leave the office!

Think of the time and trouble that saves.

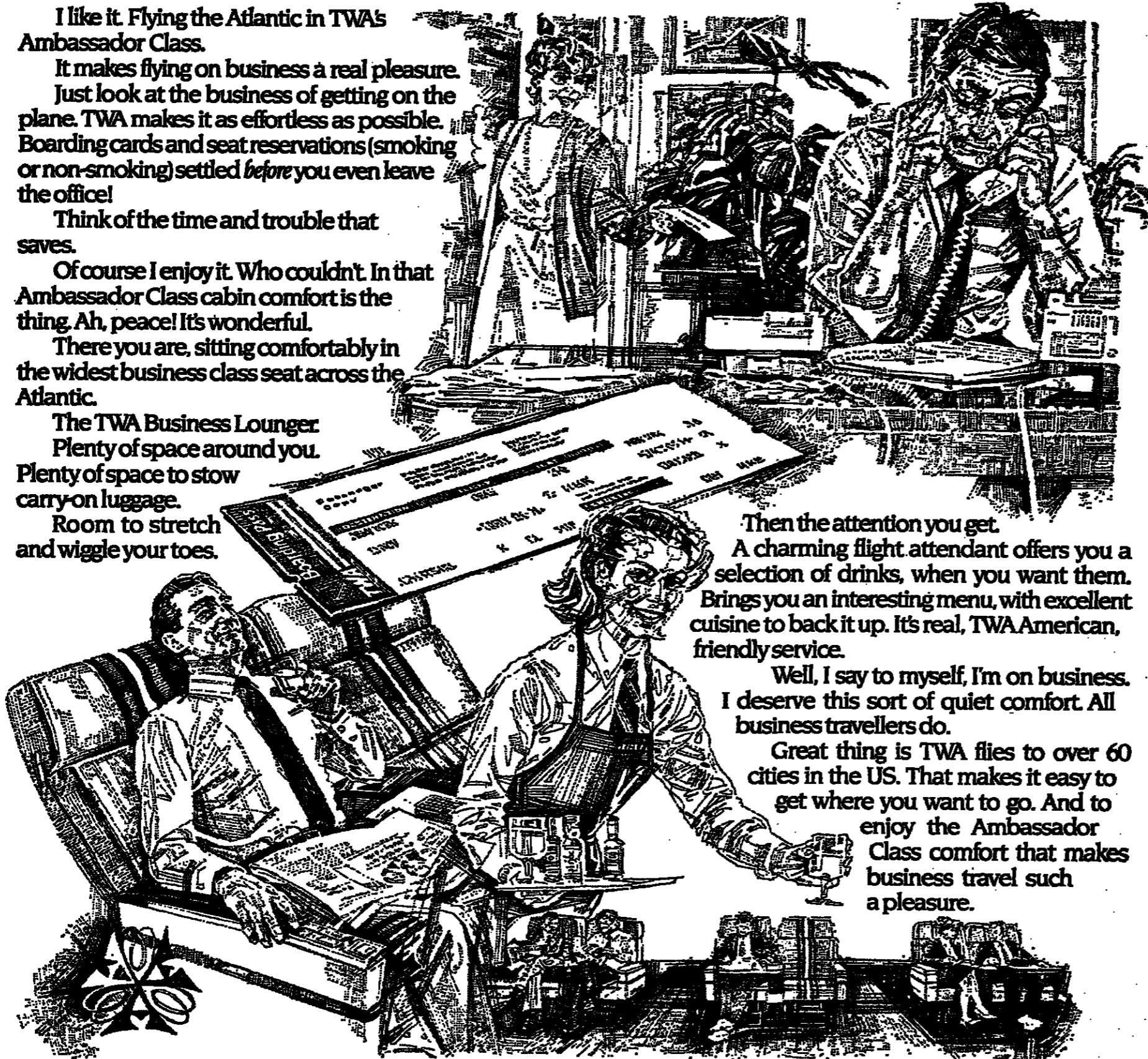
Of course I enjoy it. Who couldn't. In that Ambassador Class cabin comfort is the thing. Ah, peace! It's wonderful.

There you are, sitting comfortably in the widest business class seat across the Atlantic.

The TWA Business Lounger. Plenty of space around you.

Plenty of space to stow carry-on luggage.

Room to stretch and wiggle your toes.



Then the attention you get. A charming flight attendant offers you a selection of drinks, when you want them. Brings you an interesting menu, with excellent cuisine to back it up. It's real, TWA American, friendly service.

Well, I say to myself, I'm on business. I deserve this sort of quiet comfort. All business travellers do.

Great thing is TWA flies to over 60 cities in the US. That makes it easy to get where you want to go. And to enjoy the Ambassador Class comfort that makes business travel such a pleasure.

...deserve the quiet comfort of TWA's Ambassador Class.



Leading the way to the USA.

TWA

Internal strife harms Third World forum

BY VICTOR MALLET IN HARARE

IT WAS NOT a particularly happy 25th birthday for the Non-Aligned Movement (NAM). Third World

leaders, representing more than half the world's population, but only a fraction of its military and economic resources, ended their week-long stay in Zimbabwe yesterday after a summit overshadowed by internal strife and by uncertainty about the role of the 101-member grouping in tackling the superpowers.

Libyan leader Colonel Muammar Gaddafi stole the show when he called NAM an international force in a world which had to be divided into the two camps of liberation and imperialism. Egypt promptly said that he was merely unbalanced.

Iran called for the expulsion of Iraq from NAM and said Iraqi leaders should be executed. India sharply criticised Pakistan and Sri Lanka, and accused Pakistani security forces of lunging their attempts to rescue hostages on the hijacked US jet in Karachi.

NAM, comprising 99 countries and two guerrilla groups, the Palestine Liberation Organisation and the South West Africa People's Organisation, proved itself an unwieldy body. Speaker after speaker at the Harare conference centre called for action rather than words, but the outcome of the summit was inevitably more verbal than concrete.

Last week's summit, held in Harare to focus attention on the crisis in southern Africa, called for mandatory and comprehensive economic sanctions against South Africa. The meeting agreed to set up a fund to help the black frontline states likely to be severely affected by sanctions and by possible South African retaliation against the dependent economies of the region.

A delegation of foreign ministers will be sent to four of South Africa's major trading partners - Britain,

the US, West Germany and Japan - to press for sanctions.

Disarmament was another major issue, and the conference drafted a letter to be sent to President Ronald Reagan and Soviet leader Mr Mikhail Gorbachev, urging them to reduce international tensions and end the arms race. "Never before has humanity been so near to self-destruction," the letter said.

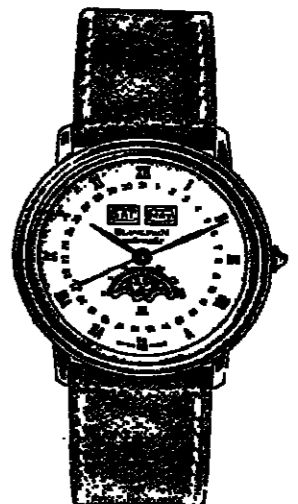
The West came under fire for the imbalances in the world economy and its approach to the Third World's enormous debt. Non-aligned leaders described the debt issue as insupportable but rejected calls by some members for mass defaults on their obligations. The final economic declaration, however, added: "The heads of state or government reaffirmed that... unless urgent, just and durable solutions were found by the international community, for some of them those obligations would become beyond the capacities of their economies."

The declaration called for measures to ease the debt burden, including the limiting of debt service payments to a suitable proportion of export earnings, a course already taken by Peru.

The former Tanzanian President, Mr Julius Nyerere, has meanwhile been appointed as head of a commission to promote co-operation between developing countries.

The NAM, formally set up in Yugoslavia in 1961, remains uncertain of its identity. The US and others accuse the organisation of pro-Soviet bias and certainly the rhetoric was largely anti-American, with conservative members often keeping a low profile. But the Zimbabwean Prime Minister, Mr Robert Mugabe, the new chairman of the movement, and his predecessor, the Indian Prime Minister, Mr Rajiv Gandhi, both say it is impossible to create an artificial balance or to voice one criticism of the Soviet Union for each attack on the US.

IB
1735
BLANCPAIN



Watches of Switzerland Ltd

HOROLOGISTS

16 New Bond Street, Mayfair, London W1Y 9PF

Tel: 01-493-5916

and at 22 Royal Exchange, EC3V 3LP Tel: 01-626-7321

OVERSEAS NEWS

Shortfall in revenue threatens planned EEC farm spending

BY QUENTIN PEEL IN BRUSSELS

A GAPING new hole has opened up in the over-stretched EEC budget for the current year, likely to require further painful economies in farm spending and restart old battles between the 12 member states...

Tax row poses threat to Oslo Government

By Fay Gjester in Oslo

A ROW about a long-promised reform of Norway's income tax system could give the country its second change of government in less than a year.

Reagan faces Congress showdown

BY STEWART FLEMING, US EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan, who is scheduled to return to Washington today from a three-week vacation in California, is facing a showdown with Congress on US policy to South Africa and congressional challenges to his trade and budget priorities.

Party lets Nakasone stay on for another year

By Ian Rodger in Tokyo

Mr YASUHIRO NAKASONE, Japan's prime minister, has won the agreement of his fellow Liberal Democratic Party leaders to remain in office for another full year.

Deng's plans to retire run into opposition

BY ANDRIANA IERODIACONOOU IN ATHENS

DENG XIAOPING has said he plans to retire next year as China's leader but is meeting opposition to his plans, Reuter reports from New York.

Papandreou determined to press on with austerity

BY ANDRIANA IERODIACONOOU IN ATHENS

THE GREEK Socialist Government is determined to apply an economic austerity programme, launched a year ago, in 1985, irrespective of the political cost, Dr Andreas Papandreou, the Prime Minister, said in an economic policy speech on Saturday.

Martens hints at tax cuts if finance package applied

MR WILFRID MARENTS, the Belgian Prime Minister, held out the prospect of tax cuts if his centre-right coalition succeeded in implementing fully a controversial savings package adopted last month, Reuter reports from Brussels.

Thatcher faces acid rain talks

By Lucy Kellaway

"ACID RAIN" will be one of the subjects discussed when Mrs Margaret Thatcher visits Oslo later this week for talks with Mrs Gro Harlem Brundtland, the Norwegian Prime Minister.

Direct rule from Delhi

By Lucy Kellaway

The north Indian state of Jammu and Kashmir was brought under direct rule from New Delhi for the first time yesterday after six months' rule by the state governor imposed because of a political crisis, Reuter reports from New Delhi.

The Journal is Also Read for Its Figures of Speech.

The Wall Street Journal/Europe has always given its readers a lot of numbers. How else could it have developed its unmatched reputation for comprehensive coverage of world financial markets? But it is not read only for the facts and figures. It is also read for the way it is written.

Table with multiple columns of financial data, including market indices, exchange rates, and commodity prices.

TOKYO NON-STOP advertisement for Japan Air Lines, featuring a stylized '最短' (shortest) character and text about non-stop flights from London and Paris to Tokyo.

THE BRIEFCASE WITH THE PERFECT MEMORY advertisement for a product that helps with memory, featuring a briefcase and a pen.

FINANCIAL TIMES advertisement providing contact information for the newspaper's European office in Frankfurt/Main.

THE WALL STREET JOURNAL. EUROPE THERE'S NOTHING LIKE IT FOR INTERNATIONAL BUSINESS.

UK NEWS

Labour plans limits on tax avoidance schemes

BY IOR OWEN

AN INCOMING Labour government will provide the Inland Revenue with more staff and give them the task of reducing the scope for legitimate tax avoidance schemes, in addition to dealing with illegal tax dodges.

A policy statement drawn up by Labour's National Executive Committee (NEC) for submission to the party's annual conference, which opens at Blackpool on September 28, proposes a clampdown on fringe benefits, tax evasion and tax avoidance.

While looking to this area to provide a valuable additional source of revenue, the NEC has introduced a marked note of caution over the timing of already promised increases in expenditure on social security.

In sharp contrast to a recent specific statement by Mr Michael Meecher, the party's shadow social services secretary, pledging that a costly upgrading package would be

introduced in the "first budget" of the next Labour government, the policy statement does no more than accord "high priority" to protecting and improving child benefit in its first year of office.

Proposals for redistributing the tax burden so that it weighs more heavily on the higher paid, including restricting the relief on mortgage interest paid by home owners to the standard rate of income tax only, and the introduction of a wealth tax, are reaffirmed.

Other changes in the tax structure which the conference will be invited to endorse provide for tightening the regime for capital gains and investment income, the introduction of a new reduced rate band of income tax for the low-paid, and the imposition of a comprehensive tax on capital transfers.

The proviso "as resources allow" governs the timing of a wide range of improvements in social security provision.

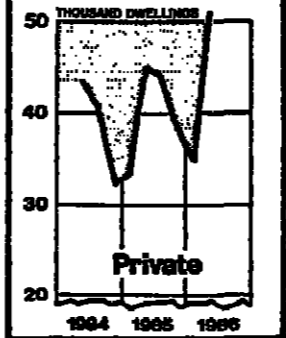
The NEC statement envisages that a "substantial number of jobs" will be created in the Inland Revenue to mount the new drive against tax avoidance and evasion.

It is claimed that the cost of swelling the ranks of the Civil Service for this purpose will be exceeded "many times" by the accretions to the Treasury's coffers resulting from limiting the opportunities for tax avoidance and evasion.

Resolutions calling for the phasing out of nuclear power stations dominate the conference agenda.

They pose a potential threat to the post of Dr Jack Cunningham, the shadow environment secretary. Dr Cunningham, a close ally of Mr Neil Kinnock, the Labour leader, and an eloquent advocate of the use of nuclear power for civil purposes provided there are adequate safeguards, is assured of support from the union leaders anxious to preserve the jobs of their members in the nuclear industry.

HOUSING STARTS



Building materials run short

By Andrew Taylor

A BIG increase in private housebuilding, particularly in the south of England, is creating shortages of lightweight concrete aerated blocks used by housebuilders to construct the inner walls of new houses.

Thermalite and Celcon, which between them control more than 90 per cent of the aerated block market, are quoting up to 12 weeks for delivery in the south. They are warning customers to plan ahead and to give as much notice as possible of requirements.

So far housebuilders say that shortages have not held up work. Nonetheless the problems illustrate the pace at which new private housebuilding has accelerated this summer, particularly in the south-east.

According to the Environment Department, the number of new private houses started in May, June and July was 15 per cent more than in the same three months last year.

In some regions the rate of increase has been much higher. Cotswold Homes, which operates mostly in the south-east, south-west and Midlands says that, despite bad weather earlier this year, it expects to start work on more than 2,000 private houses in 1986 - an increase of more than 17 per cent on 1985.

Celcon and Thermalite, although they have stepped up production, have been unable to meet fully the demand for aerated concrete blocks.

Celcon says that in May, June and July it produced 12 per cent more blocks than in the same three months last year.

Motor trade counts the cost of record summer sales bulge

BY JOHN GRIFFITHS

THE estimated extra cost to the UK's four main car makers and their dealers of meeting August's record car sales bulge was at least £50m, based on submissions made by the manufacturers to the Society of Motor Manufacturers and Traders (SMMT).

The total of 382,215 cars sold was about 10,000 more than the SMMT was expecting.

The new peak has lent extra urgency to efforts being made by the SMMT and the retailers' body, the Motor Agents Association, to find a compromise on a new registration system which might make the bulge more manageable, yet without reducing the year's total sales.

The two sides have scheduled a meeting for September 17 for new talks on the issue. In the meantime they have backed away from conflict over the choice of an alternative month by agreeing to reconsider their own and each other's positions.

The SMMT had urged the adoption of the prefix change to October 1, starting with the E plate next year - a move already accepted by

the Department of Transport. The MAA had bitterly protested the decision, calling instead for a change on July 1.

Both sides are anxious to reduce the high level of costs associated with servicing the month's sales boom engendered by the prefix, and which arises from increased manufacturing, stockholding and other costs.

In statistics submitted to the SMMT covering the August 1985 period - when 8,000 fewer cars were sold than during last month - the UK "big four" (Ford, Vauxhall, Austin Rover and Peugeot/Talbot) between them claimed additional manufacturing costs of £2.6m associated with overtime working. They also claimed £3.1m in higher warranty costs through less satisfactory pre-delivery inspections of cars and £20.4m in extra stockholding costs, for a total of £28.1m.

They calculated it cost their dealers £21m in extra storage and financing costs, and £1.6m in overtime to handle the flood of pre-delivery inspections.

Inflation and the higher volume

still this year will have taken these figures well over £50m.

Even then, the SMMT points out, the figures exclude the costs borne by importers, and any short-time working which might follow in the autumn should a manufacturer have over-estimated the size of the August market.

What the SMMT does stress is that every alternative appears to have its pros and cons.

But what it has now done is calculate the cost and sales volume implications of changing to each of the four other months which have been proposed.

The one calculation it has not made relates to total abolition of a yearly identifier, to which the Home Office is opposed, declaring that the prefix helps the police.

By the SMMT's calculations, a change to October 1 would cost the least, and create the smallest bulge.

However, the SMMT acknowledges that dealers are legitimately concerned about their ability to dispose of trade-ins during winter months in the event of a switch to October 1.

Spending on ships declines by 44%

EXPENDITURE on new and second-hand ships by private sector shipping companies fell by 44 per cent in 1985 compared with the previous year, according to figures released by the Trade and Industry Department, Kevin Brown writes.

When sales of ships to foreign owners are taken into account, net investment in the British merchant fleet fell by 59 per cent to £198m, the lowest level since 1981.

The industry spent £267.5m on 34 new ships and £53.5m on 31 second-hand ships in 1985, a total of £321m. This compares with £584.7m on 39 new ships and £20.5m on 45 second-hand ships in 1984, a total of £605.2m.

The number of disposals of ships to foreign owners fell only slightly, from 109 to 93, valued at £168.3m and £165m respectively, reducing the total net investment from £476.5m to £198m.

The value of 1984 purchases was inflated by the delivery of the £120m cruise ship Royal Princess, built in Finland for P & O, but the fall in investment between the two years reflects the continuing deep recession in shipping caused by overmanaging in most of the key sectors.

UK shipyards built 15 of the ships delivered in 1985 but accounted for only a quarter of the total tonnage. Only one British-built ship was bigger than 10,000 gross registered tonnes, compared with five in 1984.

MORE THAN a year after the end of the coal strike, the UK has been using substantially less coal than in the immediate aftermath of the strike.

Between May and July, coal consumption was 2.3 per cent lower than in the same period of 1985, with coal production also fractionally lower than a year ago.

SHARES in the Trustee Savings Bank after its flotation are likely to rise sharply in the after market and may even double in value, according to stockbrokers Scrimgeour Vickers.

In a report on the TSB, whose flotation price is to be announced on Friday, the firm's bank analysts say that the TSB has grown faster than any quoted bank since 1981 and has achieved a higher return on its capital.

Public sector warned on pay

BY OUR POLITICAL STAFF

MINISTERS are calling for more determined efforts to ensure that, where the Government is the direct employer, any increases negotiated in the coming pay round are kept more closely in line with the level of inflation.

Some categories of civil servants are likely to be told that, if they do succeed in obtaining rises which cannot be contained within the annual budget allocated for the running of their departments, cuts in staff are likely to follow.

Mr Kenneth Clarke, the Paymaster General and chief spokesman

for the Department of Employment in the House of Commons, underlined at the weekend the need for the Government to show "determination" in the coming pay round as the nation's largest employer.

His comments signalled the launching of an offensive by Cabinet ministers angered by what they regard as the excessive settlements - averaging 7.5 per cent - which characterised the bargaining period now coming to an end.

Mrs Margaret Thatcher, the Prime Minister, and Mr Nigel Lawson, the Chancellor of the Exchequer, have protested in recent

speeches that the success achieved by the Government in containing inflation has been dissipated to a large extent by excessive pay settlements which have prevented employers making as large a contribution as the Government had hoped to reducing unemployment by taking on more labour.

At the same time, Ministers are making it clear that the Government has no intention of returning to what they describe as "an institutionalised incomes policy" or of setting a specific pay "norm" to be applied to all those in its direct employ.

Redundant workers reject job offer

BY LISA WOOD

THE MAJORITY of workers at a machine tool factory which is to be closed have rejected an offer to move more than 200 miles to new jobs offered by their employer.

TI Machine Tools, which is to close its Blaydon plant, Tyne and Wear in north-east England, gave the 440-strong workforce first chance of 190 jobs which the company is creating at its Coventry

plant in the Midlands. Although unemployment in Tyne and Wear is above the national average, only 20 people have taken up the offer of permanent jobs in the Midlands while about 30 are to move there on short-term contracts.

Mr Leszlie Izzard, operations director of the machine tools division, said: "The view that we have perceived is that a lot of the workforce

have been living in this area for a long time, they have their families here and moving is more than they are prepared to do. We are very disappointed that not more people have come forward but we are sympathetic to people's wishes."

TI Machine Tools, a subsidiary of TI, the diversified engineering group, is having no difficulties in filling the new places in Coventry

THE BRAINPOWER THE WILLPOWER THE WINPOWER

AT THOMSON-CSF, WHEN WE'VE GOT TO COVER A LOT OF GROUND WE'VE GOT A SYSTEM

The system - which gives Brazil, a country twice the size of Europe, complete integrated airspace coverage - has two main features. Leading-edge technology. And international cooperation.



The spearhead technologies developed and proposed by Thomson-CSF are being implemented in close association with - and with major participation from - Brazilian industry.

It adds up to a lot of cooperation. When just the first phase of this ambitious project becomes operational, it alone will be the largest system of its kind in the world to be implemented in a single stage.

At Thomson-CSF we specialize in doing things on a large scale. Last year, for instance, the company devoted

18 percent of sales to research. Over \$800 million. It's one of the ways we maintain our edge in the highly competitive world markets in which we operate.

Thomson-CSF is a leading global producer of advanced electronics systems for civilian and defense applications. In 1985 our total revenues were \$4.3 billion, over 61 percent of which was generated outside France, our home base.

The company's core business is defense electronics: avionics, defense and control systems, weapons systems, communications and data processing, antisubmarine warfare systems and training simulators. Thomson-CSF is the largest defense electronics company in Europe and the third largest in the world.

Balancing these activities are several nonmilitary businesses that share the same advanced technologies - for example, we're the world's leading supplier of air traffic control systems.

Two specialized and separate operating groups

produce medical diagnostic imaging systems and TV station equipment. Again, well over half of our sales in these two fast-growing sectors is generated outside France.

Underpinning all Thomson-CSF operations are electronic components. Our electronic components operating group supplies Thomson-CSF units with state-of-the-art products and is fast becoming a major supplier in the world market.

Our components are everywhere. They're out in space on satellites and on Spacelab while here back on earth they've been central to many major advanced technological projects.

Including our large economy size project to keep Brazil covered. All 3,286,170 square miles of it.

THOMSON-CSF 173 bd Haussmann 75008 Paris France

ARK securities

Will commence
trading in
International Securities
on September 8th.

As an agent for
Banque Nationale de Paris plc.
(an Exempt Dealer)

Partners

ARJ Boyle	MJ Foster	DA Henderson
JO Band	JDP George	MA van Has
AM Buxton	JS Hall	NDH Johnson
MA Gent Eggett	JP Harrison	AHL Kigour
NC Farris	MB Hawtin	CP Mansell

GCW Baron van Tuyll van Serooskerken

PO Box 554, 8-13 King William Street London EC4N 7EX. Telephone 01-626 1336.
Fax 01-626 0114. Telex 9413181 ARKSEC G.

UK NEWS

City bill said to create 'regulatory minefield'

By CLIVE WOLMAN

THE FINANCIAL Services Bill, now in the final stages of its parliamentary passage, should be fundamentally restructured because it creates a "regulatory minefield" for industrial and commercial companies, according to a memorandum submitted to the Government.

The memorandum was sent last month to the Department of Trade and Industry (DTI) by the Association of Corporate Treasurers (ACT), which represents most large UK companies. It claims that the bill, by aiming to provide comprehensive protection to investors, will catch many of the ordinary activities of non-financial companies. An administrative burden will be placed on the authorities if hundreds of such companies have to be authorised, the ACT says.

DTI officials have been irritated by the intensity of the lobbying campaign of the ACT and other industry umbrella groups. The Government's White Paper (policy document) on the bill was published in January 1985, the bill itself was issued last December and the House of Commons committee stage was completed by April, they point out. It is only since then that the ACT has made any detailed representations about the bill, they say.

Nevertheless the officials have accepted that a further batch of

amendments is necessary and these will be introduced at the report stage in the House of Lords next month.

The ACT memorandum gives several examples in which, it claims, industrial companies will be caught by the bill's provisions:

● A company which is the target of a hostile takeover bid will have to be authorised as an investment business if it wishes to advise its shareholders not to accept the offer.

● An exporter that suggests to its foreign buyer the use of currency options to finance its purchase will have to obtain authorisation.

● A consultant advising on the restructuring of a group of companies may recommend the incorporation of new subsidiaries without further consequences. But if he recommends the purchase of a "shell" company or the transfer of the share capital of any of the group's companies, he will have to be authorised.

Officials at the DTI say that businesses that give such advice only occasionally are already granted defences under the bill. The ACT claims that such defences are inadequate. If a restructuring of the bill is no longer practicable, the ACT proposes a strengthening of the defences.

The ACT also proposes that the bill be amended to give either the DTI or the Securities and Investments Board, the embryonic City of London regulatory body, the power to grant exemptions to businesses for both particular transactions and types of transaction. It suggests that the regulators should follow a procedure similar to that of the Securities and Exchange Commission in the US which would ensure that details of all exemptions were publicly available.

Eric Short writes: The British Insurance Brokers' Association (BIBA) has warned the Life Assurance and Unit Trust Regulatory Organisation (Lautro) that intermediaries will incur additional expenses as a result of proposals in the Financial Services bill and that this must be reflected in the commission paid by life companies and unit trust management groups.

Its submission to the Lautro commission committee lists the financial service requirements being imposed on registered life brokers and other intermediaries, including at least a doubling of professional fees to meet the accounting requirements, a substantial increase in professional indemnity insurance premiums and contributions to a compensation fund.

Electrical engineering output falls

By David Thomas

OUTPUT of the UK electrical engineering industry fell sharply in the first quarter of 1986, reversing the trend of the last three years, when it was one of the most rapidly growing sectors of British industry.

Electrical engineering output in the first quarter was 1 per cent down on both the first and last quarter of 1985, according to an article in British Business, the Department of Trade and Industry (DTI) magazine, which examines the performance of the sector last year.

The sector, as defined by the DTI, contains a number of electronic goods, such as electronic data processing equipment, and electrical goods, such as domestic appliances.

Output in the sector overall rose 8 per cent last year, compared with a 3 per cent rise in manufacturing as a whole. Even so, employment fell by 5,100, with 730,500 workers employed in the sector at the end of the year.

Sales of UK electronic data processing equipment rose more rapidly than those of other goods in the sector. They were up by 33 per cent last year to nearly £3.2bn, cutting the trade deficit in data processing equipment to £0.6bn in 1985 from £1bn in 1984.

In the entire sector last year, exports rose by 21 per cent and imports by 12 per cent.

Campaign for National Bus sale begins

By John Griffiths

A CAMPAIGN starts this week to advertise the sale of the 70 constituent companies of the National Bus Company (NBC).

The campaign will stress that privatisation of the NBC is to take the form of the sale of individual companies, rather than as a whole or by regions.

Drawn up by agency Maitlands Hard Gill, it relies heavily on nostalgia to promote interest, allied to suggesting options like management buy-outs, or joint ventures by potential purchasers with existing management teams.

Mr Brian Cooper, NBC's public affairs director, said a number of management buy-outs were already under consideration.

Two NBC companies, National Holidays and Devon General, have already been sold; the latter to a management buy-out. As many as six more local companies could follow Devon General's example and complete a management buy-out before October 28, when legislation to deregulate the bus industry comes into effect, according to Peter Marshek, financial advisers to Devon General's management team.

Mortgage cash 'redirected'

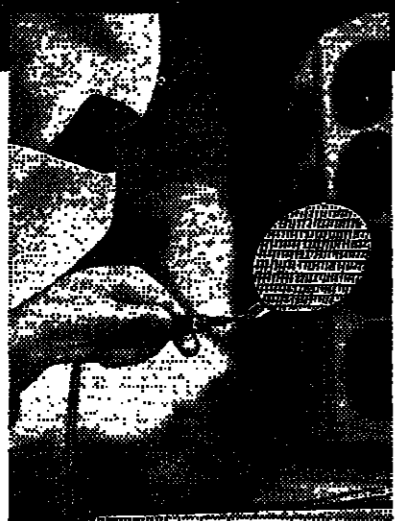
Financial Times Reporter

ABOUT £16bn worth of house mortgages in 1985 were used for purposes other than home loans, with a minimum potential loss of £11.7bn income to the Inland Revenue, says a report published by a new business management magazine.

Homeowners are taking out top-up mortgages, ostensibly to make home improvements, but using the money instead for a new car or holiday and benefiting from the tax relief, says the report prepared by the London stockbroker Quilley Goodson and published in The Mortgage Business.

SIEMENS

Voice, data, text, graphics.
This is what it takes.



Semiconductor technology,
from design to manufacture.

Imagine a single communications system that can carry voice, data, text, graphics and pictures. Known as Integrated Services Digital Network, or ISDN, it will soon become a reality.

Siemens have brought it that much nearer with the world's first range of programmable, high-performance ISDN chips.

These highly versatile integrated circuits provide the flexibility, reliability and modularity required for the advanced telecommunication networks of today and tomorrow.

Siemens is one of the world's largest and most innovative electrical and electronics companies. Here in the UK we employ around 3000 people in Research & Development, Manufacturing, Engineering, Service and other customer related activities.

Siemens technology embraces computer and business communication systems, telecommunication networks, electronic components, power engineering, industrial automation and medical engineering.

Siemens Limited, Siemens House,
Windmill Road, Sunbury-on-Thames,
Middlesex TW16 7HS
Telephone: 0932 785691

Innovation · Technology · Quality: **Siemens**

**American
Airlines
to over 190
cities in
the US,
Canada,
Mexico &
Caribbean.**

**Connect
via daily
non-stop
flights to
Dallas/
Fort Worth
and Chicago
from the
UK, France
& Germany.**



**American Airlines.
The American Airline.**

Call your travel agent or nearest
American Airlines office.

UK NEWS

Thatcher faces loss of morale in Lords

By Ivor Owen
SAGGING morale in the ministerial ranks in the House of Lords is adding to the problems of Mrs Margaret Thatcher, the Prime Minister, as she plans the changes in her government team due to be announced later this week.
It was made known during the weekend that the Earl of Swinton, who has been the government's deputy chief whip (parliamentary party manager) in the Upper Chamber since 1982, has tendered his resignation.
His decision to quit came in the wake of the departure of the Earl of Elton, one of the most effective debaters on the Conservative benches, who only last week resigned his post as Minister of State at the Department of the Environment.
Lord Elton and, to a lesser extent, Lord Swinton gave a measure of confidence and authority to an otherwise lightweight group of junior and middle-rank ministers in the Lords.
Their return to the backbenches will exacerbate the difficulties faced by the Prime Minister in finding talented peers who are prepared to undertake ministerial duties, which make heavy demands on their time and offer financial rewards which, in some cases, only match the £20,000 a year now paid by some MPs to their secretaries.

Cardiff chosen for attack on urban decay

By ANTHONY MORETON, REGIONAL AFFAIRS EDITOR
SOUTH CARDIFF in Wales is to be the site for the Government's first urban development corporation (UDC), part of its attack on rundown inner city areas.
An announcement is expected next month after Mr Nicholas Edwards, Secretary of State for Wales, returns from a visit to the US. Mr Edwards, who is particularly keen on developing Cardiff into a waterside city, is paying special attention to what has happened in Baltimore and Boston, cities which have achieved great success in regenerating themselves through waterfront activity.
He will be joined in the US by Mr Geoffrey Ingham, chairman designate of the Land Authority for Wales, which has been putting together a package of land in south Cardiff capable of development. Mr Ingham will fly to Boston from San Francisco after attending a conference on urban regeneration.
The Land Authority for Wales is expected to have a major part in the plans for south Cardiff, once known throughout the world as Tiger Bay. The Welsh Development Agency will also have a key role. Last week it set up an urban development unit under Mr David Clowes.
The Welsh announcement will be in addition to plans now being drawn up by Mr Nicholas Ridley, Environment Secretary, to establish as many as 10 urban development corporations in England on the lines of the London Docklands Development Corporation and the Merseyside Development Corporation, both introduced in 1981.
Mr Edwards paid a visit to London Docklands last Thursday. He was particularly interested in the short take-off and landing (Stol) airport now being developed and will be keen to see one in Cardiff.
The Department of the Environment is understood to be looking at areas in northern cities such as Newcastle, Hull, Leeds and Sunderland and local authority areas such as Salford and Trafford in Greater Manchester. It has also considered Birmingham but the council there is opposed to the idea and is working on its own partnership scheme for part of the city with the private sector.
Mr Edwards has considered a partnership scheme for south Cardiff but is inclined to favour a development authority since the two main local authorities, South Glamorgan County Council and Cardiff City Council, accept the scheme in principle.
He has the added advantage over his English counterparts in that a UDC for Cardiff could be introduced immediately by statutory order.

Air show orders reach over £1bn

By Michael Downe
ORDERS AND agreements for new aircraft, engines and aerospace equipment announced at this year's Farnborough International Air Show in Hampshire already amount to a record of more than £1bn.
This figure is expected to be substantially exceeded when values can be placed on many orders for which companies, for commercial reasons, have not disclosed prices.
Air Marshal Sir John Curtis, the director of the Society of British Aerospace Companies, which runs the air show, said: "This has been our most successful Farnborough yet. There has been unprecedented media, trade and public interest. Both British and foreign exhibitors have commented most favourably on the high quality of the trade visitors in evidence here this year."
Sir John added: "Many exhibitors have already requested space for the Farnborough International Air Show in 1988 and we intend to make it an even bigger show than this year."
"I will certainly be planning to meet the full requirements of all our exhibitors, including those that we could not accommodate on this occasion," he said.

Dealing firm to specialise in European stocks

By CLIVE WOLMAN
AN INTERNATIONAL securities dealing firm, Ark Securities, which has been set up largely by 22 former employees of stockbrokers Quilley Goodison, begins trading today.
The firm represents an exception to the trend of the last three years in which stockbroking and jobbing firms have been acquired by banks and other large institutions. Ark is owned exclusively by its 18 working partners who have left larger institutions and provided £250,000 of their own capital. The firm is to specialise in researching and dealing in European stocks and will hold stock on its own account primarily to facilitate trades.
The firm formed a close relationship with Banque National de Paris (BNP), a rival of another French bank, Paribas, which acquired Quilley Goodison earlier this year. Ark has temporary premises in BNP's building in the City of London and is using BNP's dealing licence. Ark also has a credit line from BNP, which may be needed to take on large lines of stock, and will be using BNP's settlement services in most European markets.
A total of 22 of Ark's 46 partners and employees have been recruited from Quilley Goodison. They comprised about two thirds of the European equities section of Quilley Goodison's international division which was one of the most successful parts of its business. According to Mr Andrew Boyle, a corporate finance specialist at Quilley who is to become Ark's senior partner: "I think we have left them with enough staff to continue to function."
Ark's other recruits come from a variety of City institutions, including the merchant bank, Morgan Grenfell. Of the total staff, eight are analysts and 10 dealers and salesmen. The team's main strength is in Italian, Spanish and Scandinavian stocks. Its chief clients are expected to be the London branches of Swiss, West German and US banks. The firm will also be dealing in UK stocks and is to apply to join the London Stock Exchange.
In another securities industry reshuffle, announced on Friday, Guinness Peat, the banking and investment group, acquired a specialist stockjobber, S. Jenkins, whose four partners and five employees cover leisure, entertainment and selected stocks on the Unlisted Securities Market.
The firm is to be merged with two earlier Guinness Peat acquisitions, the stockbroking firm, Henderson Crusthwaite, and another jobbing firm, White & Cheeseman, which specialises in Australian and some European stocks.

SAVE UNTIL 31ST MARCH 1987

Marriott Hotels Corporate Rate Offer.

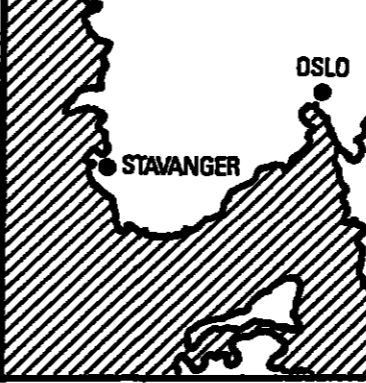
LONDON	Grosvenor Square	£ 95.00
PARIS	Avenue George V	£151.00 (FF 1500)
AMSTERDAM	The Leidseplein	£108.00 (DFL 370)
ATHENS	Syngrou Avenue	£ 58.00 (Dr 11700)
VIENNA	The Parkring	£ 92.00 (OS 1975)

If you're an executive travelling on business you qualify for our Corporate Rate. The central locations of our hotels make them perfect for both meetings and entertainment.
The Marriott Corporate Rate Offer - it's a much better way to do business.
For details and reservations, contact your travel agent or phone: London 01-439 0281, France 19 05 90 8333 toll free, Germany 0130 4422 toll free.

- * The Corporate Rate is available at all Marriott Hotels in Europe, the Middle East and the USA.
- * Prices subject to local tax and law.
- * Rate is for single occupancy per night. Double rates available on request.
- * Rates apply until 31st March 1987.
- * Prices given using the Financial Times exchange rate on 26th August 1986.

Marriott
HOTELS+RESORTS

Special Subscription
HAND DELIVERY SERVICE
of the FINANCIAL TIMES in
OSLO & STAVANGER



You can obtain your subscription copy of the Financial Times, personally hand-delivered to your office in the centre of the cities indicated, for further details contact:

K. Mikael Heinié
Financial Times Scandinavia
44 Østergade
DK-1000 Copenhagen
Denmark Tel: (1) 13441

or Marianne Hoffmann
Narvesen AS Oslo
Norway Tel: (2) 684020

Only Hewlett-Packard can make it so simple...






Access to Large Computers... linked to Word Processing... linked to Graphics... linked to Plotters... linked to Electronic Mail... linked to Printers...

...to turn your department into a powerful team.

Now with Hewlett-Packard's new Personal Productivity Center, you and your colleagues can work together more productively. Both individually. And as a team.
Because everybody has access to all the tools they need. Such as data processing. Electronic communications. Advanced word processing. And shared software and peripherals.
All linked together. At last.
And all instantly available at your command. From your own powerful personal computer.

As a manager or professional, for example, you can easily organize detailed information. So it's more meaningful. More useful. Such as adding graphics to the information you've tapped from local and remote data bases. And then sending it electronically to a colleague across the hall. Or around the world.
Your secretary and clerical staff have the support of powerful and advanced word processing. And much more. They can quickly access mailing lists from mini-computer data bases. Add presentation graphics to your reports. Transmit them back to you instantly for review. And then prepare slides and charts.
Hewlett-Packard's Personal Productivity Center. It puts right at your fingertips relevant and accurate information.
With the power to analyse it. Manipulate it. And communicate it. Simply and easily.
It's the kind of forward thinking - and innovative solution to today's office needs - you'd expect from Hewlett-Packard.
Simply call your nearest Hewlett-Packard office today.

Or write to: Michael Zandwyken, Hewlett-Packard B.V., Dept. C0101, P.O. Box 529, NL-1180 AM Amstelveen. We'll show you how simple it is to turn your department into a powerful team.

The Personal Productivity Center

HP HEWLETT PACKARD
Business Computing Systems

Agents: (0222) 2500-0, Belgium: (02) 741311, Denmark: (02) 816440, Finland: (0) 8872804, France: (1) 60778383, Greece: (1) 6724090, Ireland: (01) 608800, South Africa: (011) 802511, Spain: (1) 637001, Sweden: (08) 7302000, Switzerland: (022) 831111 or (01) 3158181, UK: (0754) 784774, West Germany: Italy: (02) 923691, Netherlands: (20) 5476911, Norway: (02) 246090, (06172) 4000, Mediterranean and Middle East: Athens 6828811.

The new cast of characters

By Barry Riley

ONCE UPON a time there were clients, brokers and jobbers. The clients could talk to the brokers but not the jobbers. The brokers could talk to both the clients and the jobbers. The jobbers, poor chaps, could not talk to anybody, unless approached by a broker.

In these circumstances, not surprisingly, the brokers within the London Stock Exchange got richer than either the clients or the jobbers. In its later years the old single capacity system was coming under increasing strain, and at any rate at the level of institutional size bargains the roles of brokers and jobbers were often becoming blurred as the brokers sought to put together both sides of a major transaction.

In any case, there was a trend towards specialised roles within broking firms, with salesmen becoming distinct from the dealers who actually handled the bargains with the jobbers, and from the analysts who did the research and were expected to come up with business-generating ideas. Now, with Big Bang, there will be a further development of roles and relationships within securities firms, and indeed between them.

Here is a quick guide to the various different specialisations which will be found — always bearing in mind that many firms are still taking a highly flexible approach, and that it will take time for new conventions to be established in London after October 27.

Salesmen. On the face of it, institutional salesmen will seem to go on much as before. Their job will be to maintain contact with clients, to develop a relationship which ensures that business comes the firm's way, and to know exactly to whom to talk within a funds management organisation when it comes to hitting the buttons in order to unload, say, £380m worth of Boots stock.

The important difference with dual capacity trading, however, will be that a salesman can no longer be relied upon to act only on the client's behalf, because sometimes he may be selling off the firm's own book, or buying to fill the firm's short positions. To clarify this situation, modified roles are proposed.

Agency dealers. The old-time broker will live on, with the specific function of acting unequivocally on the client's behalf. This will be most credible when he is working for a firm which has no market-making arm and several firms — the biggest being James Capel — are adopting this strategy within the new marketplace.

Some of the integrated firms, however, will still provide an agency service, perhaps establishing it on a separate floor, or even in a separate building, to underline its independence.

The agency dealer will, for a commission, undertake to check the market and get the best deal for the client. Should he deal only with other firms? Presumably he must deal with his own market maker if he is offering the best price in the market, and perhaps it will be all right if he is equaling the best price in the market. But this is

dangerous territory, especially for large size bargains. Many people are waiting to see what kind of conventions are established in the area.

Even with firms which do not act as formal market makers there could be grey areas, because such firms will still be willing at times to take positions as principals. Officially, this will be to facilitate block trades by clients. But presumably the firms will not aim to lose money on such deals, and inevitably the line between agent and principal will be blurred. Again, conventions can be expected to develop.

Sales traders. At the other extreme from the agency dealer is the sales trader, who makes no pretence at independence. He is, in fact, the man who markets the firm's book.

This is the sharp end of the dual capacity securities trading business, and is entirely new to the London Stock Exchange. But many institutional investors have come across it in dealing with foreign securities firms, for instance in New York (and private investors encounter it in dealing with London's over-the-counter licensed dealers).

In general, there should be few problems when sales traders deal with professional institutional investors on a *caveat emptor* basis. Already, many London institutions trade on this basis with firms such as Goldman Sachs in UK equities. Often they appreciate the opportunity to deal in large size.

But even the sleepest institution is aware that Goldman operates differently from, say, Wood Mackenzie pre-Big Bang. There could be more difficulty when fund managers deal with London firms in circumstances in which relationships have suddenly and subtly changed.

London brokers are concerned that their clients have not always properly worked out the implications of Big Bang. If clients are upset, lasting damage will be done—and it will not help if it is not the broker's fault.

Traders. Somewhat confusingly, traders are also known as dealers or market makers. They run the firm's books, usually specialising in individual sectors.

Normally the orders will be fed in by the firm's salesmen, or by agency dealers in other firms trading on the basis of prices entered by the traders on the competing market maker pages of the SEAQ system.

There is some controversy over the extent to which traders will deal with market makers in other firms. In the gilt-edged market, there certainly will be extensive trading between the 27 primary dealers over the screen-based communications network operated by six firms of inter-dealer brokers. There are also moves to set up equity IDEs, but this is bound to be a much more limited system than for gilts.

The newly-drafted Stock Exchange rules coming into effect on October 27 require equity market makers to deal with each other, but only in the size of



bargain that they enter on their screens.

This size is likely to be small in the early stages of the new market, as the market makers seek to protect themselves against the possibility that they might be taken advantage of by their competitors. But American experience suggests that such fears may be exaggerated.

In the wonderful new world after Big Bang, everybody will be able to talk to everybody else. But practical considerations may limit this freedom.

Thus, one key area of discussion concerns the access which the investment institutions' own dealers will have to the traders. Such powerful clients are unlikely to want to deal at one remove through a salesman who will want to get a direct answer from the man running the book.

For his part, the trader may welcome direct contact with clients, as a way of getting a better feel for the market. But his first priorities must be to give a service to his own salesmen and keep his price on SEAQ under close control.

Unlike the old-style jobber, however, the trader will not have to keep quiet until spoken to. When positions need to be unwound, the sales trader will be close at hand.

Mexico's Institutional Revolutionary Party

After 57 years, the doubts creep in

By David Gardner in Mexico City

ONE OF the most oft-told anecdotes about Mexico's long-ruling Institutional Revolutionary Party (PRI) describes how a departing Russian ambassador raised his glass in a toast to the three institutions in the world he felt sure would survive into the 21st century: the Soviet Communist Party, the Vatican and the PRI.

The PRI is a unique political machine which has held uninterrupted power for 57 years. It is largely responsible for creating modern Mexico, and is so entwined with the fabric of the nation that it is inconceivable to imagine that the country might not be ruled by it.

Yet it is also a party suffering from ideological sclerosis. Its standing among Mexicans is at an all-time low, its policies have been summarised into the all-powerful bureaucracy it has fostered, and increasingly, since the 1982 financial collapse, it has resorted to ballot-rigging at elections.

Last month, in the bitterly disputed gubernatorial and municipal elections in the vast northern border state of Chihuahua, the PRI once again hampered with the vote to shut out the right-wing National Action Party (PAN), which had mounted perhaps the most serious challenge the ruling party has faced at the polls since 1940.

Correspondents in Chihuahua witnessed clear-cut instances of malpractice, as they had in the gubernatorial contests against the PAN in Sonora and Nuevo Leon states last July.

According to four well-placed PRI members, the Government has relied heavily on its "technicians," or professional ballot-riggers, ever since the PAN won a string of major town halls in the north, including Chihuahua, and the left began to make some headway in the depressed south, in mid-1983.

These sources say the PRI and the Interior Ministry used fraud in state elections in Sinaloa, Baja California, Tamaulipas and Puebla in the last four months of 1983, and in Nuevo Leon, Sonora, San Luis Potosi, Veracruz, Chihuahua and the state of Mexico in 1985.

In July, the PAN, supported by the military, the independent left, cried foul in Durango, bordering Chihuahua, while last month, a left-wing coalition, backed by PAN testimony, claimed its factories in Oaxaca state, where the PRI used violence and chicanery to get them out of the town hall in 1983.

The PRI derived its original legitimacy from the 1910 revolution. The party was yoked together from some 1,500 regional factions to "institutionalise" the rule of the victorious revolutionaries, after 20 years of civil war, and the power struggles were decided either on the battlefield or by an assassin's bullet.

After hiccups in 1929 (the date of its foundation) and 1940, when fraud and coercion were used to keep out dissidents challenging for the presidency, the PRI has provided remarkable stability.

Its formula for success has been nationalism combined with high growth and sporadic attempts to redistribute its proceeds. This has been backed up organisationally by a highly centralised, corporate-like political structure, in which the PRI monopolises all senior offices, controls most patronage, but nevertheless fosters pluralism and rotation of posts within the system. It has usually succeeded in including in its ranks a full political spectrum.

Historically, the PRI is the only real national movement Mexico has had, reaching the whole country, and particularly its rural areas. This spread is rivalled only by the Catholic Church. Mexico's long history of invasions makes nationalism the lay religion. The opposition, by contrast, has been weak, localised and divided.

A tradition of high sustained growth—averaging 6.6 per cent a year between 1940 and 1981—has also been essential in making the regime broadly acceptable. Wealth distribution in Mexico is no less inequitable than in most of Latin America, but successive governments have been careful to provide cushions for the poor through subsidised food and transport, free education and periodic grants of land.

The PRI is divided into three groups: the peasantry, organised labour, and the so-called "popular" sector, covering a rag-bag from bureaucrats and a deliberately cash-starved army, to lottery ticket sellers and beach vendors. The party has already been able to iden-



"Don Fidel" Velazquez, Mexico's trade union overlord.

tify, outflank, isolate and sometimes repress dissidence. The 1968 student movement was brought to an abrupt halt by an army massacre of some 300 protesters during that year's Olympic Games.

By 1977, the PRI's political nose led it to reform the election system to 100 proportional representation seats out of 400 in Congress, affecting party control not one whit.

A most plastic image of the PRI's patronage is evident at the headquarters of "Don Fidel" Velazquez, 65-year-old trade union overlord since 1941, and considered the second most powerful man in Mexico after the president. The office is like a mediaeval court, its outer corridors peopled with job-seeking and minor and middle-ranking trade unionists, opening on to a spacious anteroom full of trade union leaders, senators and congressmen, and the occasional state governor, all craving an audience with the Mr Velazquez who sits impassive as a statue, gently drawing on a cigar, in the inner sanctum of the office itself.

Union backing, which is often a prerequisite for a top job. The economic adhesive in the package broke apart in 1982 when Mexico, then under the administration of Mr Jose Lopez Portillo, announced it could not meet foreign debts which have since grown to \$88bn.

President Miguel de la Madrid succeeded him that year, promising economic renewal through structural reform, and the "moral renewal" of Mexico through political reform and a crackdown on corruption.

There has been appreciable progress in economic reform but at enormous cost to Mexico's workers and peasants. Unemployment has more than doubled to around 17 per cent by trade union estimates, while under-employment affects 40 per cent of the workforce.

Food and transport subsidies have been slashed. The middle-classes have also had their expectations confounded. They, and a new generation of politically assertive businessmen, have helped turn the PAN into a formidable gathering of protest votes.

The consequences of economic mismanagement (itself exacerbated by the lack of real accountability mechanisms) and external shocks, like the oil price collapse, have come to a head just when the PRI's vitality has reached near exhaustion.

The single main reason for the latter is that the party has been bypassed by the bureaucracy as the route to power

over the past two decades, involving the reflection as to whether the PRI is truly a ruling party.

Neither Mr de la Madrid nor his two predecessors had been elected to anything before being selected by the incumbent president and confirmed at the polls. Only two members of the current Cabinet, both recent additions, have ever fought an election. An estimated three-fifths of government appointees were not PRI members at the outset of this six-year administration.

This growth in the power of the bureaucracy has gradually diminished the power of the presidency.

Attempts have been made to remedy this, notably through a timid process of internal democracy in the PRI with the idea of throwing up natural leaders with a popular following and local roots. There have been some successes, but in the main local party bosses and trade union barons have fiercely resisted this threat to their privileges.

But if the PRI has sagged in efforts to revitalise itself, it has also criss-crossed the country tramping on anything which looks like becoming a successful electoral force. Unlike in the past, people are beginning to respond.

In strongly regionalist Chihuahua, what is by far the most broad-based opposition movement the PRI has ever faced has coalesced around the "clean vote" issue. It includes the PAN, four parties from the fractured independent left (Eurocommunist, nationalist Left, Trotskyist, and Social Democratic), the Catholic Church (constitutionally barred from politics), a large part of the private sector, and a raft of civic, professional, student and peasant organisations. The main parties involved, despite their dissimilarity, are now trying to spread the single-issue movement to the rest of the country.

Though probably not more than one in four Mexicans vote for the PRI, once vote inflation is discounted, the party seems complacent. "Fifty years of achievements are not undone in three years of crisis," argues one senior minister. Others strike a more anxious note.

Mr Adrian Lofos, a former deputy Finance Minister who resigned in 1982 at the height of the financial crisis, and since then a witty critic of a regime he has not abandoned, wrote last month in the leading Mexico City daily *Excelsior* that "with a few more victories, like Chihuahua, the PRI would be finished."

When KLM needed a global equity offering, we charted their course worldwide.

Air Transport World recently named KLM the 'Airline of the year'. One measure of its superior management is the airline's profitability. KLM has been profitable for ten consecutive years, including the recession of the early '80's in which few major airlines managed to stay in the black.

Not surprisingly, KLM is managing its expansion with equal care.

So when the airline wanted to replace and expand its fleet, it chose Merrill Lynch to lead-manage a global equity offering of more than \$300 million.

The financing brought new meaning to the concept of a global capital market.

Because of Merrill Lynch's strong presence in Europe, the U.S., Canada and Asia, we imposed no regional restrictions

on the offering. That meant the syndicate we led could allocate shares around the world's markets to achieve the best price for KLM by matching sales with markets where investor interest was strongest.

Because of our exceptional distribution strength, Merrill Lynch alone sold over 40% of the issue to more than 5,000 individual and institutional investors in 23 countries.

It's an example of the increasing importance of the kind of global service Merrill Lynch provides: worldwide research, worldwide distribution, worldwide trading capability that assures liquidity in the secondary markets. And, of course, worldwide investment banking expertise.

In short, the global capital market is here, and Merrill Lynch is ready to help chart your way through it.



Peter C. W. Alberda van Eizenstein, Senior Vice President, Finance, KLM Royal Dutch Airlines and David LE Meachin, Managing Director, Investment Banking, Merrill Lynch Capital Markets.



IFSAT/86

Outstanding Opportunities for new corporate relationships in 1986 and through 1987

THIRD ANNUAL INTERNATIONAL EXHIBITION
FINANCIAL TIMES CONFERENCE AND SEMINARS
21st, 22nd AND 23rd OCTOBER 1986 AT THE BARBICAN LONDON
International Financial Services & Technology

SPONSORS: The Banker
ORGANISERS: Industrial and Trade Fairs Ltd
CONTACT: Philip Meadport, 795 6707
John Lawton (City Office) 01-623 6225

THE ARTS

Architecture/Colin Amery

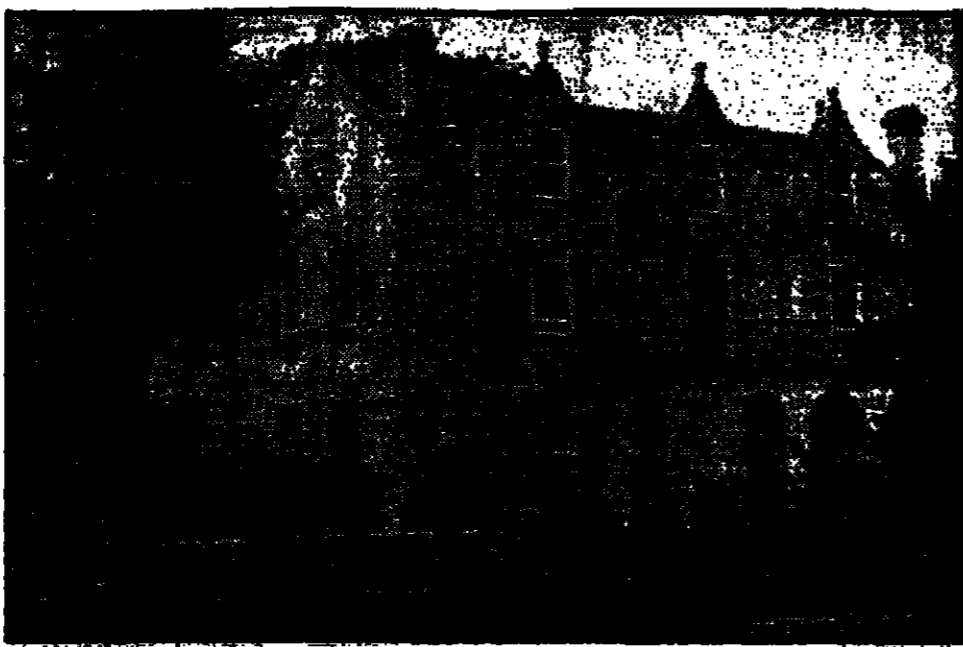
Conservation in the Caribbean...

West Indian House and Home is the title of the first exhibition to be shown in London of the vernacular architecture of the Caribbean.

The organisers of this excellent small show are the Caribbean Conservation Association based in Bridgetown, Barbados.

Speaking to a meeting of experts in the Caribbean region on an environment and tourism development, she singled out some recent examples of the restoration of historic structures that have come about because of "largely tourist interest."

The exhibition at the Commonwealth Institute is based on material collected by the architect from Guadeloupe, the late Jack Barthelot, and his assistant Martine Gammé.



St Nicholas Abbey is the oldest plantation house in Barbados — now a much-visited attraction

The endless oiling of white bodies between snorkelling trips. But take any road inland towards the eastern coast and you are in the world of the plantations with their often remarkable houses.

Barbados is a microcosm of the architectural and conservation problems of the region—the designation of whole areas, like the Garrison, as historic places is an important first step.

As the stability of the sugar crop shudders the future of these properties is uncertain and it is possible to experience

the curious sight of empty grand houses surrounded by swaying fields of profitless cane. Some of these houses are being purchased and restored as homes in the sun, others may be doomed.

One of the earliest houses on the island, St Nicholas Abbey—a Jacobean manor house—was probably built around 1660. The present owner is a descendant of 18th century planters, and he opens the house to the public and shows the restored outbuildings and old sugar making machinery.

Another 17th century house, Drax Hall (not open to the public), is a good example of the plain, strong architecture of the early English settlers.

Villa Nova has lost its plantation and was rebuilt after the terrifying hurricane of 1681. With its curved bay on the south front and the wide verandahs it is one of the most beautiful houses in Barbados.

The work of the Board of Tourism, the National Trust and several government ministries have in the 25 years since independence done a great deal to ensure that the past is as much an attraction for visitors and residents as the beach in Barbados.

The work of the Board of Tourism, the National Trust and several government ministries have in the 25 years since independence done a great deal to ensure that the past is as much an attraction for visitors and residents as the beach in Barbados.

... redevelopment in Spitalfields

The Spitalfields Development Group last Friday unveiled their proposals for the redevelopment of the 13 acres of land east of the City of London at present occupied by the Spitalfields fruit and vegetable market.

Things are not yet settled as they may sound. It is anticipated but not yet certain that Spitalfields Market will close. It is no longer particularly economic—large retailers tend to buy their produce direct from growers.

There are several impediments. The City could sell the site. The Spitalfields Trust, a charity that has done much to preserve the area's historic buildings, seems certain that the presence of the market in Spitalfields is now only very short term.

The design problems for this site are subtle and difficult. There is not much point in trying to make 1.7m square feet of offices look like streets of 18th century houses or to try to hide large office buildings behind existing low scale frontages.

The design problems for this site are subtle and difficult. There is not much point in trying to make 1.7m square feet of offices look like streets of 18th century houses or to try to hide large office buildings behind existing low scale frontages.

Richard MacCormac is an interesting architect who designed those agreeable rooms for Worcester College, Oxford. But he is not an urban architect. Spitalfields needs care, conservation and integration with its neighbours.



offer in the urban design terms. Basically their scheme for the Spitalfields Development Group is an office monster lurking behind some low scale street frontages.

ably up to some £500m they should stand back with Tower Hamlets and see Spitalfields for what it really is: a great opportunity to recover a lost slice of city, a traditional townscape with some of the best 18th century streets in London.

Advertisement for Medway Means... featuring a map of the Medway area and text describing the benefits of living and working there, including enterprise zone benefits and infrastructure improvements.

Arts Guide section listing various musical performances across different cities including Washington, Chicago, Tokyo, Paris, London, and West Germany, with details on orchestras and composers.

Tokyo triple bill/Covent Garden

It can be said about the Tokyo Ballet's triple bill, which was on view on Thursday, that it shows the company as a well drilled ensemble. Unanimously, neatness were the evident qualities in an evening otherwise depressing.

There followed Jiri Kylian's Symphony in D, a ballet which I find so detestable that no performance, however well prepared, can convey any merit to me. Before curtain rise we hear the serenely beautiful and grave opening to Haydn's "Clock" symphony.



From "Symphony in D"

Fo double bill/Croydon Warehouse

Evidently the Gilded of our time, Dario Fo seems to provide an inexhaustible supply of comic pieces of all sizes. The Fo/Rame Theatre Project has already presented this double bill of 25 minute farces, or possibly descendants of French vaudevilles with success, in Edinburgh.

haggled over and identities mistaken, from which the author disengages himself with a cheerful shrug as if to say "and so on." The barn and attack of Jemma Churchill's woman of the streets, pert and dimple-kneed, stand out.

Strains of Resplend herald the new production of Telsa. We plunge straight into a cartoon world of philosophising streetwise, bullying officialdom, vivacious tarts and true blue common man whose good intentions fail to save him from a drubbing and the loss of both money and job as he fell swoop.

Complications abound but are piled on top of one another with remorseless logic, as in all good farce. Simon Usher's direction piles on the madness; a moustachioed lady in 18th-century skirts and wig revealed as a police officer, girls in filmy underthings toting pistols, an excited provincial in a Bourbon costume turning out to be from Customs and Excise, pop guns that fire mysterious messages, tape recordings exposing the villainous, one twist after the other; all it seems, because straightforward divorce is impossible in Italy.

Complications abound but are piled on top of one another with remorseless logic, as in all good farce. Simon Usher's direction piles on the madness; a moustachioed lady in 18th-century skirts and wig revealed as a police officer, girls in filmy underthings toting pistols, an excited provincial in a Bourbon costume turning out to be from Customs and Excise, pop guns that fire mysterious messages, tape recordings exposing the villainous, one twist after the other; all it seems, because straightforward divorce is impossible in Italy.

BBC Scottish Symphony/Albert Hall

Listening to two Proms' worth of the BBC Scottish Symphony, in the hall on Friday and on Radio 3 on Saturday, gave a mixture of impressions. Their next concert opened with Haydn's Symphony No. 79, a suave piece, almost too well-tuned to draw attention to itself—at least in the Albert Hall, where Jerry Maksymink conducted it with unemphatic good taste. Nothing sparkled, and even the Rondo seemed distant

and mild; no doubt it sounded better at home. Ravel's two-hand Concerto in G must certainly have done—and not only because the pianist Kim Woo Paik, a Ravelian as cool as he is stylish, was under-projected for the huge auditorium (we needed plenty of wit and heard only liquid expertise). A colleague who reviewed the concert as broadcast has specially praised the woodwinds; the ingenuity of the BBC engineers knows no limits. Ravel planted notorious little hurdles for solo winds throughout the Concerto, and in the hall we heard an ignominious series of stumbling attempts at the initial trumpet tune, the oboes in the oboe's mini-cadenza, the Presto sprint for bassoons, and worse of all in the most treasurable passage of the Adagio as woodwinds tiptoe in to join the piano, one by one. There was a frog in every throat, the flutes honourably excepted.

Whether that was under-rehearsal or just bad luck, Shostakovich's extra-long First Symphony made a quite different effect after the interval. If there was too little bite and snap in the scherzo-writing (wholly characteristic, though the composer was still in his 'teens), nothing else was missed. Lithe pacing, cogent, idiomatic pointing; I particularly admired Maksymink's orchestral balance, for his smallest body of strings never faded under Shostakovich's hefty brass. The last movement exercised a formidable grip, with Geoffrey Tranchickoff's superbly dramatic solo violin finely supported by the other solo strings.

The merits of the orchestra were more consistently revealed by radio on Saturday. The not very familiar Third Symphony of Sibelius was delivered as freshly and sympathetically as the Shostakovich had been, with the strings in the Allegro moderato showing just the athletic flair one had missed in Haydn and Ravel. The whole score was kept light-footed beyond the common treat, the Andante especially buoyant and taking. The rhetorical build-up in mid-finale could have used an extra note of

feet to wriggled bottoms and inane grins. And to compound the folly the last movement is taken from the "Hunt" symphony, some indication of the choreographer's musical sensibilities. It is a vile and unworthy piece, and has the audience chortling with delight.

The final offering is Felix Blaska's Tem Tam et Percussion, wherein two drummers labour manfully while a large cast scamper about the stage like the backing group in a Paris revue of the 1960s awaiting the arrival of the star. No star is on hand, so perfection is all, save for a central duet which is the portentous meat in this unsavoury sandwich. The evening's rewards are as thin as this.

Martin Hoyle

good farce. Simon Usher's direction piles on the madness; a moustachioed lady in 18th-century skirts and wig revealed as a police officer, girls in filmy underthings toting pistols, an excited provincial in a Bourbon costume turning out to be from Customs and Excise, pop guns that fire mysterious messages, tape recordings exposing the villainous, one twist after the other; all it seems, because straightforward divorce is impossible in Italy.

Chris Adamson is properly impressive as a policeman maintaining his dignity while dressed as Marie Antoinette; John Cobb's Scots-accented, tape-recorded ranting of the villainous, one twist after the other; all it seems, because straightforward divorce is impossible in Italy.

Chris Adamson is properly impressive as a policeman maintaining his dignity while dressed as Marie Antoinette; John Cobb's Scots-accented, tape-recorded ranting of the villainous, one twist after the other; all it seems, because straightforward divorce is impossible in Italy.

Jazz at UCS American tenor-saxophonist Spike Robinson appears at University College School, Hampstead, NW3 on Thursday September 25. With him will be an all-British quartet comprising Roy Williams (trombone), Ted Beament (piano), Phil Bates (bass) and Trevor Tomkins (drums).

FINANCIAL TIMES SURVEY

Monday September 8 1986

Gold and Precious Metals

The overall outlook remains cautious despite intense activity, particularly in the buying of platinum, sparked off by speculation about a possible disruption of South African supplies

Something to celebrate

By Stefan Wagstyl

A FEW HECTIC days' trading do not make a bull market but precious metals' traders at last have something to celebrate. After sitting at their desks beside quiet telephones for months on end watching prices slide slowly downwards, the markets have this year erupted in sporadic bursts of activity.

On the odd day — January 16 was one, August 11 another — trading was as lively that dealers drew heavy comparisons with the metal markets boom of 1980-81. Where inflation was once the trigger which set the market moving, now it is events in South Africa with speculators concentrating on platinum in the belief that the political crisis in the world's biggest precious metals mining country might lead to a break in supplies.

It is as well to have a cautious perspective on all this activity. There has been a stunning increase in platinum prices — from a low last year of \$237 an ounce to over \$600 — and trading volume in a small and volatile market has grown apace. But the net gain in gold prices has been far more modest — from \$284.25 to \$385 an ounce at the end of August, at a time when the US dollar has fallen sharply.

For all the talk of renewed investor interest, volume on the New York Commodity Exchange, the world's largest gold futures market, was down in the first seven months of this year compared with 1985.

Silver, meanwhile, has failed to respond to the rallies in gold and platinum, its performance calling into question its status as a precious metal.

The nagging fear remains that the nervous rally in US dollar prices which began in 1985 and gathered pace this year could just be a brief break in the decline in precious metals which began in 1980. Could the fall really be reversed at a time when the financial conditions for investing in metals appear little changed?

Nevertheless, for the moment traders are holding their breath. They say the reports

from Tokyo, Hong Kong, Zurich, London and New York are the same — investors are buying metal again. Or at least some of them are, some of the time.

Producers are confident that whatever happens in the rest of the year, average prices for 1986 are likely to be a good deal higher than 1985. South African mining companies, which are celebrating the centenary of the discovery of gold at Johannesburg, are set for another year of record profits, with the help of the decline in the rand.

The climb in platinum prices has tracked the rise in the political temperature in South Africa almost exactly, with investors responding to events within the country and in the international arena.

There are good grounds for believing that a break in South African supplies (which account for some 85 per cent of the total) could cause serious difficulties in certain industries which rely on platinum for use in gas-scrubbing catalytic converters. Unlike gold, which is mostly made into jewellery, some two-thirds of platinum production is bought by industrial companies.

However, there is little sign from South Africa that any interruption to supplies is probable. Contrary to some investors' beliefs, the South African Government looks unlikely to react to any economic sanctions imposed by western countries by retreating with

restrictions on precious metal exports. South Africa needs the revenue too badly.

In its advance, platinum has raced past gold to trade at a premium to gold of more than \$300 an ounce after spending most of the 1980s at a discount to it.

The widening gap has exerted some upward pressure on gold, especially as South Africa supplies some 55 per cent of the western world's metal. Interest in platinum seems to have spilled over into gold for two reasons — the metals have historically moved in tandem, and platinum is a small market to absorb large amounts of money quickly.

However, gold prices have acquired a modest momentum of their own. They have been boosted by some astonishingly large purchases by the Japanese Government, which took the market by surprise in January by buying some 220 tonnes of bullion for the minting of a coin to mark the 60th anniversary of the accession of Emperor Hirohito. The purchase has been followed by reports that Japan may buy a further 100 tonnes of metal to increase the size of the issue.

Nevertheless, in previous years such buying would have caused much more of a stir. Indeed, one London bullion house said in a report written just before the August rally that the gold market was "passing through one of the quietest

and most dismal periods for 10 to 15 years."

The case against a sustained shift of funds into gold remains very convincing. Japanese purchases notwithstanding, there is no sign of any shortage of gold in the market. Western gold production has been rising in recent years from 850 tonnes in 1980 to 1200 tonnes last year. A total of 1400 tonnes is forecast by 1990.

The Soviet Union does not disclose its plans but is unlikely to cut back on the estimated 250 tonnes it sold to the West last year, given sharply falling revenues from oil and gas exports.

Demand has been increasingly dominated by the jewellery industry, which accounted for 900 tonnes last year, or some 75 per cent of mine output. But the big question here is can jewellery purchases grow fast enough to keep pace with the increase in supply, particularly in an economic recession hits a major consumer market, depressing spending on luxury goods?

If jewellers' buying slows down, investors will be left to take up the slack. Investors have indeed been buying bullion on broadly-based financial grounds, which look somewhat stronger than a year ago.

The performance of equity and bond markets has looked uncertain in recent months. The New York, Tokyo and London stock markets have

fallen from record highs reached earlier in the year. Some investors are concerned about the possibility that the heated US budget deficit might eventually lead to a resurgence in inflation, which would make commodity holdings more attractive.

There is some political uncertainty about the future of US economic policy as the next presidential election, due in 1988, draws nearer.

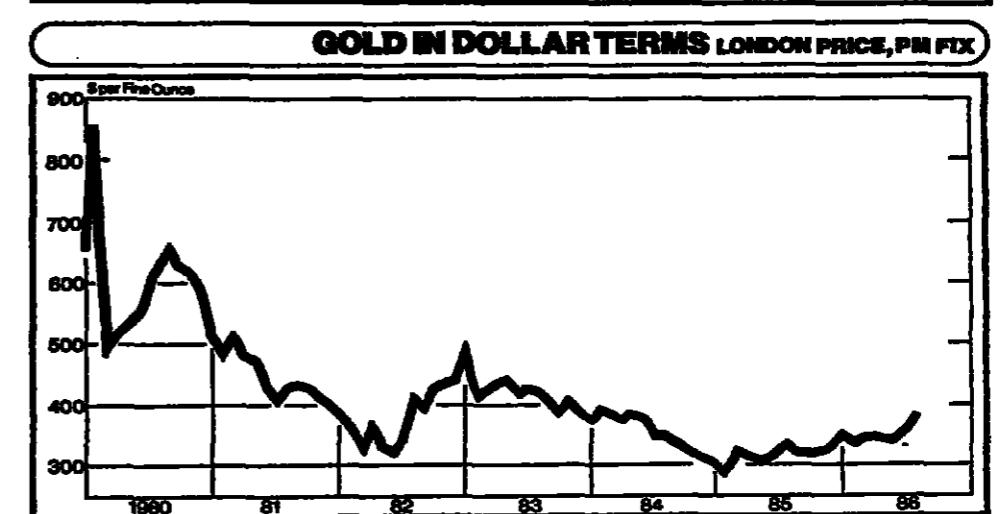
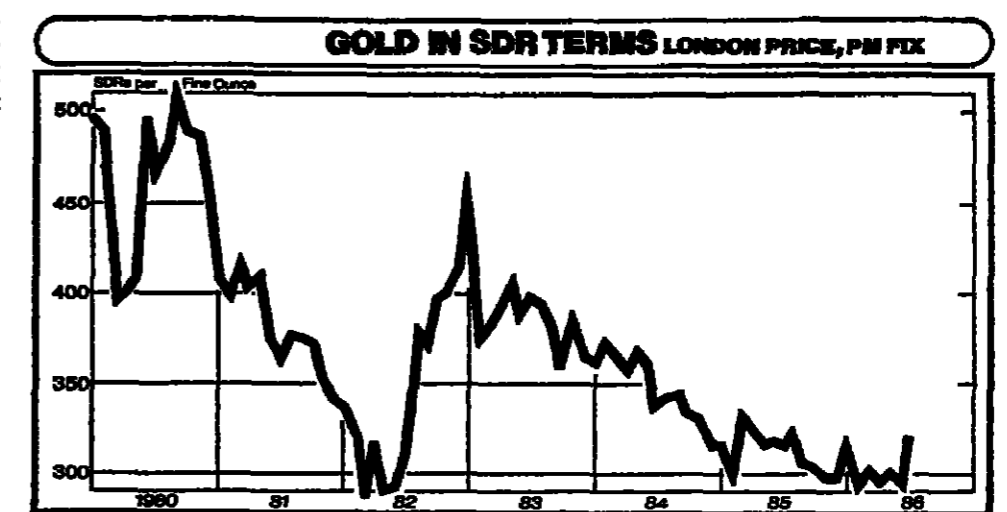
However, other investors remain convinced by the weight of arguments against buying gold, believing that for as long as real interest rates stay high and inflation stays low, it will continue to be expensive to hold non-income yielding assets for any length of time. On this argument, which has been reinforced by the fall in oil prices, even investors prepared to put money into precious metals, may be happy to keep it there only for a short time.

It is important to see the recent performance of gold in the perspective of currency movements. In the early 1980s the decline in gold mirrored the increase in the US dollar's international value. But for most of the past 18 months, bullion has failed to react by bouncing back in the response to the fall in the dollar.

In terms of the yen, the Deutschemark and the pound, gold continued to fall until the middle of this year, as the chart of the London price expressed in Special Drawing Rights shows. In currency-adjusted terms gold has a way to go before regaining the ground lost in 1985, let alone previous years.

The precious metal traders have learnt to live with lean times, cutting costs and staff as income has fallen. Companies with diversified interests have concentrated on more profitable markets, especially bonds and equities. Others have had to fight hard to avoid falling profitability.

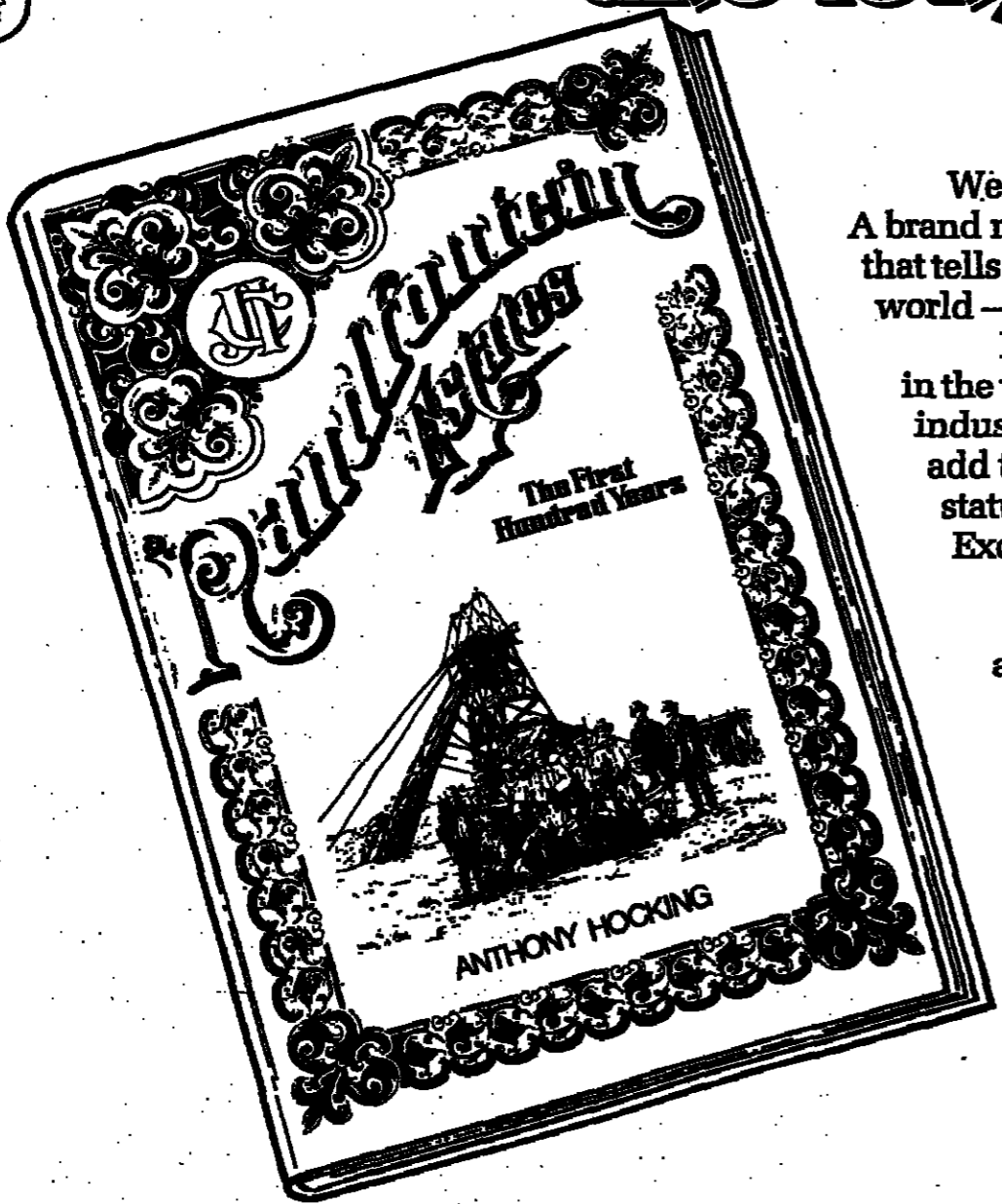
Nevertheless, as the links between different financial markets around the world have become closer so some companies have thought it worthwhile to



CONTENTS

Gold supply: South African share slips	2
South Africa's black miners	2
Platinum: speculators move in	3
Silver: surplus keeps prices low	3
Gold share market: rewards for the investor	4
London, Zurich and New York markets	4
Investing: taking a long-term view	5
Italian jewellery	5

The story of one of the world's great and long enduring gold mines - Randfontein Estates



We invite you to own the story of one of the world's most fascinating mines. A brand new book called "Randfontein - The First Hundred Years," has been produced that tells the remarkable story of one of the greatest and most enduring gold mines in the world — Randfontein Estates in South Africa.

In the 1920's and 1930's Randfontein was regarded as the greatest gold mine in the world. It's name is associated with some of the charismatic personalities in the industry — among them J B Robinson, Alfred Beit and Solly Joel. These names only add to the glamour of the mine. And its modern renaissance from near derelict status in the 1960's to its current position as a leader on the Johannesburg Stock Exchange is a thrilling story all on its own.

Everyone with an interest in gold will want to own this most readable book. The book is priced at R30,00 and can be obtained by completing the attached form.

Please add postage as follows:
 Worldwide seairmail R3,50
 Airmail:
 Europe and UK R30,00
 North America and Japan R45,00
 Australasia R55,00

Media House Publications
 P O Box 782395
 Sandton 2146
 South Africa

UK Enquiries
 Steven Apps, SPA Books Limited
 P O Box 47, Stevenage
 Hertfordshire, SG2 6UH, England
 Telephone (0438) 310150

I would like to purchase _____ copies of "Randfontein - The First Hundred Years".
 Name (Block Capitals) _____
 Address (Postal) _____
 Country _____ Code _____
 Telephone No: _____
 My payment in the form of _____ is attached which includes air/surface postage.

Johannesburg Consolidated Investment Company, Limited

FOREIGN AFFAIRS

Many ways to make aid more effective

By Ian Davidson

DEVELOPMENT AID is a notoriously controversial issue, over which ideologies of left and right have long waged intense but inconclusive battle. Tender-hearted altruists claim that the ex-colonial West has an expiatory duty to meet a whole heap of swords into ploughshares in order to make up for the expropriations and exploitations of the past. Tough-minded free-marketsters argue that aid simply fails to produce any beneficial effects, or is even positively pernicious: either the taxes of the poor in the industrialised world are wastefully misappropriated by the rich elites in the developing world, or else the aid process frustrates healthy economic development by proppping up distasteful and state corporatism.

South Korean development really took off after the arrival in power of the Park government with policies aimed at reform and self-reliance; yet for most of its history, according to the aid lobby, it was offering a model non-interventionism. South Korea's authoritarian and intelligently interventionist economic policy towards the private sector is a well-known development economist's favourite. He and his associates may say that the record is pretty positive; but they would, wouldn't they? Up to a point, Lord Copper. To be sure, if Robert Casson had written a root-and-branch denunciation of aid and all its works, that would be a sensational volte-face; yet the book is much more interesting than any simple whitewash job could be. For just behind the initial purpose of trying to answer the question "Does Aid Work?" the study has two other, more important objectives: to grapple with the inherent difficulties of the aid process and the reasons for its shortcomings, and to suggest what is needed to do it better. On both fronts, you read the book with a sense of relief and surprise. For many years some of the poorest countries, notably in Africa, stood out against the marketised donors; it took the second oil crisis and the slump (and very important) the shift to Structural Adjustment Loans by the World Bank, to bring a change of heart. Now about 20 African countries have adopted better price and exchange rate policies.

India and South Korea are often cited by critics as perverse examples of the aid process. In fact, the study convincingly demolishes the argument in India the apparatus of economic dirigisme was in place before the Aid-India Consortium started organising large-scale aid flows from 1957 onwards; the Consortium succeeded in forcing a devaluation in India in 1966, but in such a ham-handed and unhelpful way as to reinforce the Indian nationalism and "Congress socialism"; but in the past decade India has gradually moved in the direction of growth liberalism, if not as fast as donors would like, at least at a pace which is stable and controllable.

Development may be hampered by the proliferation of aid programmes. A given country may be host to 20 or 30 official agencies, bilateral and multilateral, and possibly a larger number of voluntary bodies; making sense of all that, and welding it into a coherent relationship with domestic resources, human and material, is a tall order for a country which does not have a fully competent administration, especially if (as is far too often the case) there is little co-ordination between different aid bodies. The need for co-ordination is now more fully recognised on both sides, but it is a painfully slow process. Development agencies are quite critical of their own records in project management; but they are also, according to the study, rather bad at learning from their own mistakes, and even worse at learning from other people's. Some of these mistakes derive from the fact that their expertise on the ground tends to be much greater in engineering or irrigation than in understanding the politics or sociology of the country. Increasingly, donors are recognising the importance of the learning process; doing something about it, as this one sounds so obvious as to be hardly worth saying, but you would be surprised. Donor aid strategies are not likely to work very well unless the donors and the recipient agree on the strategy and on the general policy posture. For many years some of the poorest countries, notably in Africa, stood out against the marketised donors; it took the second oil crisis and the slump (and very important) the shift to Structural Adjustment Loans by the World Bank, to bring a change of heart. Now about 20 African countries have adopted better price and exchange rate policies.

It is unhelpful of donor countries to complain about policy deficiencies in the developing world, when their own aid policies are distorted by political and mercantile competition to grapple with the "over-credits and crude jostling for national advantage and influence of the West took a few thousand years; and its governments still manage to preside, with apparent equanimity, over unappealing problems to which they claim to have no solution. So why should anyone imagine that economic development for the most deprived countries could be a quick and easy affair, requiring only the mantra of "market forces"? Finally, a new approach is needed for the poorest countries: greater external protection through balance-of-payments lending, greater security for long-term investment programmes, better co-ordination of project and non-project aid, a reduction in aid-tying and credit competition.

Critics and advocates of aid are both in too much of a hurry. South Korea and other Newly-Industrialised Countries may have had the luck and skill to enjoy economic "miracles." But the economic development of the West took a few thousand years; and its governments still manage to preside, with apparent equanimity, over unappealing problems to which they claim to have no solution. So why should anyone imagine that economic development for the most deprived countries could be a quick and easy affair, requiring only the mantra of "market forces"? Finally, a new approach is needed for the poorest countries: greater external protection through balance-of-payments lending, greater security for long-term investment programmes, better co-ordination of project and non-project aid, a reduction in aid-tying and credit competition.

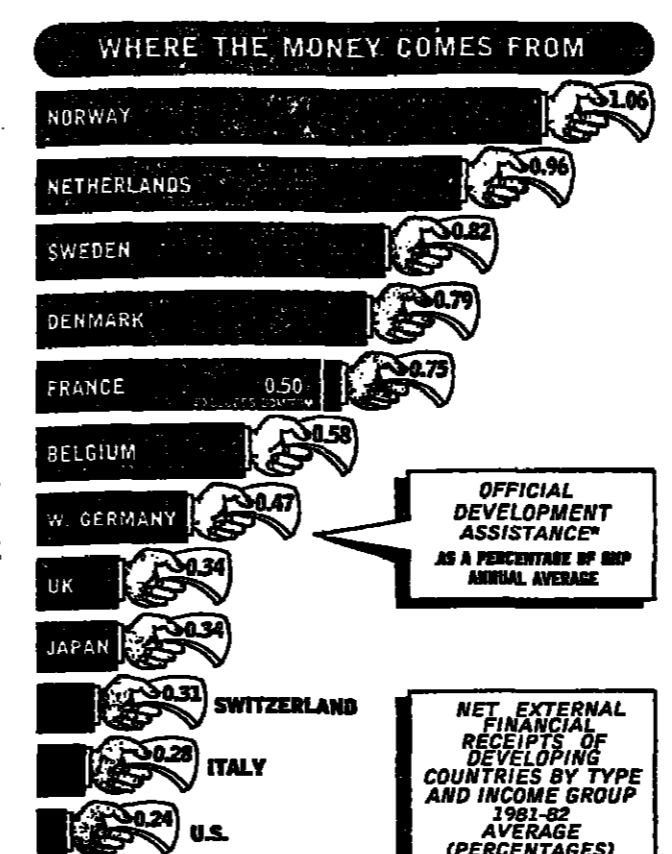


Table: NET EXTERNAL FINANCIAL RECEIPTS OF DEVELOPING COUNTRIES BY TYPE AND INCOME GROUP 1981-82 AVERAGE (PERCENTAGES). Columns: ODA, Bilateral, Multilateral, Non-concessional flows. Rows: Least developed countries, India China, Other low income countries, Lower-middle income countries, Upper-middle income countries, All LDCs.

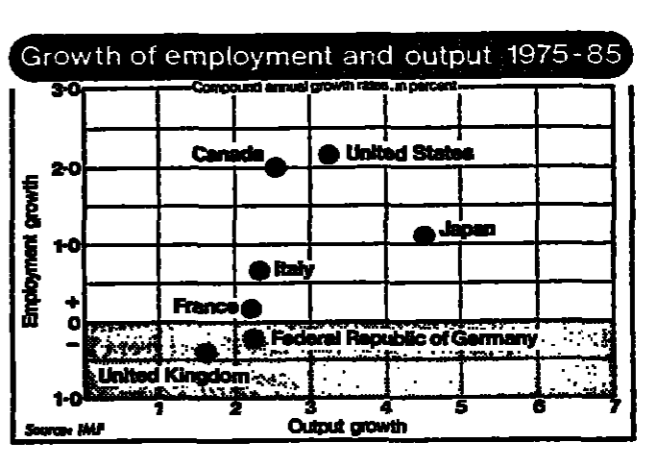
Over the decade 1975 to 1985, Japan enjoyed a growth of output averaging 1 per cent higher than in the US. But employment growth was faster in the US. But the most shattering evidence against the familiar relationship, is provided by the other five countries. They all had a growth rate of output averaging about 2 per cent per annum. But Canada experienced a 3 per cent growth of employment, Italy between 1 per cent and 1.5 per cent, France and West Germany experienced virtually no increase in jobs, and the dear old UK suffered a 1 per cent contraction.

Lombard Jobs and growth - some paradoxes

By Samuel Brittan

ONE OF THE few points of agreement between rival schools of political economy used to be that faster growth was the royal road to full employment. There were disagreements about how to secure higher growth - in particular how to ensure that expanding nominal demand was reflected in real output rather than higher pay and prices. But on the objective there was little dispute.

Yet even this simple link now appears shaky under scrutiny. The chart, reproduced from the July IMF Staff Studies, plots employment growth against output growth for the Group of Seven summit countries. The result is the familiar scatter of points expected when there is no statistical relationship between the variables.



UK's nuclear energy policy

From Mr J. Taylor Sir—I was pleased to read Professor Cassels' excellent letter of August 8 calling for an open debate on the UK's future energy policy. Such a debate brought with all deliberate haste to those conclusions is indeed very necessary now. As a North-Western businessman living near Risley for many years, I have followed closely what has happened. The UK led the world in developing nuclear electricity stations first at Calder Hall and then in the Magnox power stations. These reactors look rather primitive now but they have given us service for the past 25 years. We can be proud of some great engineers, especially Lord Hinton and Sir Leonard Owen; they brought the Risley Design Group to a remarkable level of competence 25 years ago. That competence was discredited by the decision to split up nuclear power station construction. Five private consortia thereafter bid for contracts to build the first gas-cooled reactors (AGRs). The weakest of the four consortia has been struggling for 18 years to get Dungeness B working properly. The other three consortia did a far better job than the first in building several different conversions of the basic AGR. With hindsight it is clear that not more than two consortia should have been set up; the importance of building sequentially instead of simultaneously was ignored. Thus the engineers did not have a fair chance to learn from experience and mistakes and so solve a good product. Three practical lessons appear to have been learned when the second round of AGRs (e.g. Heysham and Torness) were ordered in the early 1980s. We are told that these will be built in six years and that so far, it is going to plan. If so, this breed should be continued, particularly if they are safer than other designs (they are of course graphite moderated like Chernobyl) but the use of carbon dioxide as a coolant rather than water does greatly reduce the risk of disastrous chemistry. Meanwhile Lord Marshall with great consistency has argued the construction of AGRs should be abandoned and that the UK should work with Westinghouse of the US to construct FWRs. His enthusiasm and his judgment were not visibly diminished by the serious but not disastrous accident to a FWR at Three Mile Island in 1982 which brought American investment in nuclear power stations to a halt. However, the French have built some 40 FWRs and they appear to be

Letters to the Editor

proceeding with great confidence. Are those French reactors safe enough? Is it really true that each French reactor has only one in a million chance each year of giving rise to a disaster like Chernobyl? Lord Marshall's argument prevails: the UK's nuclear power programme will be sharply changed yet again. Is it sensible to throw away so much that we have learned and to start again? Should we not perhaps carry forward the production of both types? We have already paid a large premium (perhaps £500m) to acquire the capability to do so. FWRs could be exported to sparsely inhabited countries, and the AGR could continue to generate electricity in the UK and be exported to safety-sensitive countries with high population densities like Denmark. After Three Mile Island and Chernobyl the question of nuclear reactor choice turns much more on the considerations of safety than of cost. Arguments that one type of reactor is, say, 10 per cent more cost effective than the other are now beside the point. This is the situation that will be addressed by the Inspector of the Stewell inquiry. As Professor Cassels said in his letter, the publication of that report this autumn will be a very important event. Julian Taylor, Manchester Ship Canal Co, Trafford Rd, Manchester.

Letters to the Editor

ing your columnist's statement that he is retiring next month. Jan Villance, 61 Newgate Street, ECI. Cheap butter for taxpayers From the secretary-general, United Kingdom Provision Trade Federation Sir—Your article of September 3 refers to the mountainous quantities of butter. A return to the sanity of a normal supply and demand situation would dispose of large quantities of butter. The EEC consumer and taxpayer who have paid dearly for these dairy surpluses, should be the beneficiaries of a lower price. This can be achieved in a number of ways and the UKTF, whose members trade in dairy products, is in a position to advise on the best way of going about it to achieve maximum cut-price butter sales. Substantial funds will be required to do this but the price achieved would be far higher than the ill-conceived sale to animals at the equivalent of 1pp per 250 gramme packet of butter. Once a major part of the stocks have been disposed of, sensible plans can be made for production to be set at a level to meet the demand. Alan Chandler, 17 Clerkenwell Green, ECL. Poor welcome at Heathrow From Mr A. P. Nabhan. Sir—Your editorial "A poor welcome at Heathrow" (September 2) is a realistic comment on the immigration issue. The five countries which have been hand-picked for discrimination have been importing UK goods to the tune of millions of pounds each year. The decision will certainly upset the genuine business community particularly from the Indian subcontinent. The British Government should spend more money at home to alleviate the problems of the already hard-pressed immigration officers by recruiting more staff rather than squander the taxpayer's money by sending additional staff to the overseas posts. The ethnic minority population in the UK has yet to be convinced that the latest Cabinet decision is not racist - let alone xenophobic. Ironically, we have incessant problems with the IRA but no

Letters to the Editor

visa is required for Irish citizens. Is it because they are neither brown nor black? A. P. Nabhan, PO Box 12, Slough, Berks. Visas required in India From Mrs C. S. Keang. Sir—Your criticism of the UK Government's decision to require visas from visitors from India, Pakistan, Bangladesh, Ghana and Nigeria appears ill-considered. The English visitor to India (and most of the others) requires a visa, even for a very short visit e.g. 48 hours. This has been so for many years and the FT editorial staff has never criticised this perfectly reasonable practice as "highly questionable" or "humiliating" or "absurd" or having "overtones of racial discrimination" or of being "xenophobic." The Lord High Executioner, in W. S. Gilbert's libretto for the Mikado refers to people who "never would be missed" and includes on the list "... the idiot who praises with enthusiastic tone all centuries but this and every country but his own." How unexpected to find such Gilbertian views reflected in your normally very un-Gilbertian journal. Cynthia S. Keang 106 "Redden" Gardens, Epsom Court, SWS.

Letters to the Editor

Electricity and the cost of hot water From the chairman and chief Archie Kidd (Thermal) Ltd Sir—The Electricity Council is again advertising in the national dailies in a way which could be misleading to the public. Under a dramatic picture of a hot water pipe system which can fairly be described as a plumber's nightmare is a message inferring that only by "going electric" can such horrors be avoided. None of the ad-man's system shows a trace of lagging and nowhere in the blur is it said that hot water from day-time electricity (when water usage is highest) is nearly three and a half times as dear as that produced by a modern central heating boiler. Even on the so-called "Bouncy Seven Tariff" (11.30 midnight to 7.30 am), the cost is over 60 per cent more. With these margins and a normally insulated system with pipes runs of reasonable length, such as in an ordinary house or in business premises, it is evident that a boiler system is not only acceptable but actually much cheaper to run. A. W. Kidd, Seend, Glos., Seend, Wiltshire.

Letters to the Editor

British Telecom's corporate relations From the Corporate Director, Chief of Operations, British Telecom. Sir—Your Men and Matters columnist has once again (September 3) criticised British Telecom's corporate relations department under Peter Young's leadership, for being "bureaucratic and unresponsive." The allegation is quite unfair. Mr Young would not have been asked to stay on at his post a year beyond our normal retirement age if he had not had the full confidence of the chairman, myself, and the other directors. He and his team have faithfully presented what they have been asked to present to newspapers, including the Financial Times. They have done so thoroughly and with distinction. Sir George Jefferson, of course, continues as chairman of the company, notwithstanding

Advertisement for 'GOLDEN LEAF' Canvas Bags and Anhui Animal By-Products. Includes images of canvas bags and a person, and text describing the products and their quality.

FINANCIAL TIMES SURVEY

Reinsurance

The reinsurance community believes that, for the moment, it is recovering from the recession that has lasted since the late 1970s.

Looking beyond the year's end

By John Moore

AFTER A recession that has lasted since the late 1970s the world's insurance community has entered a recovery phase. This week, in Monte Carlo, around 2,000 representatives from the international reinsurance community will be taking stock of the effects of the recovery on their own important secondary risk carrying market. The reinsurance representatives meeting in Monte Carlo are attending one of the most significant annual conventions in their business year. For it is here that the reinsurance industry attempts to establish market trends ahead of the end of the calendar year, when large portfolios of business are re-priced in the annual renewal season.

As a secondary market, the reinsurance community plays a key role in the wider insurance community. It provides two central facilities for insurance companies: it allows them to spread out individual risks that are too big even for the largest insurance company to handle; and it allows small companies to accept more business than their own capital could safely support, which in turn stimulates the smaller companies' expansion.

As members of the public seek insurance protection, so insurance companies seek their

own protection against large claims through the mechanisms of reinsurance, laying off risks throughout the world.

Since the 1960s, the reinsurance community has expanded considerably. In 1985 world reinsurance premium income was \$5.6bn. Now more than \$60bn in premiums is retained by reinsurance operations for their own account. By comparison, world insurance premium volume totals more than \$500bn.

Like the insurance industry, the reinsurance market's business-cycle has been on a downward path since the late 1970s. Like the insurance industry, the reinsurance community has suffered from the effects of overcapacity. There has been too much available capital seeking insurance business which has not grown at the same rate as the underlying capital resources.

In 1984 reinsurers in the US turned in their worst results ever. According to the Reinsurance Association of America, the standard yardstick for measuring how well or how badly companies are doing—the combined ratio—showed that underwriting losses expressed as a percentage of premiums in the industry had jumped from 116.4 to 128.2. Last year

The world's 15 leading specialised professional reinsurers

	NON-LIFE		LIFE		Total		TOTAL net premiums (in US\$m)*
	gross (in millions)	net (in millions)	gross (in millions)	net (in millions)	gross (in millions)	net (in millions)	
Munich Re (DM)	9,664.4	5,420.3	1,340.2	1,232.6	11,024.6	6,652.9	3,066.4
Swiss Re Group (SFR)	5,776.0	5,134.0	1,901.0	1,418.0	7,677.0	6,552.0	2,534.6
General Re Group† (S)	—	1,282.8	—	307.8	—	1,590.4	1,590.4
Employers Re Group† (S)	594.4	499.3	185.7	129.1	780.1	628.4	628.4
Mercantile and General Reinsurance Group† (S)	—	325.8	—	185.7	—	511.5	501.5
Gerling Group† (DM)	1,887.3	1,436.1	492.5	363.3	2,379.8	1,799.4	569.7
Prudential Re Group† (S)	—	454.4	—	—	—	454.4	450.4
American Re (S)	680.0	411.5	—	—	680.0	411.5	411.5
SCOR (Société Commerciale de Réassurance)‡ (F)	4,559.2	3,288.7	786.5	527.8	5,345.7	3,816.5	397.9
Cologne Re (DM)	1,113.3	896.4	336.2	306.4	1,449.5	1,202.8	351.7
Frankona Re (DM)	1,213.2	922.0	295.4	185.2	1,508.6	1,107.2	315.0
Tao Fire and Marine Re§ (Yen)	129,579.3	79,822.0	24.4	18.6	129,579.3	79,822.0	282.9
Hannover Re (DM)	1,684.3	872.0	—	—	1,684.3	872.0	218.0
New York Ins. Exchange § (S)	341.1	218.0	288.4	212.6	341.1	218.0	218.0
Netherlands Reins. Group† (F)	964.3	550.1	—	—	964.3	550.1	214.9

* The premiums were converted from original currencies into US\$ at the rates of exchange as per December 31 1984.
 † Including all subsidiary reinsurance companies, excluding direct insurance companies.
 ‡ Taking into account the branch offices abroad, the consolidated gross premium income of the SCOR group amounted to F6,322m in 1984. The group's net premiums are not known.
 § Year ended March 31 1985.
 ¶ No gross premiums quoted.
 ** Foreign life reinsurance business included.
 *** Domestic business only.

Source: International Insurance Monitor, April/May 1986.

the deteriorating trend was halted and the association reported an industry combined ratio of 121.4.

So how firmly based is the apparent recovery, and how long can it be sustained?

The most important period of growth for the reinsurance community came in the early 1970s. At that time, US insurance capacity contracted sharply as falling stock market values eroded insurance companies' reserves.

The US insurance industry sought extensive reinsurance protection outside its own market. The reinsurers provided a pool of capital which paid for the large claims of the direct insurers, who would otherwise have found their individual resources strained beyond their limits.

This period of growth laid the foundation for the present structure of the reinsurance

community and its later problems.

Much of the US reinsurance business flowed to London, which helped the UK to become one of the world's largest reinsurance centres. Lloyd's became an important reinsurance centre, and as much as 70 per cent of its annual premiums of £3bn is accounted for by reinsurance.

The demand for reinsurance encouraged European groups to develop their reinsurance operations in the US, while established American insurance concerns developed their own reinsurance departments. Other non-insurance groups entered the reinsurance market in order to gain business.

The reinsurance capacity explosion came during a period of high interest rates. Reinsurance, like insurance, is a cash generating business. It provides the possibility of a

two-way return for those with a stake in its operations.

Reinsurers earn premiums which, as long as claims do not exceed premiums, will produce an underlying underwriting profit. The premiums can be invested, which produces more income. Even if reinsurers make an underlying underwriting loss, the investment income returns from the premiums can ensure that an overall profit is produced.

The level of demand and high interest rates encouraged a wide range of operators to enter the reinsurance market—from highly organised insurance operations, to unscrupulous specialists at the fringe who saw an easy access to large funds in an unregulated market. Many of the newcomers, describing themselves as reinsurers, were operating no more than shell companies which took in money through a reinsurance contract, retained a

tiny part of the risk, and re-insured the bulk of the business with other reinsurers.

Insurance risks became atomised throughout the world in a complicated chain as participants sought pieces of the \$60bn market. The reinsurance community became overhyped, and the boom-like conditions of the mid-1970s started turning down as aggressive competition slashed premium rates.

The first phase of the current recovery in the reinsurance community has been influenced chiefly by a sharp contraction in capacity. That contraction has been caused by worsening underwriting results.

Many reinsurers attempted to organise portfolios of business in which the pay-out period on claims would take many years. This would allow them to earn interest income on the invested premiums. To this end, reinsurers built up long lines of liability business in the expecta-

tion that claims would not become due for many years.

The strategy went wrong when court awards in the US spiralled against companies that had taken out insurance to protect themselves against litigation. The impact was felt in the reinsurance community, which accordingly began to withdraw from underwriting in this class of business.

Worsening underwriting results on other classes of business forced other reinsurers to re-examine the quality of their portfolios. In London, major reinsurers began to cut back drastically on the number of contracts which they accepted in an effort to reduce losses and improve their results.

Industrial companies, seeking to reduce the cost of their insurance programmes, had established their own "captive" insurance companies, which insured the risks of the parent company.

These captives were largely based offshore in centres such as Bermuda, which evolved rapidly into a major reinsurance and insurance centre with 740 companies generating premiums of \$6bn. They, too, had entered the reinsurance arena in an effort to diversify their portfolios, and at the same time satisfy the taxation authorities in the US, which had disputed the tax-deductibility of in-house insurance premiums.

The captive companies became the targets for the placing of some of the poorest quality of business. Because of inexperience, the captives often underwrote the business at inadequate rates and many suffered large losses. Many of the companies withdrew from underwriting, or curbed their underwriting of third party business. Liquidations mounted.

As the reinsurance market tightened and premium rates began to rise, particularly when cutting rates, in order to maintain their position in the insurance companies had sought

protection for individual risks rather than for entire portfolios of their business, so the insurance companies had to reassess their own strategies.

In many cases they decided to retain the risks on their own books, provided that they themselves could earn a sizeable increase in premium from their clients. If they could not, and some customers could not afford the dramatic rise in premiums, particularly on liability classes of business, then the cover was refused.

Now some brokers fear that underwriters will lose business permanently in the reinsurance market. Not only are insurers attempting to retail more of the business, they are also more cautious than ever before about the underlying security in the reinsurance market. There has been considerable volatility in the reinsurance market as "fair weather" underwriters have sought to withdraw from the market.

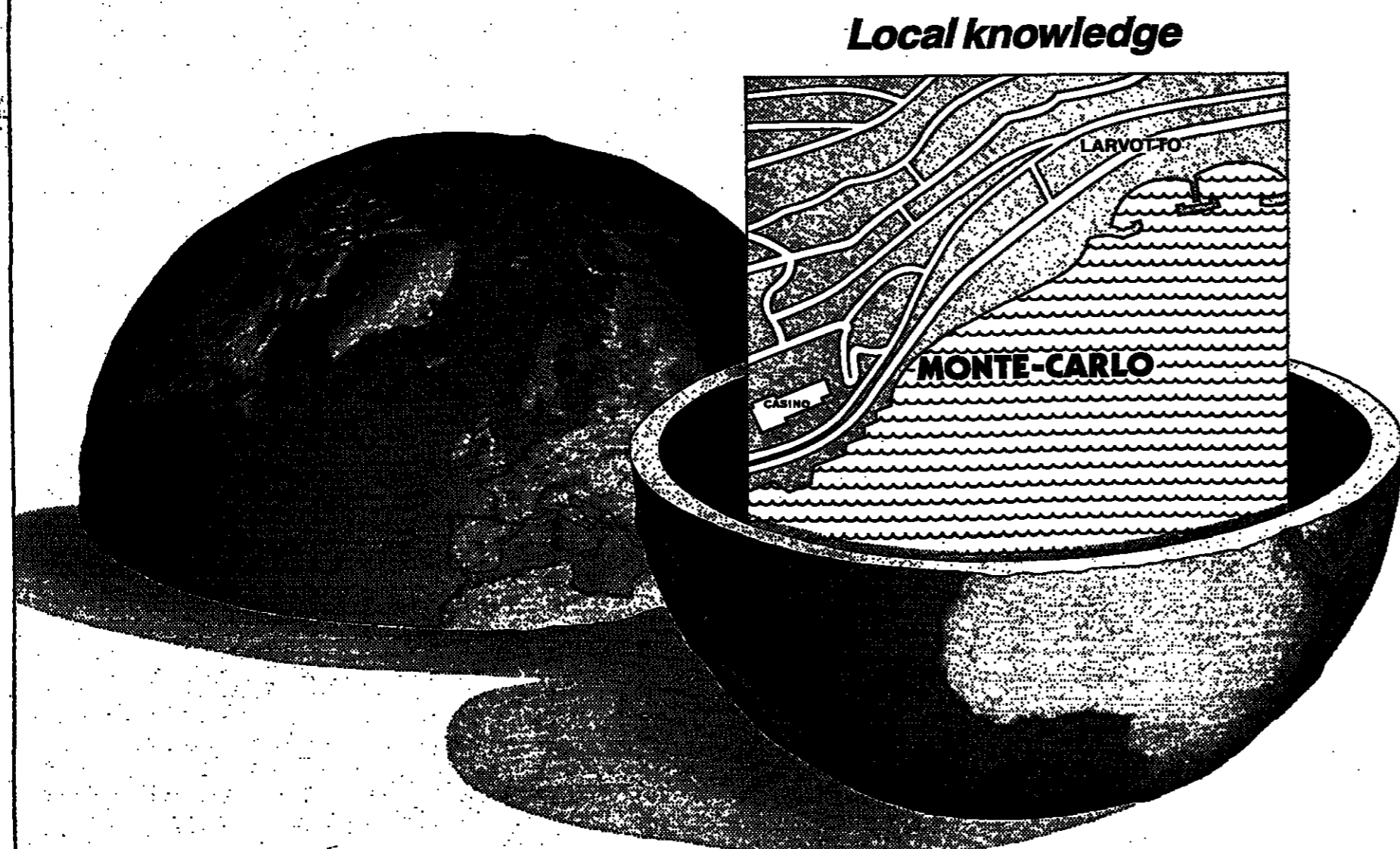
Moreover, clients of direct insurers, worried about the mounting cost of premiums, are once again considering alternative methods of arranging their insurance requirements. Brokers are organising pooling arrangements for companies who are seeking to fund their exposure to liability claims. Some of these funding arrangements are being organised as 10-year programmes, which could mean that business will be lost to the insurance industry even if rates do eventually turn down.

For the moment, the reinsurance community believes it is entering a recovery track, at the expense of losing business volume. Few of its members are prepared to forecast how long the recovery will last before they once again have to start aggressively competing by cutting rates, in order to maintain their position in the insurance market.

Contents

	Page
The US market	2
Liability reinsurance	3
The brokers	3
Underwriting agencies	4
Life reinsurance	4
The role of the banks	4
Regulation	5
Litigation	5
Technology	6
Security	6
The US exchanges	7
Companies in Europe	8
Natural catastrophes	8
The oil industry	8

We go anywhere in the pursuit of excellence



Local knowledge

Global resources

The growth of Bowring's international reinsurance portfolio endorses our claim to be the world's leading broker.

Our professional clients recognise the degree of expertise and level of service that we can provide, whether it is on behalf of a giant corporation or a smaller or more specialised company.

Our people, backed by the most advanced information technology, are totally committed to providing the expertise and judgement that are needed to continue to keep the Bowring name in the forefront of this complex and demanding business.

C. T. Bowring Reinsurance Limited
 The Bowring Building, Tower Place,
 London EC3P 3BE
 Tel: 01-283 3100. Telex: 882191
 A Member of The Bowring Group & Marsh & McLennan Companies, Inc.

Bowring

International Reinsurance

REINSURANCE 2

Leading US reinsurance companies' results: 1985 (\$000's)

	Net reinsurance		Losses and loss adjustment expenses	Loss ratio	Underwriting expenses	Expense ratio	Combined ratio %
	premiums written	premiums earned					
General Reinsurance	1,588,532	1,113,978	84.8	412,290	26.0	110.8	
Employers Reinsurance	768,390	514,518	82.0	181,254	22.8	114.8	
American Reinsurance	738,222	587,489	81.7	222,907	24.8	114.5	
North American/Swiss Reinsurance	887,666	518,282	82.6	218,222	24.9	113.5	
Prudential Reinsurance Group	517,437	591,884	442,237	129,542	30.7	106.3	
Windsch Reinsurance Group	459,482	399,978	294,621	105,357	26.4	114.5	
Kemper Reinsurance	298,227	265,789	249,049	116,739	29.8	114.5	
National Reinsurance	228,201	190,515	158,941	66,175	29.4	114.5	
INA Reinsurance	213,451	212,524	211,740	72,723	34.2	127.8	
New York Insurance Exchange	201,122	199,111	225,711	75,243	28.0	113.0	
Continental Reinsurance Corporation	198,499	189,950	161,967	55,174	24.4	124.7	
Transatlantic Reinsurance	182,417	169,572	186,748	58,710	24.4	120.8	
Standa America Group	152,799	179,451	164,202	71,581	30.2	126.4	
Buffalo Reinsurance	174,815	165,281	179,282	39,419	22.6	126.4	
St Paul F&M	160,483	155,478	162,971	45,039	28.7	126.1	
Constitution Reinsurance	141,523	139,482	110,281	41,186	29.6	123.9	
Freemont Reinsurance	114,146	108,542	114,252	28,120	27.1	128.5	
American Independent Reinsurance	114,888	121,146	122,230	21,181	24.6	114.9	
Continental Cas. Company	114,888	73,750	71,064	29,224	28.6	114.9	
USF&G Company	109,112	92,759	98,887	28,239	28.6	114.9	
Winterthur Swiss	95,481	92,748	79,190	28,284	31.7	117.1	
Metropolitan Reinsurance	92,631	81,219	78,281	25,982	28.3	112.6	
Home Reinsurance	81,719	80,890	78,021	26,000	29.6	112.6	
Constitution State Management	80,890	80,890	81,819	26,641	22.0	112.6	
Nationwide Mutual	75,742	70,591	69,870	19,904	26.3	112.5	
American Union of New York	73,729	68,189	61,812	21,785	23.5	122.9	
MONY Reinsurance	68,988	51,788	53,028	20,698	22.9	122.5	
Reinsurance Corporation of NY	67,715	69,189	69,708	22,028	23.5	122.5	
F&A Reinsurance Corporation	65,284	65,284	65,284	16,251	24.9	107.7	
Unity Group	63,488	54,282	44,538	11,534	23.8	113.2	
San Francisco Reinsurance	60,889	59,791	58,710	17,232	24.4	126.6	
Mead Reinsurance	55,222	54,798	54,294	14,878	24.9	126.6	
Republic Western Insurance Co	51,427	44,822	41,471	12,219	23.9	113.0	
Christiana General	50,594	49,999	48,944	12,589	22.2	113.0	

Research: Nivix Mechanics

THE KEY figures to the health of individual companies are:

- Net reinsurance premiums written—a good guide to the volume of new business done.
- Losses—the claims which increase their premium income.
- Underwriting expenses—the cost of running the business and administering claims.
- The last two categories are often expressed as a percentage of net premiums earned.
- The combined ratio is probably the single most important figure for any company. It is a combination of the underwriting expense ratio and the loss ratio. A combined ratio of under 100 indicates an underwriting profit; one over 100 indicates a loss. Normally companies aim for a combined ratio of 100 or lower.

The US market

Benefiting from the 'crisis'

THE US reinsurance industry is banking in the comfortable glow that comes from knowing that, for the first time in many years, profits are rising rapidly, that there is a shortage of good reinsurance capacity and that most analysts expect the conditions to continue for at least another couple of years.

The industry suffered more than the primary insurers during the downturn in the insurance cycle, and the reinsurers are now in the vanguard of those companies benefiting from the so-called "insurance crisis" which has hit America as insurance rates soar and insurance-users find it increasingly difficult to secure adequate insurance coverage at any price.

It was of entry marked the US reinsurance business in the 1970s, then speed of exit marked the 1984-85 period. The influx of new entrants contributed greatly to the decline in underwriting standards. Premium prices were slashed as companies battled to retain market share, leverage capital or benefit from high investment rates of return during an inflationary era.

But as underwriting losses soared, many of the new entrants began to quit the reinsurance business. The US insurance services office says that, over the last two years, more than 90 reinsurance providers withdrew partially or totally from the US market, and that over 20 of these withdrawals were involuntary. Their departure has accentuated the insurance capacity crunch in the reinsurance market and meant that, for the first time in a long while, the quality US reinsurers can pick and choose their business. This is a very welcome change from the state of affairs of the last few years.

Between 1980 and 1984, the US reinsurers' loss and loss adjustment expense ratios worsened, from one comparable to that of primary insurance companies to a ratio 15 points higher than primary insurers. In 1985, the combined ratio of the reinsurance companies monitored by the Reinsurance Association of America (RAA) stood at 107.3. By 1984 it had risen to 123.2.

The RAA reports that in 1985 the combined ratio of its members fell to 121.4, but it warns: "While this is a welcome change in direction, the absolute combined ratio continues to be disastrous for the industry, following on the heels of the two worst years for reinsurers in recent memory."

In the opening months of 1986 the recovery has continued apace. The RAA reports that a group of 70 US reinsurers posted a 107.7 combined ratio in the first quarter, compared with a 121.5 ratio last year. The comparison probably overstates the improvement, since several reinsurers, who had been included in last year's figures, withdrew from the market during the period, and there was a significant reduction in the number of serious weather disturbances.

Even so, it is hard to disguise the radical improvement in the fortunes of the companies remaining in the marketplace. General Re, the biggest US reinsurer, reported more than a doubling in its second quarter operating income before capital gains to \$72.6m. It earned premiums jumped by 71 per cent to \$649.9m in its second quarter, and the company reports that "the demand for quality property-casualty reinsurance" continues to be very strong. Over the last year it has raised more than \$600m of new capital, which is enabling it to write a substantially increased premium volume.

General Re's experience underlines the improvement in the industry's fortunes. The RAA says that net premiums earned by the 70 biggest US reinsurers increased by 81.1 per cent to \$2.4bn in the first quarter, and that the policyholder surplus rose by 46 per cent to \$5.4bn.

Mr Richard Blum, president of Guy Carpenter, writing in a recent edition of *Marsh & McLennan's* viewpoint quarterly, said that the reinsurance industry had returned to managing risk in a business which showed more substantial risk "than ever before."

"Leverage is higher, the tail is longer and the underwriting variables are even more complex. This higher risk factor will require a higher potential reward to attract the needed capacity," he said. And he forecast that the numbers of reinsurers would be swifter there would be a virtual disappearance of "naive capacity," and offshore facilities would continue to be developed.

Mr Blum estimated that the combined ratio of the US reinsurance industry in 1986 would drop to 118, and that the overall return should be about 10 per cent of statutory equity. "The industry will then be back on track in 1987, with a combined ratio of about 105 per cent to 110 per cent and return on statutory equity above 15 per cent." And 1988 would probably mark the top of the next cycle, Mr Blum predicted.

While the US reinsurers are enjoying a long-overdue improvement in their financial fortunes, many of them are uncomfortably aware that there are still a number of problems which could threaten their profitability over the medium term. The biggest of these problems is uncollectible reinsurance. Some insurance companies, which have reinsured some of their risks with other reinsurers, are beginning to find that they cannot collect the money which they are owed when the claims begin to flow.

Mr Daniel McNamara, president of the Insurance Services Office, echoed the opinion of many observers earlier this year when he suggested that uncollectible reinsurance could be "the greatest single risk to a solid financial recovery."

"The seduction of cheap reinsurance was a major contributor to the financial disaster of the past several years—and an ominous final accounting of these transactions may still be in store for some insurers," said Mr McNamara at the annual meeting of the Insurance Services Office, in January.

He stressed that the insurance industry was now critically dependent on its reinsurers—a segment of one business that has been very wounded financially over the past few years. Last year, A. M. Best, which monitors the health of the insurance industry, lowered its ratings for 53, or half, of the reinsurers which it rates, while raising the ratings for only 4 per cent.

"Fruited by bargains in the reinsurance and retrocession marketplace, amounts claimed as reinsurance recoverable have grown from 60 per cent of industry surplus in 1982 to more than 85 per cent of surplus. For reinsurers themselves, amounts recoverable from other reinsurers have skyrocketed from 65 per cent of reinsurers' surplus in 1982 to 120 per cent in 1984. With amounts as reinsurance recoverable for the industry at over \$50bn, reinsurer collapses could have widespread repercussions," warned Mr McNamara. The figure had increased to \$70bn by the end of last year.

Many executives within the reinsurance industry agree with Mr McNamara's assessment of problems, and say that there is no such thing as "cheap" reinsurance. It is well known by many in the industry that many of the reinsurers that accepted risks will not be able to pay, say industry analysts.

They have been watching the efforts of the California Department of Insurance to rescue Mission Insurance, Mission, which was placed in conservatorship by the California insurance department last year, is one of the biggest insolvencies in the history of the US insurance industry. Regulators stepped in after examinations had shown that the Los Angeles-based company had a surplus deficiency of \$180m.

Mission had expanded aggressively in the reinsurance business, and owed money to many other insurance companies. The California authorities say that their rescue plan, announced earlier this year, would help avert a major liquidation that could otherwise "start a domino effect that would precipitate an industry-wide crisis." The fear is that Mission's problems could spill over to other insurance companies which are unable to collect on reinsurance they placed with Mission.

The problems are complex, but one senior executive of a major reinsurance company in the US described the issue of uncollectible reinsurance as "a very major problem," and said that a "great deal of the surplus of US insurance companies represented by insurance recoverables will prove not to be recoverable."

While some analysts have suggested that the problem is localized among smaller fringe companies, not all agree. "There were very few primary companies or captives that were not enticed by the wailing of the low-cost reinsurance firm," said Oppenheimer & Co, the New York brokerage firm, in a recent study of the problem of reinsurance recoverable.

William Hall

E. W. Payne
SULLIVAN PAYNE CO

London ○ Athens ○ Stockholm ○ Sydney

Seattle ○ New York ○ Philadelphia ○ Los Angeles ○ Dallas

Des Moines ○ Toronto ○ Montreal ○ Vancouver

Reinsurance brokers worldwide

E. W. Payne Companies Limited
Aldgate House, 33 Aldgate High Street, London EC3N1AJ
01-623 8080

Report
from Number One Wall Street

If standby letters of credit keep your reinsurance business on hold, you need an alternative.
Irving Trust.

Irving Trust has developed innovative techniques and instruments for securing U.S. liabilities more cost-effectively than any other method in the marketplace.

If the word you most often hear when securing U.S. reinsurance liabilities is "standby," we suggest calling our international insurance specialists.

In addition, if the rising cost for letters of credit has become a major concern, again the answer is Irving Trust.

Our international insurance specialists are dedicated to helping you secure liabilities quickly and easily. With a level of personal attention and service that Irving Trust is famous for worldwide.

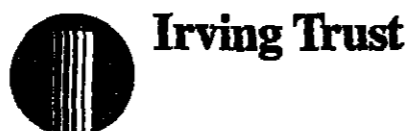
From our offices in London, Frankfurt, Tokyo and New York, we'll help you get your financial business done quickly and economically.

For more information, write or call Gerard T. Morda, VP, Irving Trust, One Wall Street, New York, NY 10015. Telephone: 212/635-8802; Telex: ITT 420268.

For companies located in the United Kingdom call Richard J. Lewy, VP, in our London office. Telephone: 1-626-3210; Telex: (851) 883265/6.

For companies located in Continental Europe call Yoram Matalon, Assistant VP, in our Frankfurt office. Telephone: 49-69 71410; Telex: (841) 416805.

For companies located in Asia call Mitsuru Takeuchi, Assistant VP, in our Tokyo office. Telephone: 81-3 595-1131; Telex: (781) 2226231.



ONE ASPECT of the crisis that has developed in the US product liability insurance business over the last few years is the problem of inadequate pricing and escalating claims.

Losses hasten departures

In a precise mirror of the difficulties encountered in the primary insurance industry, the reinsurers are now suffering from exactly the same capacity problems.

groups diversifying into financial services, including Amoco, the steel group, Phillips Petroleum and Dana, the car components company.

reinsurance departments of the primary insurers and reinsurance pools, showed a significant upturn in underwriting results last year, according to the Reinsurance Association of America.

For those companies that have been strong enough to struggle through the crisis, the changed conditions have presented a clear opportunity for growth.

shore insurers willing to take on risky corporate property and casualty lines.

Marsh & McLennan and Morgan Guaranty, and have raised their basic capital from their corporate sponsors.

Together the two schemes are aimed at providing insurance of between \$25m and \$300m. Ace takes on policies of over \$100m up to a limit of \$200m — the type of high-risk lines which have become extremely scarce in the wake of highly expensive disasters such as the fatal gas leak at the Union Carbide chemical plant in Bhopal, India.

The brokers

Static business drains capital

WITH THE next round of renewal negotiations on the horizon, many brokers in the London reinsurance market feel they have hardly had time to recover from 1985's marathon season.

policy wordings have been introduced, but these have not proved to be a panacea. Many brokers want to see how they will work out in practice before they leap in—and, in the meantime, no commissions are earned on business that is not written.

Underwriting agencies

Back to London by the agency route

THE ROLE of underwriting agencies in the UK reinsurance market has been going through a dull patch in recent years following a few problems and more widespread losses by the principals during the rough years experienced by both direct insurance and reinsurance.

the principal accepting the risks. Thus, the agent will set the premiums and the terms of the insurance or reinsurance on behalf of the principal but he will not be running any of the risk.

particularly reserves for IBNR — claims that are incurred but not reported—the ultimate liability of the insurer.

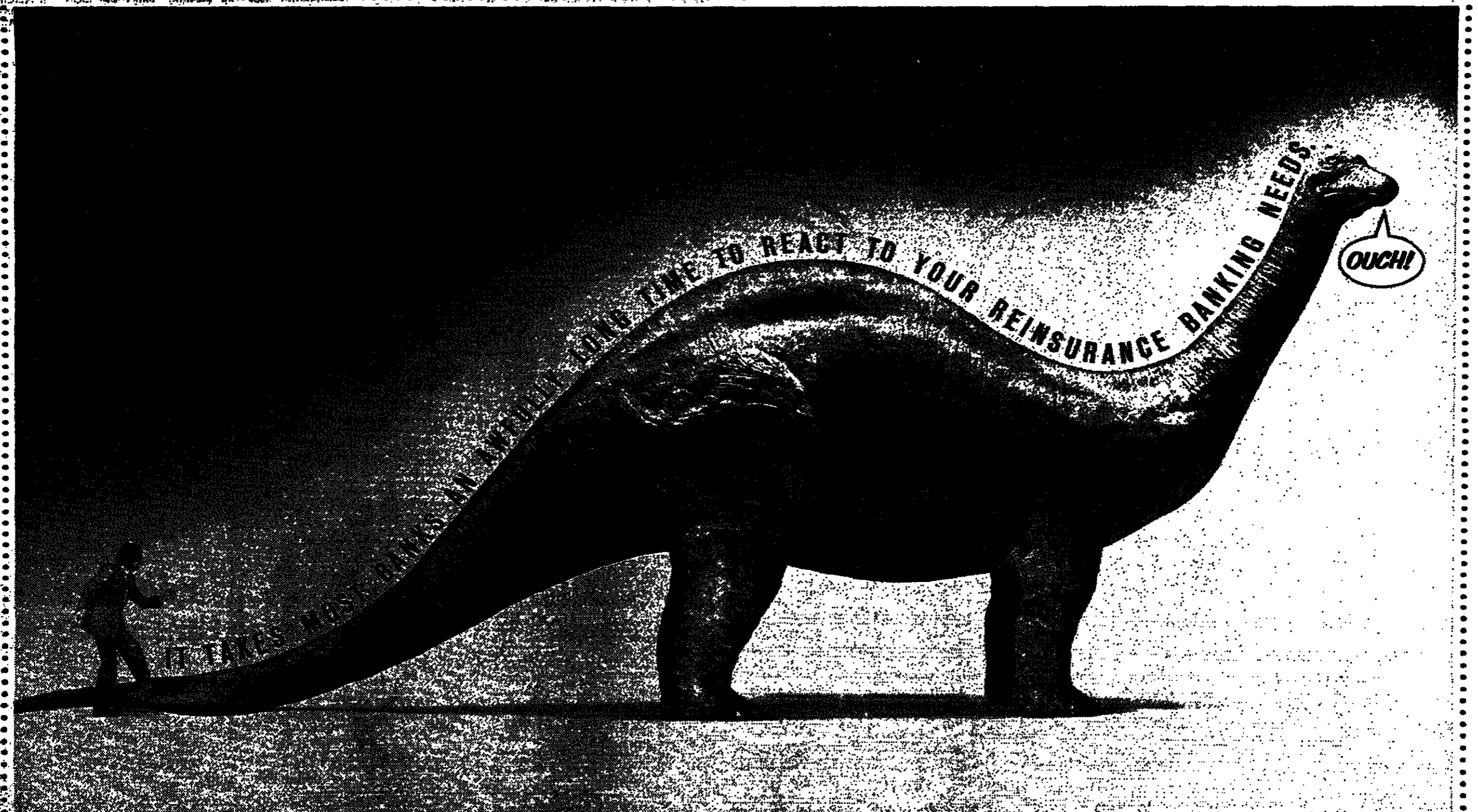
from using the London agency market—mainly those which have only recently come in. The long-standing agency agreements with the established agency firms held up very well.

care in setting down limits and conditions under which the agent operates.

than commission on premiums income. Since the aim of the principal must be to achieve a bottom line profit on the insurance operations, then remuneration in the form of a fee plus profit commission would lessen this premium growth temptation.

US casualty business is the archetypal long tail that has led to the most severe capacity problems. According to James Capel & Co: "Insurers have been held liable for claims in relation to such risk issues as asbestos or pollution under policies written decades ago."

Exchange rate movements are having an adverse impact on broker receipts this year. And as London market costs—salaries account for about 60 per cent of the total—are in sterling the gap widens as the pound firm against the US dollar.



Unfortunately, most banks aren't geared up to react to your needs fast enough. Midland Bank's Financial Institutions Group offers a fast, reliable and professional service to major players in the insurance industry. With the resources of the entire Midland Bank Group network, we can provide a complete range of products and services along with the necessary expertise and systems to react to your reinsurance needs quickly and efficiently. Financial Institutions Group, Corporate Banking Sector, on 01-623 9393 ext 5541. And find out how we can help you. WE BACK BUSINESS. WE DON'T HOLD BUSINESS BACK. Midland Financial Institutions Group, 24 Mark Lane, London EC3A 0AN.

REINSURANCE 4

Life

Problems set by Aids and fraud

LIFE REINSURANCE is concerned primarily with the risk aspects of the business. As such, it tends to operate out of the limelight, compared with the more glamorous investment side of direct life assurance operations, even though there are very large sums involved.

However, in the past year or so, life underwriters in the UK have been faced with two major problems that have hit the headlines—Aids, and fraudulent death claims.

The rapid spread of Aids—Acquired Immunity Deficiency Syndrome—has severely affected the US life insurance industry. This has been hit hard by death claims relating to people affected by Aids before the life companies could take the necessary underwriting action.

The UK life insurance industry, having been put on its guard by the experience in the US, is in the process of taking what it considers to be the necessary corrective underwriting action. As usual, the lead in this matter has been taken by the major reinsurance companies operating in the UK.

Many life companies, following the recommendation of the Mercantile and General Reinsurance Company, now include a specific question on their proposal forms relating to Aids.

This action, which has aroused considerable opposition from a variety of organisations, would appear to have been taken just in time. The life companies are now starting to report death claims from persons struck down by Aids. It also highlights the dominant role now played by reinsurers in the life underwriting field.

Underwriting is essentially based on adequate statistical information, backed by a knowledge of medical conditions and medical developments as they affect life expectancy of individuals.

Life reinsurance companies receive business from a variety of direct life companies, and as such build up a far wider and deeper pool of experience covering a variety of medical conditions. As such, their underwriters are in a sounder position to assess the risks involved for each condition.

For example, a direct life company may receive one or two proposals a month where the individual has a serious heart condition. The reinsurer would receive several times this number from the various direct life companies with which it did business.

Reinsurance companies, in contrast to most direct life companies, operate on a worldwide basis. They have access to medical statistical data and life underwriting experience in several countries. It was this

enabled the world contacts that spot the problems the US life insurance industry was having over Aids claims.

Finally, the reinsurers retain eminent medical personnel as consultants, people experienced in the practice of life underwriting. For example, heart transplants have certainly improved the quality of life for those individuals receiving them. But it has not improved their life expectancy to the point that they are acceptable for life insurance.

This combination of data and experience has enabled the life reinsurance companies to take the lead in progressively relaxing the underwriting terms on people suffering from a major medical condition such as heart impairments, high blood pressure, diabetes and cancer. In many cases, terms can be offered to individuals suffering from such complaints that in previous years the proposals would have been declined.

Indeed, the onset of Aids has reversed the trends of mortality improvement and a relaxation of underwriting attitudes by the direct life companies. They are now relying more and more on the reinsurance companies for underwriting guidance, if not the actual underwriting decisions. This applies particularly to many of the newer linked-life companies, where the reinsurer is their underwriter.

Thus the direct life companies have been only too willing and ready to follow the underwriting recommendations on Aids and Aids-related conditions made by the reinsurance companies.

Mercantile and General Reinsurance, surveying the medical knowledge and experience available to date, is recommending that persons diagnosed as having Aids or Aids-related conditions are declined, while persons with HTLV-III antibody test positive, but otherwise symptomless are postponed five years.

These recommendations have been widely adopted by the direct life companies.

However, Aids is a comparatively recent phenomenon, and the reinsurers admit that the information on which these underwriting decisions are based is far from adequate. They are pooling data on claims and exposures so as to get sufficient information to decide on more precise underwriting criteria, with the hope that the current stringent conditions can be relaxed.

This wider pool of business enabled the reinsurance companies to uncover a series of fraudulent death claims that were being made against the direct life companies.

These related to life policies taken out in the UK by certain people for substantial levels of cover, often in excess of £100,000. Subsequently, their deaths were reported to have occurred in the Indian sub-continent and elsewhere, and accompanied by a death certificate that was not a forgery. Motor accidents and death from snake-bites were given as two common causes of death. Life companies pay out on death claims on proof of death and ownership.

The underwriters' suspicions were aroused when it was seen that the people concerned had taken out policies simultaneously with more than one life company—using both traditional and unit-linked companies. Though they had used different direct life companies, the reinsurance often came to the same reinsurance company.

This prompted the reinsurers to investigate further. The amount of the claim was large enough to justify the expense of sending an investigator to the site of the alleged death. In many cases he was able to obtain sufficient evidence to cast doubt that death had occurred, and for the life company to refuse to pay the claim.

The reinsurance companies are watching the position closely and advising the direct life companies on the delicate issue of dealing with these cases.

The Banks

Question-mark over LCs

TIME WAS when banking services to the world's reinsurance community revolved around one key product: the letter of credit.

Pioneered by Citibank in the mid-1960s, letters of credit allowed reinsurers to meet American regulatory requirements for reserves against future claims on reinsurance policies ceded out of the US.

Letters of credit for reinsurance purposes remain a multi-billion dollar business for the seven or eight US banks active in the field. But 1986 has seen further evidence that Citibank and its rivals like Bankers Trust now take a much broader view of the kind of services they can offer to reinsurers.

Why? First, there is still a question-mark over the future treatment of letters of credit by US banking supervisors—which gives banks an incentive to develop other services.

Second, an era of exchange-rate volatility makes the reinsurance business—dominated as it is by cross-border flows of funds—a natural market for selling treasury risk-management products (though, so far perhaps, the insurance brokers, rather than the insurers, have been the most sophisticated customers).

And, third, a declining dollar has helped to interest European companies in buying US insurance institutions—offering bankers a chance to pick up merger and acquisition fees.

Back in January, the Federal Reserve Board issued for comment a proposal to impose on banks' balance sheets some form of reserve asset requirement in respect of letters of credit. In late August, the Fed still could not say when the proposal would be finalised—though bankers believe it will opt for a tiered system, requiring different balance-sheet weightings, depending on how the letter of credit is secured, by cash or by government securities.

In the meantime, says Mr Ian Brimacombe, a Bankers Trust vice-president in London: "Letter of credit availability is going to be tight again this year." If letters of credit have to be counted on the balance sheet, like any other risk, some observers see the price rising again above the present basic of about 0.25 per cent per annum for a 20-year cash covered LC.

Reinsurers without long-standing and wide-ranging relationships with banks in this specialist business (from which British banks are still largely excluded by US regulations) may also continue to find it hard to raise an LC.

Already, more reinsurance companies have turned back to the old-fashioned use of US trust funds to hold the deposits required by regulators. Here, the bank which has lost some potential LC business can still play a part by helping to make such arrangements more flexible—easing the burden to the reinsurer which has to tie up cash.

One way for the bank to help, said Bankers Trust's Mr Brimacombe, was to try setting up pooled funds covering a number of reinsurance risks, and to offer fund management services.

Citibank, meanwhile, still holds perhaps 90 to 95 per cent of the reinsurance LC market. An index of its activity was a recent \$320m syndicated LC in which it participated with other US banks. But since about 1982, the approximately 140 staff in its London and New York insurance divisions have been devoting more and more time to offering clients Citibank's "financial engineering" products, such as foreign currency or interest rate options.

"There has definitely been a realisation that insurance companies need to pay more attention to the financial side of their business," said Mr Stafford Crane, a vice-president in Citibank's London insurance division. "Particular bank products or Eurosecurities can solve a specific problem for the reinsurer."

For instance, Citibank has devised instruments to help a reinsurance company—taking (say) a seven-year risk on reinsurance-to-close from a Lloyd's insurance syndicate—which wants to eliminate the risk of poor investment returns during that period.

One problem here for any bank is that European regulators may not appreciate the true nature of some Eurosecurities products—mistakenly seeing them as forms of speculation which entail extra risks for the reinsurer rather than as ways to reduce risk.

"The European insurers are nearly hamstringed by regulators," says Mr Brimacombe, of Bankers Trust. Over the past two years, his bank has switched strategies to stress giving a high-quality, in-depth service to a reduced clientele of about 50 companies involved in reinsurance—with an extra stress on corporate finance rather than on pure letter-of-credit business.

"There's a lot more interest on the part of foreign players interested in buying insurance companies in the US," Mr Brimacombe adds.

Bankers Trust has, for instance, completed two insurance merger and acquisition deals in the past few months, and has another four or five under way. It is a field where the bank will find as its competitors the big US investment banks, like Salomon Brothers, Goldman Sachs, and First Boston—which acted as US adviser to last month's purchase of The Group Companies by Sedgwick Group, the UK insurance broker.

ACE LIMITED
(Incorporated in The Cayman Islands)

ACE Limited is owned by over 200 of the world's largest Industrial and Service Corporations and Financial Institutions. A.C.E. Insurance Company Limited is a wholly owned subsidiary of ACE Limited and provides Excess Liability, Directors and Officers Liability insurance. Sixty of the first one hundred Fortune listed companies are among its clients.

Principal office: Craig Appin House, Wesley Street, Bermuda. Telephone: (809) 295 5200 Telex: 3543 ACEIL³BA



C.E. Heath PLC
International Insurance & Reinsurance Brokers
Cuthbert Heath House, 150 Minories, London EC3N 1NR. Telephone 01-488 2488.

SCOR

SOCIÉTÉ COMMERCIALE DE RÉASSURANCE IMMEUBLE SCOR CEDEX 39 82074 PARIS LA DÉPENSE

Underwriting the future

Mercantile and General Reinsurance
Moorfields House, Moorfields, London.
Also represented in: Australia, Canada, South Africa, USA, Denmark, Hong Kong, Japan, New Zealand, Latin America, Lebanon, Indonesia.

Regulation

Learning to live with new rules

"RE-REGULATION" was the ugly term that pundits began using in 1986 to describe the new system for investor-protection to be set up in the UK by the Financial Services Bill.

But it could apply just as well to the bewildering range of proposals and new laws that emerged worldwide this year, and which affect insurers and reinsurers.

In markets as diverse as Australia, the Bahamas, the Netherlands and Singapore—not to mention various states of the US—the past 12 months have seen moves to restructure big chunks of insurance regulation.

Most usually, they have tried to stimulate market development at a time of big international changes in the financial services industry—but they have also had an awkward habit of extending controls and widening disclosure requirements.

Ireland's decision to pass a wide-ranging new Insurance Act, incorporating European Community directives, was one recent sign of this. It is partly an attempt to avoid a repetition of the kind of problems that led to the Dublin government's rescue of the troubled Insurance Company of Ireland in 1985.

But the Netherlands presents one of the most interesting



Sir Kenneth Berrill has made it clear the SIB would find it hard to take on responsibility for Lloyd's.

also brought what some Dutch insurers see as big supervisory changes, involving for instance, much greater disclosure of information, and giving the supervisory authority powers to put an insurer under some kind of trusteeship or even wind up a company.

The US may yet produce important changes in insurance regulation as a side-effect of the

liability crisis and of reinsurance company insolvencies—whatever is the final outcome of the battle between insurers and the state of Florida over its rate rollback law.

But in the UK, what did not happen in 1986 was almost as important as what did occur. The Lloyd's insurance community accounts for nearly 10 per cent of the world's reinsurance capacity, with other London companies and other reinsurance carriers bringing the City's total share to 20 per cent. If successful, moves to bring Lloyd's within the ambit of the Financial Services Bill could have led to new rules governing the activities of reinsurers.

True, the Labour MPs who called for the inclusion of Lloyd's in the new regulatory framework which would have meant placing it under the ultimate authority of the Securities and Investments Board, London's new watchdog—stressed that what they wanted to see was more protection for Lloyd's investors—that is, the underwriting members (names). They were not calling for tighter regulation to protect policyholders, or to police the market's actual insurance activities.

But it is hard to see how, in practice, that distinction could have been maintained. An external body like the SIB trying to draw up rules to protect

names might well stray over the frontier into actual regulation of the market's insurance and reinsurance business.

In fact, Lloyd's could still find itself covered by the Bill, which will not complete its passage through parliament for several months; but such an outcome seems highly unlikely.

First, Mr Leon Brittan, the former Secretary of State for Trade and Industry, categorically ruled out inclusion of Lloyd's last year. Labour MPs failed to gain active Tory backbench support when they moved amendments deleting Clause 40, the provision of the bill which specifically exempts Lloyd's.

Second, the Neill inquiry, set up to review the workings of self-regulation in the market under the 1982 Lloyd's Act, will probably report in October—but that may be too late to affect the Bill, whatever the inquiry finds.

Third, and very important—Sir Kenneth Berrill, the SIB's chairman, has made it clear that the SIB would find it very hard to take on any responsibility for Lloyd's at a time when it is already working flat out to cope with the complexities of its task in the City at large. Sir Kenneth's views have tended to carry considerable weight with those Conservative MPs who watch City matters closely.

Nick Bunker

Fielding & Partners

- Fielding Juggins Money & Stewart Limited
- Fielding & Partners (Aviation) Limited
- Fielding & Partners (Marine) Limited
- Fielding Smeaton Jones (Agencies) Limited
- Anthony Kidd Agencies Limited
- Berkeley (Insurance) Company Limited
- Fielding & Partners (Australia) PTY. Limited
- Gough & Sheldon Limited



F&P
Lloyd's International Insurance and Reinsurance Brokers
All classes of business transacted

101 Repps Street,
London EC3N 2PL
Branch Telephone No: 01 488 3488
Telex: 881265 HILLSUR G 881266 HILLSUR G
Facsimile No: 01 488 5144

Litigation

Informal deals found wanting

THE PAST decade has seen a revolution in the London reinsurance market, from self-rule to a rule of law imposed through litigation.

Transactions hitherto conducted on scraps of paper and governed by custom and practice have come under the scrutiny of the Commercial Court, and have been found wanting.

Two cases of significance have emerged over the past year.

The first was *Vesta v Butcher* (December 20 1984). It involved a Norwegian fish farm, insured under a Norwegian contract which was reinsured under an English contract subject to the same terms—back-to-back contracts. The question was whether the reinsurance contract should be interpreted according to Norwegian or English law.

Mr Justice Hobhouse, in a gargantuan but utterly lucid judgment, held that where a reinsurance contract is back-to-back with the original insurance, the legal effect of the clauses defining the cover should be the same in both contracts. This meant that, though the proper law of the reinsurance contract was English, the construction and effect of the clauses were to be determined in accordance with Norwegian law, in the same way as they were in the original contract.

Thus English law retained its nominal status as the proper law of the contract, but in reality Norwegian law prevailed.

The case reflects the policy of the Commercial Court to have constant regard to the practicalities of the commercial world.

As Mr Justice Hobhouse pointed out, the aim of the London reinsurers in *Vesta v Butcher* was indirectly to market insurance in foreign countries. The business reality was that the contract marketed was a local contract fronted by a local insurance company, and the reinsurance framework was only a mechanism to achieve that end.

It would be commercially unrealistic, he said, for reinsurers to rely on an English law consequence which formed no part of the scheme of

insurance, and which might have made the insurance package unattractive to overseas insurers.

The second case was *South Carolina Insurance v De Zeven Provinciën* (FT August 1 1986). There the House of Lords held that re-insurers involved in an English action against US reinsurers could proceed in the US against non-parties to the action for pre-trial discovery of documents.

English law only permits discovery against other parties, and it was argued that to allow access to foreign procedural remedies would interfere with the procedure of the English court. Had the argument succeeded, it could have hampered reinsurance litigants who, by the trans-world nature of their transactions, are almost inevitably separated by intervening foreign law systems from information necessary to their case.

The effect of the decision will be general and not limited to reinsurance. It joins others in rubbing at the edges of English law to facilitate the dovetailing of foreign law systems, in the interest of practicality as well as international comity.

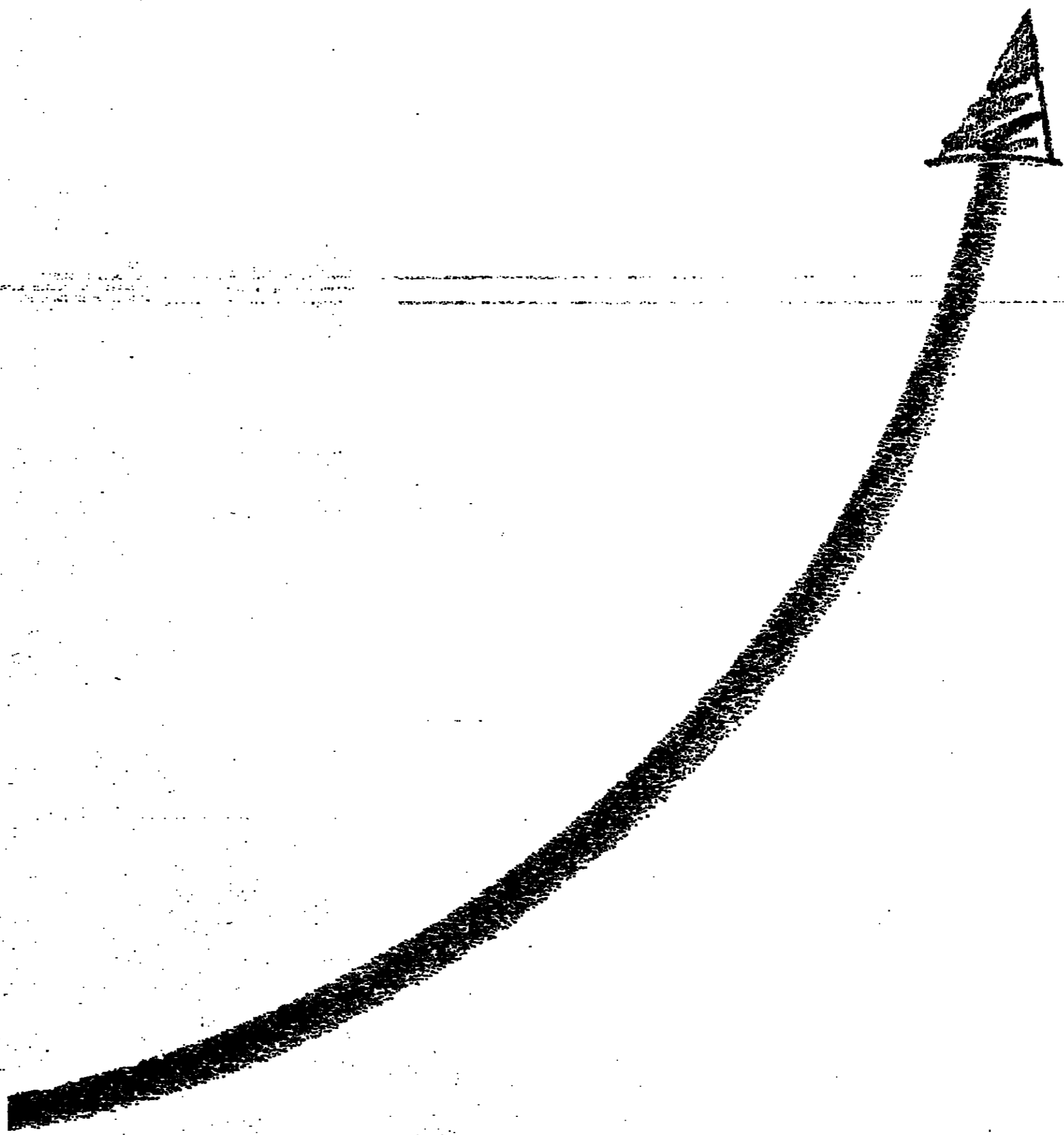
Those two cases apart, there has been a lull in reinsurance litigation over the past year. Solicitor Robin Williams, of McKenna and Co, who has been involved in reinsurance for over seven years, thinks there is less litigation because more people are becoming aware of the dangers of transacting on the back of an envelope and are making sure they are protected.

There has been some resistance to penetration of the market by the legal world, but he says, "Commercial Court decisions have shown that the law is capable of sitting around what goes on."

Those in the marketplace are coming to terms with the fact that there is a system of law within which they have to operate. They are beginning to realise the value of getting the contract right in the first place, and that legal advice obtained at an early stage can help to eliminate future litigation.

Rachel Davies

OUR LINE OF BUSINESS IS IMPROVING YOURS.



Insurance Information Systems

BROKERS, COMPANIES, LLOYD'S SYNDICATES
49 CLIENTS IN UK 13 CLIENTS IN U.S.A.

EPG

Holland House, 1-4 Bury St., London EC3A 5AT
Telephone: 01-483 6080

EPG American Inc., Suite 602, 130 William St., New York, New York 10038 Telephone 0101 212 408 1720

You'll find that insurance services are one line of business we excel in.

We are already auditors and advisers to over 30% of the syndicates at Lloyd's. And to no less than one hundred of the

top eight hundred insurers in the country.

What's more we are able to offer in-house actuarial, technical and research departments.

If you'd like full information or one of

our free booklets, contact Nigel Holland or Chris Bishop on 01-928 2000.

E&W Ernst & Whinney
Accountants, Advisers, Consultants

Becker House, 1 Lambeth Palace Road, London SE1 7EU. Tel: 01-928 2000.

REINSURANCE 6

Technology

Coping with whatever the market may fling



LLOYD THOMPSON

SPECIALISTS IN ALL CLASSES
OF INSURANCE AND REINSURANCE OF
MARINE, NON-MARINE AND
ENERGY-RELATED RISKS

14 Lovat Lane
London EC3R 8DT
Telephone (01) 623 5616
Telex 885671 Loytom
Fax (01) 623 4033
and at Lloyd's

THE INSURANCE business lends itself well to computerisation. It turns around complex calculations, precise figures, large volumes of historical data and carefully worded documentation, all things computer systems cope with particularly well.

The systems that have been built for reinsurers do not, in principle, differ greatly from those developed for general insurance. In practice, however, special features and facilities have to be built in to cope with the nature of the reinsurance business.

Probably the most important of these is flexibility.

Insurance companies can have systems tailored to specific market areas—life, for example, or the motor business. Reinsurers, concerned only with laying off the total risk, have to be able to deal with anything the market flings at them.

Each company has its own

variation on the flavour of the month," according to Mr James Dawson, data processing manager at Mercantile and General Reinsurance. "We have to be able to cope with everything."

Reinsurers may also advise and give guidance to smaller insurance companies, assessing whether a particular risk—life insurance for a popular singer, for example—is too great for a company to handle, and making the arrangements with other insurers to spread the load.

Such expertise demands considerable technological back-up. The computer system must be able to support analytical methods and the creation of statistical records often stretching back many years—the "long tail" of the insurance business. Mercantile and General, wholly owned by the Prudential and the UK's largest reinsurer, wrote its own system and runs it on a large IBM mainframe, a 3081 model K.

Over the year it has upgraded and modified the system to take advances in computing technology into account. Now it uses IBM's flagship operating system (the software which controls the computer itself) MVS and the software programs CICS and DB2 to provide on-line enquiry and reporting facilities.

Reinsurers do not have the problem of having to support large branch networks—M & G have offices only in Cheltenham and London—but communications with overseas branches can be difficult and expensive.

Mr Dawson says that it is only recently that the cost of computer to computer communication through packet switching technology has become economical enough for consideration.

Packet switching is an advanced technique, generally reckoned to be the most economical method of sending computer data through a telecommunications network. The

information is "snipped" into packets of electronic bits each with its own electronic envelope and address.

Intelligence in the network routes the packets through in the most efficient way. The development of high speed, high quality facsimile transmission, however, has filled the gap. "Facsimile has been really quite a Godsend," Mr Dawson says. "It has given us a marketing edge. You cannot send enough information over and documents, of course, are impossible."

The UK's second largest reinsurer, Victory, based in Folkestone, is also an IBM user. It operates a small mainframe, the 4381 Model 2, supporting some 150 terminals, 150 in Folkestone and the remainder spread over three London offices.

It also wrote its own system. Mr Barry Sharp, its data processing manager, said it had looked at software packages—

generalised software written to suit any reinsurance company if it was prepared to fit its business to the package rather than the other way about—but had found them wanting.

"We would have had to do so much custom work on the packages that we decided it would be best to build our own system," he said.

The systems are complicated by the fact that reinsurers undertake risk in two ways—treaty business, where they assume a portion of the total risk of a portfolio, and facultative business where each policy is considered on its own merits.

Such complexities make writing a reinsurance software package difficult but there are a number in existence, some used by major reinsurers.

One of the best regarded of these packages is Solar, written and marketed originally by the Cross Computer Group, now part of BIS, the UK software house best known for its Midas

banking software. A Norwegian package, SICR, has also been widely installed.

"What does the future hold?" The reinsurance business, while it depends on computers for its efficiency, is conservative when it comes to the more advanced techniques.

There is little sign, for example, that they are yet impressed by expert systems, one of the first applications of artificial intelligence to be applied to the business world.

The idea is that the experience and skills of one or more experts in a particular field can be stored in a computer's memory in such a way that queries can be answered in an apparently intelligent way.

Such systems could be used to archive the knowledge of a reinsurance expert on his or her retirement, for example, so that it could be recalled to help assess future risks.

The insurance business as a whole is interested in these new and powerful tools. It has established an expert systems club "Aries" under the aegis of the Alvey directorate, the government-sponsored agency co-ordinating UK's efforts in certain key technologies.

Two projects, clothing trade fire risk assessment and buy/sell decision evaluation in equity investment have already started.

Both the Prudential, which owns M & G and Legal and General which owns Victory are members of the Aries club.

The reinsurance business has yet to make extensive use of value added networks (VANS), another key business technology now being exploited by the general insurance business.

It has to be said, however, that progress towards VANS which offer insurers the cheapest and most effective way of communicating with each other has been impeded to some extent by a lack of industry standards.

It would be a major step forward if standard message formats could be agreed across the industry in the same way that the world's banks have agreed standard messages on Swift, the world-wide bank messaging service.

Geisco, a large US computer services company and VANS operator, has been trying to interest brokers and insurers in its idea of a "global electronic register" to combine the functions of an extensive library of information about clients and their contracts, as well as replacing much of the paperwork which takes up so much time in the industry.

It is an idea the reinsurance business might adopt to advantage.

Security

Forget the good old days

TEN YEARS ago security committees existed in most companies only to worry about locks and bolts. As recently as five years ago, a senior consultant of a major management consultancy firm at a security analysis conference devoted his entire presentation to security of internal systems and procedures.

Today, it is said that, now the market has been cleaned up and cleared out, worries about security are a thing of the past.

Many can remember the days when the bulk of a company's reinsurances were placed on a fully or partially reciprocal basis, where you dealt with your friendly reinsurer on an "old boy" basis. You had sincerely made a profit for your reinsurers, although some described it as a couple of drunks swapping losses. Are people now saying that we can revert to the trusting good old days? They really ought to know better. Those days are gone forever.

It is not possible to quantify accurately how many hundreds of millions of pounds companies collectively have already lost as irrecoverable reinsurance, or for which they are now making provision as doubtful recoveries.

A number of insurance companies have already lost as much as public but many more have nursed their wounds in private, either noting in their accounts that provision has been made, just concealing the loss among bad debts, or more honestly bearing a revenue account loss under the guise of increased claims incurred.

Very few admit that they had overstated their profits, their free reserves, and their solvency by assuming that all losses recoverable from reinsurers were a good asset. I doubt if anyone has properly costed their time and money spent in dispute, litigation and just plain "hand".

And what has it cost the brokers? How many staff do they now employ to clear up the mess? How many losses are they funding rather than admit they cannot collect?

Those insurance companies or brokers that are at the sharp end of this, those that have shouldered the burden and have counted the cost, know that in nearly every instance it was their fault. The market environment created over-capacity, management fell into the trap of a misguided greedy matching of willing buyers and willing sellers of cheap and shoddy products.

Very few avoided this and in resisting these temptations suffered the agonies of being seemingly left behind in the

race, finding little comfort in their knowledge that a few years is but a twinkling of an eye in the life of an insurance company.

Day-to-day management, when resisting the pressure to match a long-prevailing mood in the market, is very lonely place.

It is not so difficult to resist the temptations of cheap reinsurance today. First, there isn't any. Second, insurance and reinsurance companies have taken their collective bath.

It has been, at long last, over the past year or two acceptable (even respectable) to strengthen reserves of prior years, write off irrecoverable reinsurance, make a great play place because had management been allowed to fester and run wild. Some lack of direction from the top, or at the top, some misguided investor objectives, have created an environment for failure.

There is no reason whatsoever to suppose that our industry is forever going to remember the lessons from the past or persuade hungry young men, and ambitious companies, that reinsurance is not a certain money-maker.

The disease of poor security will always exist. The virus may merely rest latent for a while. Security committees will have to be vigilant for the old symptoms or for new ones. Insurance is hard enough as it is.

describe as under-utilised assets, will be under pressure to develop new products.

Management bored with having overcome old problems, will start to get new ideas.

It is thus difficult to foresee any scenario other than one of increased capacity and increased competition, but with many of the established companies that much more able to withstand another downturn. It is the well-capitalised, well-reserved and well-invested companies (besides being well managed) that will survive. It is those that are not, that will not, and must be quickly identified.

Insurance company failure, like any company failure, takes place because bad management has been allowed to fester and run wild. Some lack of direction from the top, or at the top, some misguided investor objectives, have created an environment for failure.

There is no reason whatsoever to suppose that our industry is forever going to remember the lessons from the past or persuade hungry young men, and ambitious companies, that reinsurance is not a certain money-maker.

The disease of poor security will always exist. The virus may merely rest latent for a while. Security committees will have to be vigilant for the old symptoms or for new ones. Insurance is hard enough as it is.

John Gardner

Alan Cane

Arthur J. Gallagher & Co. (U.K.) Limited

John Plumer & Partners Limited

We are pleased to announce our merger which will provide a full range of international insurance and reinsurance broking capabilities through

GALLAGHER PLUMER LIMITED

and its subsidiary
John Plumer & Partners Limited

110 Fenchurch Street
London EC3M 5JJ

Tel: 01-481 2222

and at Lloyd's

Cutlers Gardens
6 Devonshire Square
London EC2M 4YE

Tel: 01-623 5571



The Specialists for ► Financial Reinsurance

► Run-off & Loss
Portfolio Covers

► Funded Aggregates

Pinnacle

Pinnacle Reinsurance Company Limited
Barclays International Building
Church Street, P.O. Box 1801
Hamilton 5, Bermuda.
Tel: 809-292-8600 Fax: 809-295-5019
Telex: 3572 ASSUR BA

Total Capital and Surplus exceeds US \$49,500,000

HOBBS AND PARTNERS LTD.

INTERNATIONAL INSURANCE BROKERS
69/70 MARK LANE, LONDON, EC3R 7JA.

Tel: 01-481 3899. Telex: 9419727.

Fax: 01-481 1881.

are pleased to announce their
new association with

BLACKWALL GREEN LTD.

4 Botolph Alley, London, EC3R 8DR.

And at Lloyd's since 1846.

THE REINSURANCE WORLD IS CHANGING. FAST.

Like so many other businesses the reinsurance industry is having to make significant changes to meet the challenges of today and tomorrow.

In this process of evolution we believe that

Royal Re is leading the way.

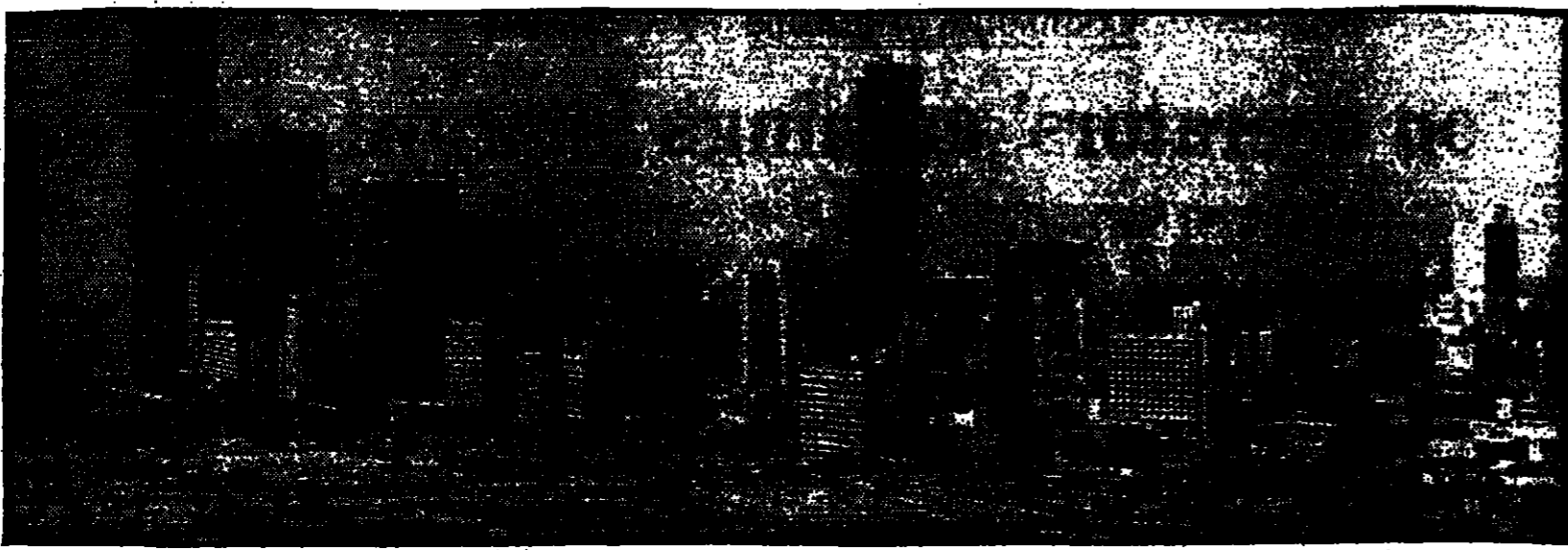
To find out more simply send off for our latest brochure.

Or contact us at the Monte Carlo Conference.

Royal Reinsurance Company Limited,
24b Lime Street, London EC3M 7ND.
Telephone: 01-623 2545. Telex: 885837.



REINSURANCE 7



In Miami the Insurance Exchange of the Americas, after a faltering start, is beginning to find its feet

The US exchanges

Riding the storm and taking the eye

IT IS likely that 1986 will be remembered as the year when the world's insurance industry first began to take serious notice of the three fledgling US insurance exchanges in New York, Chicago and Miami.

While none of them are of the size to threaten Lloyd's of London's position in the world insurance business, they do provide a source of insurance underwriting capacity in an industry which is desperately short of capacity. In addition, they are beginning to attract the attention of a growing number of investors who want to participate in the current upswing in the insurance cycle. They may well have been forced to take some of the insurance risks which more established markets turned away, but the three exchanges have weathered the storm and are in a confident mood.

"There were many people in this business who did not think that the exchange would last six months. They were just as wrong as the occasional doomsayer we hear today who does not believe the exchange will survive another five years," says Mr David Sherwood, the former chief operating officer of the giant Prudential Insurance Company of America, who took over as chairman of the board of governors of the New York Insurance Exchange (NYIE) just over a year ago.

The NYIE is the oldest and largest of the three US exchanges, and the results of its members reflect the turbulent insurance climate of the past few years. Last year, gross written premiums, which had been growing rapidly, fell by 4.4 per cent to \$30.9bn, and the combined ratio, one of the best measures of the health of an insurance operation, deteriorated sharply as some NYIE members suffered heavy underwriting losses.

As a rule of thumb, a combined ratio under 100 per cent indicates an underwriting profit, and one over 100 per cent generally indicates an underwriting loss. The combined ratio of the NYIE in 1985 jumped from 137.3 to 123.2. This figure was distorted by the poor experience of inactive underwriting syndicates. Even so, the combined ratio of the active syndicates in 1985 was 137.4, which was considerably higher than the average of 121.4 for the US reinsurance industry.

The NYIE's latest annual report notes that many factors greatly increased the claim payouts of insurers, including unusually severe weather resulting in more-than-usual property damage from tornadoes, hurricanes and other natural catastrophes. Large increases in the number of lawsuits filed and the amount of judgments and settlements, plus cut-throat competition, all combined to produce a miserable financial performance for NYIE members last year.

Ranked in terms of its overall size, the NYIE is among the top 10 reinsurance companies in the US, and over the last four years it has suffered more than most from the collapse in insurance premium rates as insurance companies have battled for market share.

The results in early 1986 show only a marginal improvement. The NYIE reported a

first-quarter aggregate loss of \$8.6m, compared with a net loss of \$11.2m in the same period last year. Gross written premiums for the first quarter fell from \$80.6m to \$68.6m, and the underwriting loss rose from \$23.7m to \$26.7m.

Mr Joseph Fahys, a former managing director of Marsh & McLennan, who took over as chief executive at the start of the year, says that the overall results are "still not satisfactory, but our syndicate members are encouraged by the trend." He notes that posted gross written premiums by active syndicates rose by 41 per cent to \$50.1m in the first quarter, and that the policyholder surplus of the active syndicates rose by 19 per cent to \$166m over the end-December figure. The combined ratio for syndicates actively writing business for the first quarter was 121.6 per cent, an improvement of 12 per cent when compared with the end of last year.

Many underwriters used 1985 to "rethink strategies to slow down, to become more selective," says the NYIE in its latest annual report. A few of the early investors have re-assessed their role in the exchange, and either stopped writing new business or withdrawn. "During the early years, these investors either looked upon the exchange as another outlet for their excess capacity or did not contribute sufficient capital for continued growth in the present market," says the NYIE.

Despite its recent poor financial performance and the withdrawal of some of its less active members, the NYIE's latest annual report paints a consistent picture. It expects that a substantial amount of new capital will flow into the exchange to take advantage of perhaps the most severe capacity shortage in the history of the insurance industry. Soaring premiums should encourage a rapid growth in capacity and "the emergence of the exchange as one of the industry leaders in certain markets."

New York's upbeat mood is mirrored to a lesser extent at the Illinois Insurance Exchange, some 200 miles away in Chicago. It opened for business at the beginning of 1982, almost two years after New York, and Mr James Skilton, its president, admits that it "languished through the soft market."

Unlike New York, which is biased towards reinsurance, Chicago has always wanted to operate as a direct insurer. However, during the depths of the insurance cycle, the exchange found that it was doing almost nothing else but reinsurance business.

As rates have moved upwards, this has changed, and the mix of business has switched back to primary and excess lines. The exchange now has 14 active syndicates with capital and surplus in excess of \$86m—more than four times the figure when it opened. Mr Skilton says the exchange will probably do over \$300m of business this year, almost three times last year's figure. The only problem is capacity, and he believes that the exchange needs 20 to 25 syndicates.

Some 1,300 miles south, the Miami-based Insurance Exchange of the Americas is also working to increase its capacity.

to take advantage of the rapid improvement in market conditions. After a faltering start in April 1985, the Insurance Exchange of the Americas is beginning to find its feet; and Mr Arturo Toro Jor, its chief executive, estimates that, in addition to the more than 40 staff on the payroll of the exchange, close to 400 others

earn their livelihood from it. It started with four underwriting syndicates and \$4m in capital. Today the exchange boasts 22 syndicates and over \$30m in capital and surplus. It is recognised in 17 states across the US, and, although it was initially designed to get much of its business from Latin America, it is now doing a much

greater portion with US insurance buyers. Like New York, the Miami exchange leans heavily towards the reinsurance business; but, unlike New York, the vast majority of its syndicates are owned by wealthy individuals.

William Hall



SECURITY

For further information and a copy of the Annual Report contact the Public Relations Department

Head Office
ARIG House
Diplomatic Area P.O. Box 26992
Manama, Bahrain
Tel: 531110
Telex: 93281 ARIG G
Telefax: (977) 531155



London Contact Office:
8th Floor, Plantation House (Sec-B)
31-35 Fenchurch Street
London EC3M 3DQ
Tel: 01-626 41556
Telex: 893281 Arig G
Telefax: 01-283 1923

المجموعة العربية للتأمين (ش.م.ب.)
ARAB INSURANCE GROUP (B.S.C.)

ONE OF THE MOST IMPORTANT BUILDINGS IN THE INSURANCE WORLD.

(AND SO CLOSE TO LLOYD'S TOO)

As you can see, our Insurance Branch can be found right at the very heart of the insurance market, opposite Lloyds in Leadenhall Street.

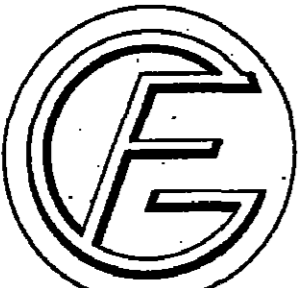
There you'll find a highly trained and experienced management team offering a wide range of domestic and international banking services, designed to meet the needs of both the insurance and reinsurance markets.

From services such as sterling and multi-currency accounts, electronic interbank transactions, insurance brokers IBA accounts, global insurance funds transfer surveys and foreign exchange dealing desks, we are confident that whatever the requirements we can fulfil them.

For further details on any of our specialist insurance services contact Richard Steel, Corporate Finance Director at Head Office (Tel: 01-626 1567) or Terry Hebden, Branch Manager, Barclays Group Insurance Branch, P&O Building, 122 Leadenhall Street, London EC3V 4QD. (Tel: 01-623 7788).



REINSURANCE WORLDWIDE



Specialist Reinsurance Brokers

Greig Fester Ltd., 43-46 King William Street, London EC4R 9AD and at Lloyd's

Telephone: 01-623 3177 Telex: 888206

GREIG FESTER

REINSURANCE 8

The oil industry

Falling prices
instil caution

FOR MORE than 20 years, the offshore oil industry has provided insurers and reinsurers with arguably their most lucrative business.

The past nine months has seen the oil price plummet, with a slight recent recovery. Prospects for its future level, in the face of a fragile Opec truce, are still uncertain. The oil industry has been experiencing its largest ever slump. Many companies' cash flow has been almost halved.

This must surely spell caution to insurers as well as reinsurers, that, on the oil side, the good days may be coming to an end.

The most dominant position in the area of offshore insurance has been held by the London Master Rig Cover. Its limit grew from US\$15m in 1970, to \$250m in 1975, \$750m in 1980 and \$825m in 1984. The premium volume during the same period grew from \$50m in 1971—that is, twice the exposure on any one risk—to \$150m in 1975 (50 per cent of the limit), to \$200m, or less than 50 per cent. Its present premium volume is \$300m, less than 40 per cent of the limit on any one risk.

Claims have accounted for 60 per cent to 65 per cent of the premium volume. There have been no really major catastrophes, with the possible exception of the Alexander Kieland collapse.

Onshore oil and energy installations generate a premium volume of more than \$700m. In terms of asset values, oil and petrochemical industries probably make up one of the largest insurance classes. Its premium volume represents about 0.15 per cent of total world life and non-life premium. Within the Arab world alone, the proportion of onshore oil premium is 3.5 per cent of this total. Arab markets account for about 20 per cent (or \$140m) of the global premium generated by the onshore oil sector.

Is this affected by the oil price demise? "Not really," said one broker, "it's six of one and half a dozen of the other." Although companies have cut their exploration programmes by 40 to 60 per cent, or in some cases abandoned them altogether, this class of business accounts for only some 10 per

cent of the whole oil sector. In the long term, there probably will be some effect, says ARIG, the Bahrain-based Arab Insurance Group. In the future, the present exploration cuts and the unlikelihood of construction of new drilling platforms will affect new premium income.

In addition, it says, the fall in demand and price of oil has affected worldwide premium income derived from oil shipments. As far as the operating risks are concerned, it adds, both onshore and offshore, insurance coverage still has to be purchased to protect assets. Thus the effect of the price fall is minimal as the bulk of total oil premium comes from the coverage of such operating risks.

There is a similar picture in the US. For the physical damage class, there is no lack of adequate direct capacity, "especially in the offshore," says John Mobeck, president of Houston-based Energy Insurance. He adds: "That is because in the London reinsurance market, offshore rigs, or anything that floods, is their favourite."

On the casualty side, however, finding coverage for seepage and pollution risks is quite a different problem. This is because of the general disenchantment on the part of reinsurers for casualty business, on the London market or elsewhere. As a result, the number of participants in Bermuda-based Oil Insurers Ltd, a captive for a number of oil companies, has risen from a figure in the 20s some years ago, to about 48.

Of course, adds Mr Mobeck, laid-up drilling rigs do not generate as much premium as when they are working; but another problem has surfaced. Cash-strapped drilling contractors nowadays simply do not have the money to buy any insurance for any of their assets. "This adds another risk for the insurer, we have to know if someone is in financial trouble," says Mr Mobeck.

The previous decade's over-capacity in reinsurance was generated by the reinsurers themselves attempting to gain a larger market share.

Maria Kielmas

ALTHOUGH FULL and final results are still outstanding, Europe's professional reinsurers have obviously been doing better for themselves.

At least on the part of major operators, earnings have been rising noticeably over the past year, and—failing some major disaster in the wings—look like continuing the upswing. The three top European companies have all signalled this general improvement.

World leader Münchener Rückversicherungs-Gesellschaft (Munich Re) forecasts a rise of some DM 10m for the year ended June 30 over the DM 44.6m profit figure for 1984-85. Swiss Reinsurance expects consolidated dated net earnings for 1988 to have been 15-20 per cent up on the previous year's SFr 120m. A dramatic turn-around was recorded by the London-based Mercantile and General Reinsurance for last year, with after-tax profits of \$13.4m following a corresponding 1984 loss of \$30.8m.

Even more encouraging is the overall development is the fact that the operators are now experiencing better results for their real business than of reinsurance underwriting. Large-scale income from investment capital frequently eludes massive non-life underwriting losses on the part of direct-insurance and reinsurance companies, who are fully aware of the inherent danger of this reliance on the wages of international interest rates.

The most striking improve-

ment here is that of Mercantile and General, whose consolidated general-business account for 1988 shows a halving of the underwriting deficit, from \$93.6m to \$47.2m.

Swiss Re has heralded a reduction of its non-life underwriting loss—which reached no less than SFr 530m in 1984—even although this sector remains "considerably burdened" by high losses on American liability commitments from earlier years.

Munich Re does expect a rather higher deficit on reinsurance underwriting than 1984-85; DM 44.6m, but explains that results are much better in most fields and that the drop is primarily attributable to US liability business and, to a lesser extent, to the Mexico City earthquake.

It is too early to tell what this year will bring, in that new and serious claims could be around the corner. The 1984 Munich hailstorm alone cost Munich Re DM 166m and Swiss Re SFr 34m. However, the companies have now considerably strengthened their basic earnings potential.

The key to this lies in greater selectivity. Reinsurance companies are, like many direct

insurers, increasingly critical as to the risks they accept. Although the long-tail nature of much of the reinsurance business means they have to reckon with frequently substantial claims from the distant past, the internationally-active groups have been carrying out comprehensive pruning operations.

This applies particularly to American business. With about half the world's direct insurance volume in the United States, this single market plays a disproportionately big role in reinsurance coverage. The current sorry situation in specific lines of US business naturally has a corresponding impact on reinsurers' operational earnings.

Deficits have been highest in the American third-party sector. "No other market is so ruined and in such a complete mess," says Mr H. R. Kaufmann, of Swiss Re's non-life reinsurance department. His counterparts in other European countries agree with him. Huge claims continue to arise under the US tort system and with the complicity of "generous" juries. In some cases, such as product liability, affecting such non-

American insureds as export

industries. Other branches of US insurance have also been unprofitable. Credit and fidelity cover is an example, and, at least in part, so is life. Swiss Re's 1985 life-reinsurance profits dropped "perceptibly" last year, due to narrower margins and a "fortuitous" accumulation of major losses at the North American subsidiary companies.

The US market is by no means the only one that poses problems, though. As Mercantile and General assistant general manager Mr L. V. McKinnis said in a recent speech, "it would be totally incorrect to believe that the problems in reinsurance stem solely or even principally from the US."

National markets, like South Africa and Canada, or sectors such as industrial-fire, transport, accident and motor reinsurance are also the cause of headaches; while some European reinsurers—though not the "Big Three"—are even falling to show underwriting profits on normally profitable life business.

There seem to have been no cases where major reinsurers have totally given up a whole

sector of activity or national market, though all reports reflect the much more selective approach. According to Dr Ernst Hosp, senior executive manager of Munich Re, there has been a reduction of non-life premiums in his company by a "three-figure sum in millions of marks," for instance, while a similar excision is reported by the group's liability/accident/sickness division.

For its part, Swiss Re introduced a programme of measures to limit exposure "all over the world" at the start of this year, and foresees a further campaign in 1987. In the specific cases of industrial and professional liability cover in the US, the group is writing "hardly any new business at all," says Mr Kaufmann. Mercantile and General last year "deliberately reduced its writings in the North American and South African markets," faced with what is called unsatisfactory terms of trade there.

Such measures show up in premium figures. Despite a much greater growth rate in its German business, Munich Re booked a lower rise in overall premiums—by 7 per cent to DM 11.6bn—in 1985-86, while Swiss Re expects a slight fall

in combined reinsurance and direct-insurance premiums from the 1984 figure of SFr 11.5bn. Both these groups naturally experienced a strengthening of their national currencies, but selectivity was definitely a contributory factor. At Mercantile and General, net group premium income actually dropped 11 per cent over the year, to 453m, also due jointly to exchange-rate developments and the "consolidation of business."

At the same time, the companies have been introducing what Munich Re executive manager Mr Rolf Dostal terms "more adequate conditions and higher premiums." This has been made easier for the reinsurers by an overall contraction of the market. In recent years, the number of reinsurers active in the world has dropped from 365 to 348, with a simultaneous up-grading of their portfolios. This has been accompanied by a cutback of—or even withdrawal from—reinsurance by numerous direct insurers with their own reinsurance departments or subsidiaries, together with a stabilisation or reduction of captive activities and a large-scale retreat from international business on the part of third-world reinsurers, says Dr Hosp.

Tariffs are generally still too low in sectors like liability, non-life or transport. Nevertheless, reinsurers already appear to be expecting better operating results for the current year and a general lessening of reliance on investment income.

John Wicks

Natural catastrophes

A data-base for dealing with disaster

THE WIND of change that has blown through the reinsurance business has brought with it a determination by reinsurers finally to come to grips with their potential exposure to natural catastrophes.

Last September's earthquake in Mexico City carried an insured loss of US\$200m.

The destruction in the wake of a windstorm ripping through the US between New Orleans and Chicago is still incalculable. A severe earthquake in the Tokyo Bay area, with ensuing fire, could cause \$250m damage.

The past decade's excessive over-supply of reinsurance capacity, high inflation, and high interest rates leading to cash-flow underwriting, simply compounded the problem. Now the industry has sufficient reliable information to hand which could enable it to calculate its potential exposure, and

thus protect itself. The hardened market has not only reduced worldwide reinsurance capacity, but also concentrated the minds of reinsurers to acquire an understanding of the nature of the risks they cover.

The establishment of the Great Group, an informal co-operation between reinsurers, resulted in the provision of the first real natural-catastrophe data base for the industry.

Using information provided by scientific institutions and observatories, reinsurers may now quickly establish the size and frequency of earthquakes to be expected in any part of the world where they do business.

The Swiss Reinsurance Company has developed Equip (Earthquake Underwriting Information Programme). This package of computer programmes enables the reinsurer to estimate maximum and prob-

able losses for earthquake commitments for a reinsurance treaty, and calculate premiums accordingly.

This has been one of the most welcome developments. Expressing the general feeling within the industry, John Austin, assistant general manager at the Mercantile and General Reinsurance Company says: "Unless reinsurers are able to collate information on a uniform basis, they will be unable to tap their full capacity, and then tap full retrocession capacity."

However, the general feeling among reinsurers is that, for natural catastrophe coverage, their task has only just begun. Some suggest involving the insurance market at the design stage of structures they are expected to insure.

There is no way to test adequately whether or not a building will survive an earthquake shock, whatever its design cri-

teria, say engineers. The test is the earthquake itself. If the building is severely damaged, an analysis of that damage adds to the book of knowledge used to compile future building codes. This long learning-curve means that the building to be insured today was, with the best possible intentions, designed with yesterday's knowledge.

Even then, sometimes experience is no teacher. Column failure, which last year caused commercial buildings in Mexico City to collapse like a pile of pancakes, was not unlike the cause of building collapse after an earthquake nearly 20 years ago in Caracas, Venezuela.

And is it possible to estimate the probability of the intangible human error? Many reinsurers have followed the advice of engineers in suggesting that they could participate in supervising the construction stage.

In their post-mortems following an earthquake, they have reported many of the sins vis-à-vis a semi-collapsed building. Coca-Cola bottles or old pairs of socks stuck in the joint between columns and beams;

or mortar whose only apparent use is to keep bricks apart rather than together, pulverising at the touch of a fingernail.

This experience has caused reinsurers to question the quality of business ceded by the direct insurer. They now demand commensurate deductibles on the part of the ceding company. The Munich Reinsurance Company is quite clear about its requirements. It needs a clear definition of what is covered under the policy, and that the reinsurer be informed of the accumulation of liabilities in any individual assessment zone.

It has also questioned whether something is insurable

or not. In the present seller's market, if reinsurers are not willing to cope with a risk, then it is uninsurable—a strategy determined not only by price—but by the product itself.

But others have questioned the philosophy of restricting catastrophe coverage. If reinsurers are not prepared to meet a demand, will this not open the door to government intervention?

But reinsurers face a bigger problem still, if not their worst: the provision of catastrophe reserves. As the world becomes more industrialised, the potential for catastrophic losses increases. Reinsurers have also woken up to the fact that, just because an earthquake or hurricane has not occurred in a particular part of the world, that doesn't mean it never will.

Maria Kielmas

WHAT INSURERS
NEED
FROM BANKS

WHAT CITIBANK
OFFERS
INSURERS

SPECIALIST INSURANCE BANKERS

DEALING EXCLUSIVELY WITH THE INSURANCE INDUSTRY, CITIBANK LONDON

HAS A TEAM OF 70 PEOPLE SPECIALISING IN DIFFERENT AREAS OF THE INSURANCE BUSINESS.

CITIBANK'S SERVICE TO INSURERS

FROM HEDGING FINANCIAL RISKS TO CURRENCY TRANSFERS,

FROM THE CUSTODY OF SECURITIES TO LETTERS OF CREDIT,

CITIBANK'S TEAM KNOWS WHAT THE INSURANCE INDUSTRY

WANTS FROM ITS BANKERS AND HAS THE EXPERTISE TO PROVIDE IT.

LONG TERM COMMITMENT, STABILITY AND STRENGTH

AS PART OF ONE OF THE WORLD'S LARGEST BANKING GROUPS WITH TOTAL ASSETS EXCEEDING \$173 BILLION,

CITIBANK HAS BEEN IN LONDON SINCE 1902 WITH A SEPARATE INSURANCE BANKING DIVISION

ESTABLISHED FOR OVER 20 YEARS.

THE ONLY NON-UK MEMBER OF CHAPS AND THE TOWN CLEARING.

FOREIGN EXCHANGE • OPTIONS • LETTERS OF CREDIT • FUNDS TRANSFERS • ELECTRONIC BANKING • SECURITIES SETTLEMENTS • SWAPS • INNOVATIVE FINANCIAL MANAGEMENT ADVICE • CLEARING SERVICES

CITIBANK
INSURANCE BANKING SPECIALISTS

INSURANCE DIVISION, FINANCIAL INSTITUTIONS GROUP, SAVOY COURT EAST, 7 SAVOY COURT, LONDON WC2R 0EA.
TEL 01-240 1222.



Metcalf Cooper
Call Geoff Burton on 01-653 5010



INTERNATIONAL BONDS

Floater sparkle but fixed-rate issues gloomy

IT WAS the best of times and the worst of times in the Eurobond market last week. A clutch of successful deals, most notably the UK's massive \$4bn issue, sparked in the floating rate note (FRN) sector. Meanwhile, resurgent fears of inflation and worries about the credit rating of North American companies sent the fixed rate market into a downward spiral, writes Clara Pearson in London.

The UK's FRN, an unqualified success, traded buoyantly all week. As a sting in its tail, though, it was partly responsible for a market downturn towards the end of the week.

The issue will not weigh down the market in the long term. It appeals to a far wider group of investors than traditional bank FRN players, and chunks of it will disappear through floating-to-fixed interest rate swaps. But in the meantime underwriters contemplating their huge commitments are in no mood to welcome any new glamorous sovereign deals.

A similar situation prevails in the sterling FRN sector, as the UK

building societies wheel out one issue after another. But last week's deals demonstrated that even now a touch of fine-tuning can work wonders for new issues in this overloaded sector.

Halifax's deal demonstrated that the sterling FRN market can successfully escape from the three-month London interbank offered rate (Libor) benchmark. The one-month interest-paying tranche appeals to money market accounts, while the six-month linked deal, with a fixed first coupon, attracts speculators on future interest rates.

Anglia's issue capitalised on demand for a fixed first coupon too, and since it was set at 10% per cent it proved irresistible as a three-month trading instrument. The bond is only 50 per cent payable for the first three months, so the investor enjoys a high-yielding three-month trading instrument before its coupon is fixed at 8 basis points over Libor in December.

The equity related sector saw a successful deal too. Nomura Securities, the largest Japanese securities house that has just been granted a

license to take deposits in the UK, issued a \$200m bond which traded at a premium of about 15 points above its par issue price.

Nomura set the bond's coupon at 3% per cent as an "example-setting exercise", it said. Most of the Japanese houses have established this coupon level as a benchmark for Japanese equity warrants following sharp falls in more tightly priced deals.

Investors are particularly bullish on Japanese securities houses' stock at the moment, given their role in channelling in Japan's huge capital exports.

Although last week saw some highly successful primary market activity, the secondary market traded in a state of nerves extending sometimes to panic.

This arose, partly, from economic news. Soaring commodity prices rekindled inflationary fears and then Friday's stronger-than-expected August US employment data suggested that the US would not be cutting its discount rate again in the near future.

Partly the gloom arose from re-

newed concerns about North American corporates. Domo Petroleum, the troubled Canadian oil company, announced that it was asking bond holders to waive payments of principal and interest on outstanding bonds. This hit Canadian bank FRNs especially, regardless of the extent of their banks' individual exposure to Domo.

The plight of FRNs for Canadian banks was heightened on Friday with the appearance of the first perpetual bonds for Australian banks. Canadian 90-year issues had been out of favour with the market from the first since they included provisions for the coupons to be cut pro rata with reductions in dividend payments. The new Australian deals did not have this drawback and were more generously priced.

Consequently on Friday many investors rushed to switch from Canadian bank issues into the new Australian deals.

It has been hard to persuade Eurobond investors to buy US corporate paper for some time. Where lead-managers are brave enough to

EUROBOND TURNOVER

Primary Market	Overseas	FRN	Other
US\$	2,805.6	8.2	141.0
UK\$	1,512.1	122.8	6,392.5
Other	303.5	-	247.3
Pct	24.9	-	78.3
Secondary Market	US\$	22,393.1	1,549.0
	UK\$	52,827.1	1,278.6
	Other	10,077.2	21.4
Pct	10,082.0	101.4	2,944.0
	US\$	13,791.2	36,771.8
	UK\$	12,052.5	62,961.5
	Other	8,284.7	8,128.3
	Pct	100.0	100.0
Week to September 4 1986		Source: ASI	

Higher costs check Heineken earnings

BY LAURA RAUN IN AMSTERDAM

HEINEKEN, the Dutch beer brewer, posted flat earnings and only slightly higher revenues in the first half due to steep restructuring costs and relatively sluggish sales.

Net income was little changed at Fl 118.8m (\$51.7m) in the first six months compared with Fl 117.9m in the year-earlier period as higher costs offset the growth in turnover, according to Heineken, the third largest brewery in the world. Operating expenditures rose 5 per cent to Fl 3,186m from Fl 3,021m because of heavier costs for personnel, raw materials and depreciation.

French and Spanish operations, in particular, are soaking up money for curbing production and improving standards. Sogetra, the French

Shareholders differ with Montedison chief

BY ALAN FRIEDMAN IN MILAN

MR MARIO Schimberni, chairman of Italy's Montedison group, has been sharply criticised by two of his company's leading shareholders for not having informed them of Montedison's purchase last month of an important share packet in a Florence-based insurer.

The unusual attack comes from Mr Enrico Cuccia, the crusty 70-year-old veteran at Mediobanca, the Milan merchant bank which owns 2.7 per cent of Montedison. A letter sent to Mr Schimberni by Mr Cuccia, which complains of not having been informed of last month's purchase for L740bn (\$520m) of a 12.4 per cent stake in La Fondiaria, was leaked to Italian newspapers at the weekend. The letter was co-signed by Mr Giampiero Pesenti, who owns 1.3 per cent of Montedison shares.

By acquiring the Fondiaria shares last month, Mr Schimberni increased Montedison's control of the wealthy insurance group to 37.5 per cent (effective control). Mr Cuccia's attack is based on the supposition that as a member of the syndicate of leading Montedison shareholders, he should have been told of the deal before it was transacted.

What is really at issue, however, is concern in the old Italian financial establishment (of which Mr Cuccia is a kind of father figure) that Mr Schimberni is not observing the traditional rules of the game. The feisty old Mediobanca chief may also be alarmed that in taking control of La Fondiaria Montedison has also obtained a small, but key shareholding in Mediobanca itself, held through the Florence insurer.

EURONOTES AND CREDITS

Bidding for British Airways \$2.3bn loan intensifies

WITH A week to go before the \$2.3bn credit proposal assembled by Goldman Sachs is due to lapse, the bidding war is intensifying to provide British Airways with finance to cover its purchase of 18 Boeing 747-400 jumbo jets, writes Peter Mountain in London.

Mr Gordon Dunlop, BA's chief financial officer, said at the weekend that the total number of different banks vying to arrange the deal had now increased to at least four.

Although he would not name the banks, some at least come from the group of 10 institutions assembled by Goldman Sachs in July to provide loan finance. Goldman arranged the deal on behalf of Rolls-Royce as part of that company's

successful bid to provide engines for the aircraft.

In an unprecedented development, which underlines the level of competition in the secretive world of airline financing, Goldman Sachs group is just one competitor among many, even though it was an integral part of the Rolls-Royce bid for the engine contract.

Bankers in the Goldman group had hoped that the approaching deadline would force British Airways to declare its intentions this week, eliminating the intense confusion which now surrounds the financing, but Mr Dunlop said the situation could still stay fluid for some time.

Among the technical aspects British Airways was looking at was taxation and any final scheme needed to be flexible to take account of the possibility that tax breaks on leasing might open later on, he said.

He hoped to hold all the offers in place until a final decision on the scheme was reached, raising expectations that the Goldman group might be asked to extend the validity of its offer beyond the present expiry date on September 15.

Goldman would not comment on the situation on Friday beyond stating that its offer was intact and still on the table, but Mr Dunlop was evidently enjoying the suspense.

"I think the atmosphere has changed. Banks like aircraft financing better than lending to the Third

World, oil producers and farmers," he said. While the banks are waiting for his answer, they are also pondering another question - what to do about the commitment fees already paid to those banks in the Goldman group which are now trying to strike out on their own?

The UK is keeping the credit market busy in other ways too, with a fresh flurry of new loan facilities for British companies. These include a £250m, five-year syndicated acceptance credit and loan facility being arranged by Kleinwort Benson for House of Fraser which is accompanied by a separate £150m revolving underwriting facility allowing notes to be issued at a maximum margin of 20 basis points.

The £250m portion bears a commitment fee of ¼ per cent, payable only if less than half is drawn on average. Drawings will bear interest at a margin of 25 basis points in the first year, rising in stages to 40 basis points in years four and five.

Lloyds Merchant Bank is arranging a £80m bonding facility for International Leisure Group, which operates Intasun package holidays. This is a 5½ year deal carrying a commitment fee of ¼ per cent under which banks will put up the surety bonds Intasun needs to protect customers against default under Tour Operator Study Group rules. The bonding fee is ¼ per cent. Lloyds is also arranging a £50m,

This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not, as part of the distribution, be offered, sold or delivered, directly or indirectly, in the United States or to United States persons.

New Issue / August, 1986

U.S. \$500,000,000

New Zealand

Floating Rate Notes Due 1993

Salomon Brothers International Limited

Credit Suisse First Boston Limited	Merrill Lynch Capital Markets
ANZ Merchant Bank Limited	Bank of New Zealand
Bank of Tokyo International Limited	Banque Nationale de Paris
Banque Paribas Capital Markets Limited	Chase Investment Bank
Citicorp Investment Bank Limited	County NatWest Capital Markets Limited
DFC Overseas Investments Limited	EBC Amro Bank Limited
Fuji International Finance Limited	Goldman Sachs International Corp.
IEJ International Limited	Kidder, Peabody International Limited
Lloyds Merchant Bank Limited	Mitsubishi Finance International Limited
Morgan Stanley International	Morgan Guaranty Ltd
Orion Royal Bank Limited	Nomura International Limited
Sumitomo Finance International	Shearson Lohman Brothers International
Union Bank of Switzerland (Securities) Limited	Swiss Bank Corporation International Limited
Westpac Banking Corporation	S.G. Warburg Securities
	Yamatichi International (Europe) Limited

All of these Securities have been sold. This announcement appears as a matter of record only.

U.S. \$100,000,000

Yasuda Trust and Finance (Hong Kong) Limited

8½% Guaranteed Notes Due 1993

Guaranteed as to payment of principal and interest by

The Yasuda Trust and Banking Company, Limited

YASUDA TRUST EUROPE Limited	MORGAN STANLEY INTERNATIONAL
SHEARSON LEHMAN BROTHERS INTERNATIONAL	CITICORP INVESTMENT BANK Limited
GOLDMAN SACHS INTERNATIONAL CORP.	SALOMON BROTHERS INTERNATIONAL Limited
BANKERS TRUST INTERNATIONAL Limited	BANQUE BRUXELLES LAMBERT S.A.
BARING BROTHERS & CO., Limited	FIRST INTERSTATE CAPITAL MARKETS Limited
FUJI INTERNATIONAL FINANCE Limited	KIDDER, PEABODY INTERNATIONAL Limited
THE NIKKO SECURITIES CO., (EUROPE) LTD.	NOMURA INTERNATIONAL Limited
ORION ROYAL BANK Limited	SVENSKA HANDELSBANKEN GROUP
UNION BANK OF SWITZERLAND (SECURITIES) Limited	WESTDEUTSCHE LANDESBANK GIROZENTRALE
WOOD GUNDY INC.	YAMAICHI INTERNATIONAL (EUROPE) Limited

August, 1986

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Elf-Aquitaine plans \$1.5bn Euro-funding

BY PAUL BETTS IN PARIS

ELF-AQUITAINE, the French state-controlled oil group, is planning to raise up to FF 10bn (\$1.5bn) through the international markets to finance eventual new oil and chemical acquisitions.

The planned financing to be made by a convertible bond, is also closely linked with the privatisation of Elf which is currently 67 per cent controlled by the State Erap holding company.

The French government had originally hoped to sell the 16 per cent stake owned by Erap this summer to raise up to FF 5bn to help finance the 1986 state budget deficit.

Mr Michael Pequegnat, chairman of Elf, has suggested that in the longer term the company's state shareholder could retain a 35 per cent stake. This would be similar to the 35 per cent stake the government owns in Total, France's other large oil group.

However, the timing of both the bond issue and the sale by Erap of a 10 per cent block of Elf shares remains uncertain and will ultimately depend on financial market conditions and the performance of Elf shares.

Dumez in \$157m bid

By Paul Betts in Paris and Robert Gibbons in Montreal

DUMEZ, the large French private construction group, is to expand its Canadian activities by acquiring for C\$217m (US\$157m) United Westburne, the Canadian equipment manufacturer.

Rand Merchant Bank lifts dividend as profit grows

BY JIM JONES IN JOHANNESBURG

RAND MERCHANT BANK, the privately-owned South African banking company, has announced strong profits for the year ended June 1986.

risk management, arbitrage and market-making and has avoided taking positions on its own account. As a result, the board says, the trading divisions performed well.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Currency, Amount, Maturity, Av. life, Coupon, Price, Book Name, Offer yield, Issuer, Amount, Maturity, Av. life, Coupon, Price, Book Name, Offer yield. Includes sections for U.S. DOLLARS, CANADIAN DOLLARS, AUSTRALIAN DOLLARS, S-WERKS, and SWISS FRANCS.

Sharp half-year decline by Saudi-Dutch Bank

BY FINN BARRE IN RIYADH

Albank Alsaudi Alhollandi (Saudi-Dutch Bank) has issued an unaudited report saying that profits for the first six months of 1986 were 56 per cent lower than the first six months of 1985.

Alhollandi said profits for the first half of 1986 were SR11m (\$2.93m). Profits for the same period in 1985 were SR18m, while profits for all of 1985 were SR25m.

ATHENS FINANCIAL TIMES SPECIAL SUBSCRIPTION HAND DELIVERY SERVICE For information contact: VOGIATZIS-Karneadou 7 Tel: Athens 72-23-469 or John Rolley Tel: Frankfurt (069) 73980

Prudential Funding Corporation A Subsidiary of The Prudential Insurance Company of America 7 3/4% Notes Due 1991

General Motors Acceptance Corporation (Incorporated in the State of New York, United States of America) U.S. \$200,000,000 7 5/8 per cent. Notes due September 3, 1991

This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not be offered, sold or delivered in the United States or to United States persons as part of the distribution.



Commercial Union Finance B.V.

SFr. 200,000,000

4.5% Guaranteed Bonds 1986 - 2000

unconditionally and irrevocably guaranteed by, and with Warrants to procure the issue of ordinary shares in,

Commercial Union Assurance Company plc

HandelsBank N.W.

Bank von Ernst & Cie AG
Banca del Gottardo
Banque Privée SA
La Roche & Co.
Schweizerische Hypotheken- und Handelsbank
Banca della Svizzera Italiana
Wirtschafts- und Privatbank

Aargauische Hypotheken- und Handelsbank

Banque Vaudoise de Crédit
Bank in Gossau
Bank in Menziken
Bank vom Linthgebiet
RegioBank beider Basel
EKO Hypothek- und Handelsbank
Luzerner Landbank AG
Banque Romande
B.E.G. Bank Europäische Genossenschaftsbanken
Banque CIC Union Européenne en Suisse SA
Bank in Lichtenstein Aktiengesellschaft

Goldman Sachs Finanz AG

Algemene Bank Nederland (Schweiz)
Banque Indosuez
Banque Kleinwort Benson SA
Banque Paribas (Suisse) SA
Baring Brothers SA
Canadian Imperial Bank of Commerce (Suisse) SA
Chase Manhattan Bank (Switzerland)
Chemical Bank (Suisse)
Clariden Bank
Crédit des Bergues SA
Fujii Bank (Schweiz) AG
Morgan Guaranty (Switzerland) Ltd
Nomura (Switzerland) Ltd
Sanwa Finanz (Schweiz) AG

May, 1986

This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not be offered, sold or delivered in the United States or to United States persons as part of the distribution.

DnC
Den norske Creditbank

Can\$75,000,000

9%% Notes due July 10, 1989

Goldman Sachs International Corp.

Banca Nazionale del Lavoro
Bankers Trust International Limited
Bayerische Hypothek- und Wechsel-Bank Aktiengesellschaft
Crédit du Nord
Genossenschaftliche Zentralbank AG
Mitsui Finance International Limited
Nippon Credit International Limited
S.G. Warburg Securities
Banco di Santo Spirito
Bank Gutzwiller, Kurz, Bungenier (Overseas) Limited

Algemene Bank Nederland N.V.

Banque Indosuez
Crédit Lyonnais
Bank Brussel Lambert N.V.
Banque Internationale à Luxembourg S.A.
Chemical Bank International Group
Dresdner Bank Aktiengesellschaft
Mitsubishi Finance International Limited
Nederlandse Credietbank N.V.
Takagin International Bank (Europe) S.A.
Zentralsparkasse und Kommerzbank, Wien
Banco di Sicilia
Compagnie de Banque et d'Investissements, CBI

July, 1986

This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not be offered, sold or delivered in the United States or to United States persons as part of the distribution.

USX
USX Corporation
(formerly United States Steel Corporation)

ECU 49,450,000

8% Notes due August 8, 1995

Goldman Sachs International Corp.

Algemene Bank Nederland N.V. Banca Commerciale Italiana
Banque Indosuez Prudential-Bache Securities International
Société Générale
Banca del Gottardo Commerzbank Aktiengesellschaft
Crédit du Nord Daiwa Europe Limited
Den norske Creditbank (Luxembourg) S.A. Genossenschaftliche Zentralbank AG
Nippon European Bank S.A. Vereins- und Westbank Aktiengesellschaft

S.G. Warburg Securities

August, 1986

This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not be offered, sold or delivered in the United States or to United States persons as part of the distribution.



YUKONG LIMITED

U.S. \$20,000,000

3% Convertible Bonds due 2001

Goldman Sachs International Corp.

Daiwa Europe Limited
Seangyong Investment & Securities Co., Ltd.
Crédit Lyonnais Deutsche Bank Capital Markets Limited
Dongsuh Securities Co., Ltd. Jardine Fleming (Securities) Limited
The Nikko Securities Co., (Europe) Ltd. Salomon Brothers International Limited
Swiss Bank Corporation International Limited
Daishin Securities Co., Ltd. Daewoo Securities Co., Ltd.
The Lucky Securities Co., Ltd. Coryo Securities Corp.

Special Advisor to Yukong Limited
Daishin Securities Co., Ltd.

July, 1986

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Inflation fears help push bond prices lower

THE CREDIT markets chose to celebrate the end of the summer with the Dow Jones Industrial Average closing at a record high of 1919.71 on Thursday and on the foreign exchange markets...

Table with 4 columns: Instrument, Last Friday, 1 week ago, 4 weeks ago. Includes US Money Market Rates (%) and US Bond Prices and Yields (%).

week's signals seem to be telling the Federal Reserve that it has eased about as far as it can for the time being. Any further economic pulse is beginning to quicken.

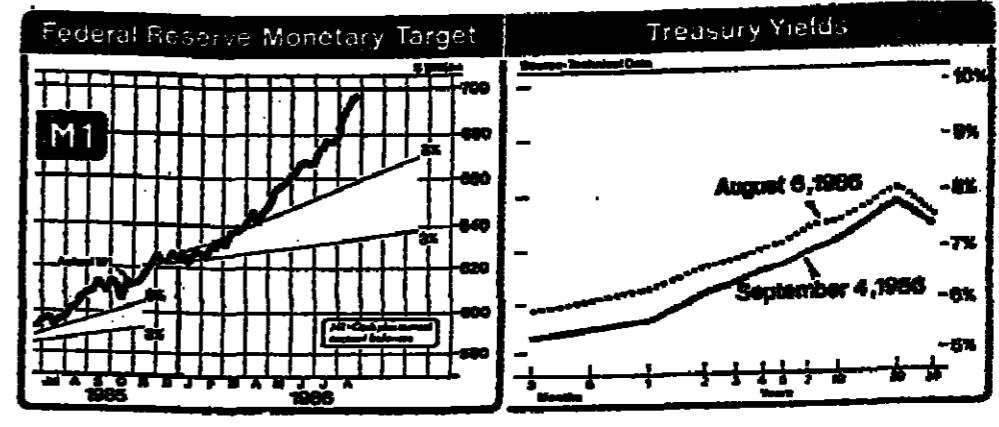
Participants in the credit markets would also be wise to keep an eye on developments in overseas monetary policy this week.

On Wall Street, share prices moved into new high ground with the Dow Jones Industrial Average closing at a record high of 1919.71 on Thursday and on the foreign exchange markets...

There is plenty of news due this week which will give a clue to whether the US economic pulse is beginning to quicken. The August retail sales figures, due on Friday, may be up by between 1 1/2 and 2 per cent says Salomon Brothers...

The New York arm of Barclays Bank notes weekly market letter that the release of German money supply figures and a Bundesbank meeting on Thursday just the possibility of a Japanese reflation package announcement mid-week, should prevent excessive pressure on the dollar.

Salomon Brothers says the second-quarter gross national product - growth figures for West Germany - an 8 per cent increase - eliminates any domestic pressure on the Bundesbank to initiate additional stimulative policies. However, the firm believes that US pressure on Japan to implement a monetary policy action seems to be mounting.



After its strong August rally, traders had been expecting that the market might be due for a correction as it entered September, but most were unprepared for last week's severe battering, which knocked 4 full points off long-term government bond prices. It was the largest one-day setback since late April, when long bond prices fell by around six points.

healthy increase in civilian employment for the fourth month in a row. Dr Allen Sinal of Shearson Lehman Brothers says the employment figures suggest that the long-dated uptick in US economic growth could be beginning. If this is correct the implication for the various financial markets "will call for considerable rethinking," he says.

Salomon Brothers, however, believes that the Federal Reserve will continue to pursue its current expansionary policy, arguing that "the underlying pace of economic expansion remains moderate, and annual inflation is not a threat."

The big sell-off in the credit markets centred on government paper and the corporate market faded less badly with prices falling by between 20 and 40 points. New issue activity was very slow, reflecting the holiday shortened week and concern about the direction of interest rates.

market last week was a \$400m offering of 7 per cent debentures due 1991 for the Federal National Mortgage Association. They were priced at par and yielded about 32 basis points more than comparable Treasury issues. Borg Warner Acceptance Corporation also completed a \$100m offering of 10 1/2 per cent notes, which mature on September 15, 1991, carry a 7.5 per cent coupon and were priced at \$9.978 to yield 7.565 per cent.

Standard Oil of the US affiliate of British Petroleum, announced plans to raise another \$100 million linked to the price of oil. Among other developments, Standard Oil is considering lower-credit rating on \$250 million of debt issued by General Motors and its GMAC finance subsidiary.

William Hall

UK GILTS

Wall Street blues hit sentiment in London

THE GILT market had its share of domestic excitement to look at last week, but chose instead to follow New York, where bond prices were crashing and concern over a renewed bout of inflation brought the gold bugs out of the closet.

levels, or against those held by other countries, provides a good deal of support for the argument that they needed to be topped up by even more than the 32.5bn raised last September.

that this week's money supply statistic could be that "something nasty." This would be a rather short-term motive for such a large funding operation. However, concern over the underlying rate of monetary growth, and especially of the expansion of credit, remains strong.

Losses of 1 1/2 points on Wednesday and 2 1/2 points on Friday helped to push the gilt curve upwards. The FT Actuaries high coupon series ended the week with a yield at five years of 9.78 per cent, up 24 basis points. At 15 years the yield rose by 23 points to 9.22 per cent and at 25 years by 21 basis points to 8.66 per cent.

Mr Jeremy Hale and Mr Gavin Davies of brokers Goldman Sachs put it like this: "Reserves are like nuclear weapons - useful for their deterrent effect but dangerous when actually used. Their real role is to make possible short-term raids in the currency market (which can be unwound before the official statistics have to be published) and to sow the seeds of doubt in the minds of currency operators, who never know when they might be used for such raids."

July's over-funding of the public sector borrowing requirement brought that element of the counterpart to sterling M3 growth back almost into line with the Government's professed aim of exact funding for the financial year. And if external flows have been heavily expansionary this financial year, net non-deposit liabilities have not substantially the other way, thanks largely to National Westminster Bank's big rights issue.

Longer dated index linked stocks benefited, with yields falling slightly to 8.48 per cent on a 5 per cent inflation.

The only bearish interpretation of the FRN's effect on the gilt market would be, as Mr Roger Bootle of Lloyds Merchant Bank pointed out, that the authorities had taken the opportunity to raise the funds because there was "something nasty coming up in the gilt market which the authorities know about and the markets do not."

This leaves the spotlight firmly on bank ending as the motor of sterling M3's growth. Another figure like the 23bn increase recorded in the July banking month will not encourage the gilt market.

George Graham

FT/AIBD INTERNATIONAL BOND SERVICE

Large table listing international bonds with columns for Issued, Price, Yld, and various bond details across multiple countries.

Advertisement for C.I.TOH & CO. (H.K.) INTERNATIONAL LTD. featuring a logo, company name, and details of a \$40,000,000 U.S. 8 1/2 PER CENT GUARANTEED DEFERRED COUPON NOTES DUE 1991.

Handwritten signature or note at the bottom of the page.

UK COMPANY NEWS

Robinson Brothers drops to £0.32m

The marked fluctuation from year to year in the demand for pharmaceutical intermediates again took its toll on the results of Robinson Brothers (Sydney Green) for the first half of 1986.

Second Alliance assets up

Net asset value at Second Alliance Trust showed a 33 per cent improvement to 88p at July 31 1986, against 67p a year earlier.

Crusts exceeds forecast

Crusts, operator of bistro theme restaurants, has exceeded profit and dividend forecasts for the year ended June 30 1986.

Elys (Wimbledon) looks to second half

Elys (Wimbledon), the department store, is looking to the second half to redress a profit setback.

No rescue for Blacks Leisure

Blacks Leisure Group is urging shareholders to discount speculation of a white knight appearing to rescue the company.

LEGAL NOTICE

NORTH CAROLINA - WAKE COUNTY IN THE GENERAL COURT OF JUSTICE SUPERIOR COURT DIVISION

THE PARK AT CORONADO - LE MERIDIEN HOTEL managed by MERIDIEN US \$ 41,000,000 Syndicated Construction Loan Agreement

Bank America Corporation U.S. \$400,000,000 Floating Rate Subordinated Capital Notes Due 1997

TRAFALGAR HOUSE PUBLIC LIMITED COMPANY £100,000,000 10 1/8 per cent. Bonds 2006 Issue price 100 1/4 per cent.

Bank America Corporation U.S. \$400,000,000 Floating Rate Subordinated Capital Notes Due 1997

U.S. \$200,000,000 Midland International Financial Services B.V. Guaranteed Floating Rate Notes 1989

Wells Fargo & Company U.S. \$150,000,000 Floating Rate Subordinated Notes due 1994

SCOTLAND The Financial Times proposes to publish a survey on the above on Wednesday 2nd December 1986

SUMITOMO SPECIAL METALS CO., LTD. U.S. \$80,000,000 2 3/4 per cent. Guaranteed Bonds 1991 with Warrants

SUMITOMO SPECIAL METALS CO., LTD. U.S. \$50,000,000 3 per cent. Convertible Bonds 2000

IN THE UNITED STATES BANKRUPTCY COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION CONTINENTAL AIRLINES CORPORATION...

Saatchi's Italian operation in merger

By Alan Friedman in Milan
Saatchi and Saatchi, the leading UK advertising group, is expected to announce later this week plans to merge its Italian subsidiary - Compton Saatchi and Saatchi - with MVL, a Milan-based agency which is involved almost exclusively in commercial television work.

Capital restructuring plans from IFICO

BY TERRY POVEY
Industrial Finance and Investment Corporation (IFICO), has announced a capital restructuring by which control of the USM-quoted financial services group could pass to Unity Corporation, the rapidly-expanding Australian investment group headed by Mr Garry Carter.

Its capital base and range of activities. However, this year it has suffered a sharp fall in earnings per share from 14.7p in the year to June 1983 to 3.7p. In addition this year it was obliged to make an after-tax write-off of £1.4m following the failure of an investment to live up to expectations.

insurance and fund management group.
APA has about A\$300m funds under management plus a A\$70m investment portfolio. All the various financial services activities of Unity are due to be sold to APA in the near future - hence the use of the name for the vehicle for the IPO move.

In London, Unity have announced plans to purchase, via Strirling, 7.1m shares at £1 each in New Cavendish Estates, a small listed property company. Unity will also offer £1 share to all existing shareholders. Control of New Cavendish will give the Australians a UK property arm.

Reabrook held back by costs of investment

The rate of profit growth at Reabrook Holdings was arrested in the first half of 1986 as a result of further investment in sales people and trading, together with the initial costs of the new Greenhill powder filling plant.

Ford & Weston profits on target at midway

Ford & Weston Group, building contractor with substantial interests in shopping which came to the USM at the end of June, was well up to budget, the directors report.

Wyndham better than expected

The Wyndham Group of steel fabricators and general mechanists was over target for the year ended March 31 1986. Against a forecast of not less than £175,000, it turned in a pre-tax profit of £188,000.

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Table with columns: Date, Announcement last year, Date, Announcement last year. Lists various companies and their dividend dates.

BOARD MEETINGS

Table with columns: Company Name, Meeting Date. Lists board meeting dates for various companies.

F.T. Share Information

The following securities have been added to the Share Information Service: Anglia Secure Homes (Section: Building, Timber, Roads) Atlas Converting Equipment (Engineering) G. T. Management (Trusts, Finance Land)

BASE LENDING RATES

Table with columns: Bank Name, Rate. Lists base lending rates for various banks.

Alahli Bank of Kuwait (K.S.C.)

US\$50,000,000 Floating Rate Notes due 1992
Notice is hereby given that the Rate of Interest has been fixed at 6 1/4% and that the interest payable on the relevant Interest Payment Date, March 9, 1987 against Coupon No. 5 in respect of US\$5,000 nominal of the Notes will be US\$163.25 and in respect of US\$250,000 nominal of the Notes will be US\$7,862.33.

FINANCIAL TIMES STOCK INDICES

Table with columns: Index Name, Value. Lists various stock indices and their values.

MICHELIN



Table showing financial results for Michelin, including Turnover, Trading Profit, Profit Before Taxation, Profit After Taxation, and Retained Profit.

IRLAND US\$200,000,000 Floating Rate Note Due September 1986

In accordance with the provisions of the Prospectus, notice is hereby given that for the six months interest period from 8th September 1986 to 8th March 1987 the Notes will carry an interest rate of 5 1/2% annum. Interest payable on 8th March 1987 will amount to US\$257.33 per US\$100,000 Note and US\$7,189.37 per US\$250,000 Note.

LADBROKE INDEX 1285.1341 (-15)

CANADIAN CO-OPERATIVE CREDIT SOCIETY LIMITED

U.S.\$90,000,000 Revolving Underwriting Facility Due 1990 (Series 4)
Notice is hereby given that for the one month interest period from the 8th September, 1986 to the 8th October, 1986 the following will apply:

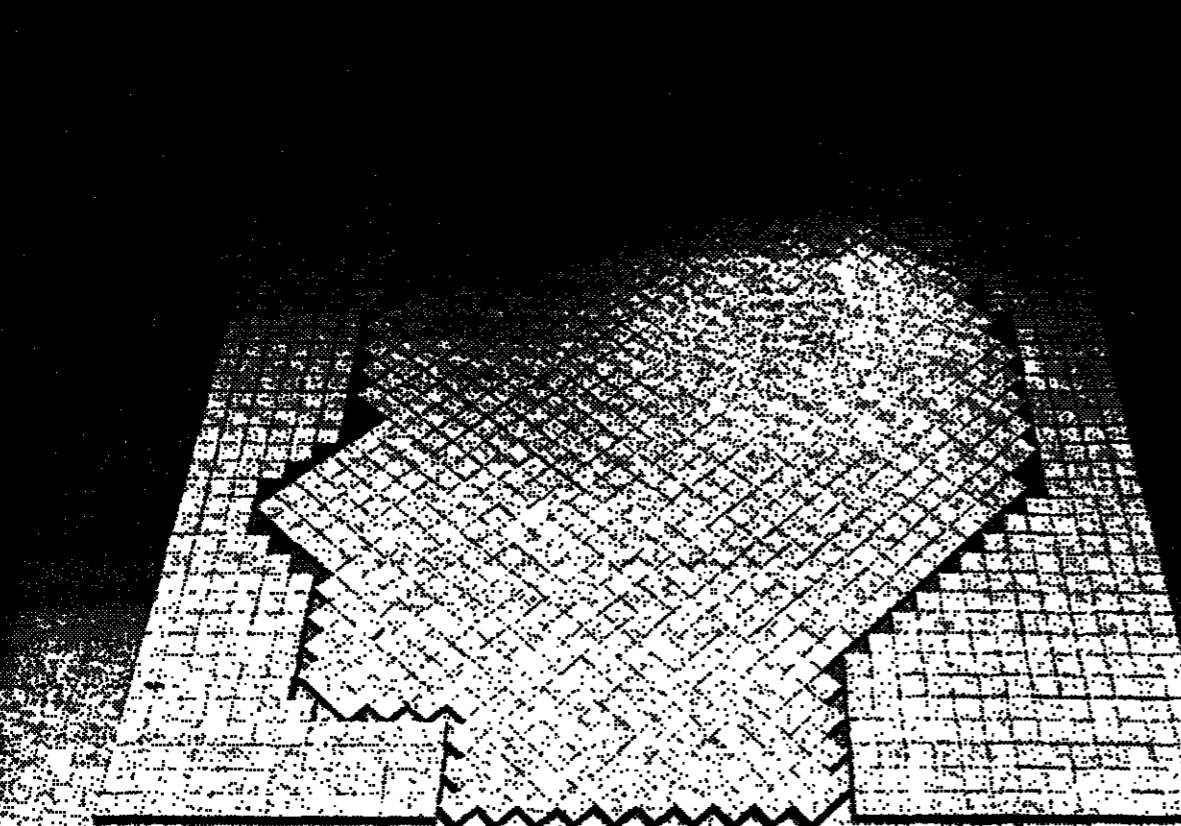
CIRCULAR OF THE CENTRAL BANK OF NIGERIA DATED 18TH APRIL 1984

APPLICABLE FOREIGN EXCHANGE RATES FOR ANTICIPATED NOTE ISSUE ON OR ABOUT 15TH SEPTEMBER 1986
N.B. THIS ANNOUNCEMENT ONLY RELATES TO CONFIRMATIONS OF ELIGIBLE DEBT RESULTING FROM NOTIFICATIONS ISSUED ON BEHALF OF THE CENTRAL BANK OF NIGERIA ON THE 28TH AUGUST 1986 AND CERTAIN OTHER CONFIRMATIONS AS PREVIOUSLY NOTIFIED TO CREDITORS.

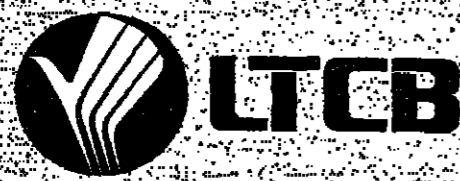
GRANVILLE & Co. Limited

Table with columns: Company Name, Price, Change, Gross Yield, Fully Paid. Lists various companies and their financial metrics.

LTCB. The creative solution to financial needs.



At LTCB we're one of the world's leading international banks because we specialize in looking at business creatively. It took imagination and experience to build a bank with vision. And now that vision will work for you.



The Long-term Credit Bank of Japan, Ltd.
Head Office & International Banking Group: Chiyoda, Tokyo, Japan Tel: 211-5111. Telex: 242038 London Branch: 18 King William Street, London EC4N 3DF, UK. Tel: 623-8511. Telex: 665305 New York Branch: 140 Broadway, New York, NY 10005, U.S.A. Tel: (212) 246-2000. Telex: 425722 Los Angeles Agency: 444 South Flower Street, Suite 3700, Los Angeles, California 90071, U.S.A. Tel: (213) 829-5777. Hong Kong Branch: 45th Floor, Far East Finance Centre, 18 Harbour Road, Hong Kong Tel: 5-255570. Telex: 729295 Singapore Branch: 65 Chulia Street, #32-01, OCBC Centre, Singapore 0104. Singapore Tel: 919833. Telex: 32813 Frankfurt, Paris, Bahrain, Toronto, Chicago, Dallas, Mexico City, Panama, Sao Paulo, Rio de Janeiro, Beijing, Shanghai, Guangzhou, Bangkok, Kuala Lumpur, Jakarta, Sydney, Melbourne LTCB International Ltd. (London), Mitsui Bussan Kaisha Bank S.A. (Brussels), LTCB (Schweiz) AG (Zurich), LTCB Trust Co. (New York), LTCB Asia Ltd. (Hong Kong), LTCB Merchant Bank (Singapore) Ltd. (Singapore), LTCB Australia Ltd. (Sydney).

The Financial Times intends to publish a Survey on OFFICE EQUIPMENT

on Wednesday September 17 1986
For further information on advertising in this Survey please contact: MEYRICK SIMMONDS Tel: 01-246 9000 extn 4508

LONDON RECENT ISSUES

EQUITIES

Table with columns: Issue, Last Price, High, Low, Stock, Change, % Change, etc.

FIXED INTEREST STOCKS

Table with columns: Issue, Last Price, High, Low, Stock, Change, % Change, etc.

'RIGHTS' OFFERS

Table with columns: Issue, Last Price, High, Low, Stock, Change, % Change, etc.

Remuneration table with 4 columns: Name, Amount, % of Profit, % of Turnover

AUTHORISED UNIT TRUSTS

Large table listing various unit trusts with columns: Name, Issue, Last Price, High, Low, Stock, Change, % Change, etc.

FT UNIT TRUST INFORMATION SERVICE

Large table listing unit trusts with columns: Name, Issue, Last Price, High, Low, Stock, Change, % Change, etc.

THE FINANCIAL TIMES is proposing to publish a Survey on The World Economy on Tuesday September 30 1986

FT CROSSWORD PUZZLE No. 6119

Crossword puzzle grid with clues for Across and Down

Answers to the crossword puzzle

AUTHORISED UNIT TRUSTS & INSURANCES

Main table listing various financial entities, including insurance companies and unit trusts, with columns for names, addresses, and telephone numbers.

INSURANCES

Handwritten signature or mark at the bottom center of the page.

Handwritten text at the top center of the page, possibly a signature or date.

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas fund products, including company names, fund names, and numerical values.

Table listing various overseas fund products, including company names, fund names, and numerical values.

Table listing various money fund products, including company names, fund names, and numerical values.

Table listing various money market and bank account products, including company names, fund names, and numerical values.

Money Market Trust Funds

Money Market Bank Accounts

TRADITIONAL OPTIONS 3-month call rates

Table listing traditional options and 3-month call rates, including company names and numerical values.

BRITISH FUNDS

AMERICANS—Cont.

Share	Stock	Price	Change	Div. Yield	Div. Paid	Div. Date
Shorts (Live up to Five Years)						
20	20	100.00				
Five to Fifteen Years						
20	20	100.00				
Over Fifteen Years						
20	20	100.00				
Undated						
20	20	100.00				
Index-Linked						
20	20	100.00				
INT. BANK AND O'SEAS GOVT STERLING ISSUES						
20	20	100.00				
CORPORATION BONDS						
20	20	100.00				
COMMONWEALTH & AFRICAN BONDS						
20	20	100.00				
LOANS						
20	20	100.00				
BEERS, WINES & SPIRITS						
20	20	100.00				
FOREIGN BONDS & BILLS						
20	20	100.00				
AMERICANS						
20	20	100.00				

Share	Stock	Price	Change	Div. Yield	Div. Paid	Div. Date
CANADIANS						
20	20	100.00				
BANKS, HP & LEASING						
20	20	100.00				
BEERS, WINES & SPIRITS						
20	20	100.00				
BUILDING, TIMBER, ROADS—Cont.						
20	20	100.00				
DRAPERY AND STORES—Cont.						
20	20	100.00				
CHEMICALS, PLASTICS						
20	20	100.00				
DRAPERY AND STORES						
20	20	100.00				
BEERS, WINES & SPIRITS						
20	20	100.00				
BUILDING, TIMBER, ROADS						
20	20	100.00				
DRAPERY AND STORES						
20	20	100.00				
CHEMICALS, PLASTICS						
20	20	100.00				

LONDON SHARE SERVICE

Share	Stock	Price	Change	Div. Yield	Div. Paid	Div. Date
BUILDING, TIMBER, ROADS—Cont.						
20	20	100.00				
DRAPERY & STORES—Cont.						
20	20	100.00				
ELECTRICALS						
20	20	100.00				
ENGINEERING—Continued						
20	20	100.00				
FOOD, GROCERIES, ETC.						
20	20	100.00				
HOTELS AND CATERERS						
20	20	100.00				
INDUSTRIALS (Misc.)						
20	20	100.00				
ENGINEERING						
20	20	100.00				

Share	Stock	Price	Change	Div. Yield	Div. Paid	Div. Date
ENGINEERING—Continued						
20	20	100.00				
INDUSTRIALS—Continued						
20	20	100.00				

Handwritten signature or note at the bottom center of the page.

Handwritten scribble at the top center of the page.

INDUSTRIALS—Continued

Table listing various industrial stocks with columns for stock name, price, and other financial metrics.

LEISURE—Continued

Table listing various leisure-related stocks with columns for stock name, price, and other financial metrics.

PROPERTY—Continued

Table listing various property-related stocks with columns for stock name, price, and other financial metrics.

INVESTMENT TRUSTS—Cont.

Table listing various investment trusts with columns for stock name, price, and other financial metrics.

FINANCE, LAND—Cont.

Table listing various finance and land-related stocks with columns for stock name, price, and other financial metrics.

MINES—Continued

Table listing various mining stocks with columns for stock name, price, and other financial metrics.

INSURANCES

Table listing various insurance stocks with columns for stock name, price, and other financial metrics.

NEWSPAPERS, PUBLISHERS

Table listing various newspaper and publisher stocks with columns for stock name, price, and other financial metrics.

SHIPPING

Table listing various shipping stocks with columns for stock name, price, and other financial metrics.

SHOES AND LEATHER

Table listing various shoes and leather stocks with columns for stock name, price, and other financial metrics.

SOUTH AFRICANS

Table listing various South African stocks with columns for stock name, price, and other financial metrics.

TEXTILES

Table listing various textile stocks with columns for stock name, price, and other financial metrics.

LEISURE

Table listing various leisure stocks with columns for stock name, price, and other financial metrics.

PROPERTY

Table listing various property stocks with columns for stock name, price, and other financial metrics.

TRUSTS, FINANCE, LAND

Table listing various trusts, finance, and land stocks with columns for stock name, price, and other financial metrics.

FINANCE, LAND, etc.

Table listing various finance, land, and other stocks with columns for stock name, price, and other financial metrics.

PLANTATIONS

Table listing various plantation stocks with columns for stock name, price, and other financial metrics.

MINES

Table listing various mining stocks with columns for stock name, price, and other financial metrics.

NOTES: A section containing detailed notes and footnotes regarding the stock market data, including information about regional and Irish stocks.

WORLD STOCK MARKETS

Handwritten note: 'Jep 10/15/86'

AUSTRIA

Table with columns: High, Low, September 5, Price, Div. Lists various Austrian stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

GERMANY

Table with columns: High, Low, September 5, Price, Div. Lists German stocks like 260 AEG, 1.100 Allianz, 1.200 Bayer, etc.

AUSTRALIA

Table with columns: High, Low, September 5, Price, Div. Lists Australian stocks like 1.900 BHP, 1.200 Anglo, 1.100 BHP, etc.

JAPAN

Table with columns: High, Low, September 5, Price, Div. Lists Japanese stocks like 1.970 Daiichi Kangyo, 1.800 Daiichi Kangyo, etc.

CANADA

Table with columns: High, Low, September 5, Price, Div. Lists Canadian stocks like 2200 Alcan, 1.900 Alcan, 1.800 Alcan, etc.

EUROPEAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists European stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

ASIAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists Asian stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

AFRICAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists African stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

BELGIUM/LUXEMBOURG

Table with columns: High, Low, September 5, Price, Div. Lists Belgian/Luxembourg stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

DENMARK

Table with columns: High, Low, September 5, Price, Div. Lists Danish stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

NETHERLANDS

Table with columns: High, Low, September 5, Price, Div. Lists Dutch stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

SINGAPORE

Table with columns: High, Low, September 5, Price, Div. Lists Singaporean stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

HONG KONG

Table with columns: High, Low, September 5, Price, Div. Lists Hong Kong stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

SWEDEN

Table with columns: High, Low, September 5, Price, Div. Lists Swedish stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

SOUTH AFRICA

Table with columns: High, Low, September 5, Price, Div. Lists South African stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

ITALY

Table with columns: High, Low, September 5, Price, Div. Lists Italian stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

FRANCE

Table with columns: High, Low, September 5, Price, Div. Lists French stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

SPAIN

Table with columns: High, Low, September 5, Price, Div. Lists Spanish stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

SWITZERLAND

Table with columns: High, Low, September 5, Price, Div. Lists Swiss stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

NEW YORK

Table with columns: High, Low, September 5, Price, Div. Lists New York stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

INDICES

Table with columns: High, Low, September 5, Price, Div. Lists various market indices.

OVER-THE-COUNTER

Table with columns: High, Low, September 5, Price, Div. Lists over-the-counter stocks.

MONTREAL

Table with columns: High, Low, September 5, Price, Div. Lists Montreal stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

NEW YORK

Table with columns: High, Low, September 5, Price, Div. Lists New York stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

EUROPEAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists European stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

ASIAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists Asian stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

AFRICAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists African stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

EUROPEAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists European stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

ASIAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists Asian stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

AFRICAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists African stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

EUROPEAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists European stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

ASIAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists Asian stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

EUROPEAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists European stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

ASIAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists Asian stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

AFRICAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists African stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

EUROPEAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists European stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

ASIAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists Asian stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

AFRICAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists African stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

EUROPEAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists European stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

ASIAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists Asian stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

EUROPEAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists European stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

ASIAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists Asian stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

AFRICAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists African stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

EUROPEAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists European stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

ASIAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists Asian stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

AFRICAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists African stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

EUROPEAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists European stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

ASIAN STOCKS

Table with columns: High, Low, September 5, Price, Div. Lists Asian stocks like 1.950 Creditanstalt, 1.500 Erste Bank, etc.

These securities are not registered under the Securities Act of 1933 and may not be offered or sold in or to nationals or residents of the United States. This announcement appears as a matter of record only.

HANIEL FINANCE B.V.

U.S. \$50,000,000

Euro Commercial Paper Programme

FRANZ HANIEL & CIE. GmbH

Advertisement for Morgan Guaranty Ltd and Union Bank of Switzerland (Securities) Limited, featuring logos and contact information.

Additional financial data and market commentary at the bottom of the page.

NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Main NYSE Composite Closing Prices table with columns for stock symbols, prices, and changes. Includes a 'Continued From Page 32' note at the top left.

AMEX Composite Closing Prices table with columns for stock symbols, prices, and changes.

OVER-THE-COUNTER Nasdaq national market, closing prices September 5

Over-the-Counter table listing Nasdaq national market closing prices for various stocks, including columns for stock symbols, prices, and changes.

Notes regarding dividend data, including definitions for 'dividend', 'dividend yield', and 'dividend date'.

Hand Delivery Service advertisement for BASEL/GENEVA/LUSANNE/LUGANO/ZURICH, SWITZERLAND, with contact information for Peter Lancaster.

Continued on Page 31

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

A more hazardous course

BY COLIN MILLHAM

THE DOLLAR HAS MOVED downwards steadily for about a year, and the economic problems of the US suggest the trend has not yet run its course. But there are signs that the assumption the dollar will continue to fall is becoming a little more hazardous.

A record US trade deficit of \$18.04bn in July failed to have any strong impact, even though Japan and West Germany posted record surpluses in the same month. Dealers are beginning to question whether a further devaluation of the dollar against the yen and D-mark is the answer to the problem.

Canada is the US's main trading partner, and the Canadian dollar is virtually unchanged against its US counterpart so far this year. Other currencies, such as the South Korean won and the Taiwanese dollar, have shown relatively small upward adjustments against the US dollar. The US also trades on a large scale with South America, where very weak economies mean that local currencies have declined against the dollar.

Over the same period the dollar has fallen by about 10 per cent against the D-mark and by some 22.5 per cent in terms of the yen. A possible warning of inflation was provided by a rise in oil prices and by demand for precious metals. Gold rose \$35½ on the week to \$420, the highest level since August 1983. Fears about rising world inflation, coupled with nervousness about the health of the

£ IN NEW YORK

Table with 3 columns: Date, Close, Prev. Close. Shows data for Sept 5, 1985.

Gerhard Stoltenberg, West German Finance Minister, would be involved, or that there would be a meeting of the Group of Five, involving ministers from Britain and France, but towards the end of the week the dollar was supported by speculation about cuts in Japanese and West German interest rates.

The West German Bundesbank council will meet next week to consider a change in its credit policy on Thursday. Not only was the dollar supported by speculation about lower interest rates in West Germany, but also by suggestions that the downward trend in world inflation could be at an end, preventing a further fall in the US discount rate.

A possible warning of inflation was provided by a rise in oil prices and by demand for precious metals. Gold rose \$35½ on the week to \$420, the highest level since August 1983. Fears about rising world inflation, coupled with nervousness about the health of the

US banking system and increasing racial tension in South Africa, encouraged buying of gold. The metal was also boosted by demand for platinum, on speculation that South Africa will halt exports in retaliation against economic sanctions. Sterling held a fairly comfortable week. It remained on the sidelines for much of the time, but tended to benefit from any improvement in the dollar.

Firmers oil prices lent support to the pound, but the major factor behind sterling's better performance was the issue of a record \$4bn 10-year floating rate note by the Bank of England, on behalf of the Treasury. This was very well received and was taken as an indication of the determination of the UK authorities to prevent a further weakening of the pound.

At the moment it appears the pound will remain above DM 3.00 at least as long as the dollar stays above DM 2.00, but any sudden renewed decline in the value of the US currency would lead to further strains on the UK, unless the timing of the floating rate note proves remarkably astute, and the dollar's decline has virtually run its course.

At the moment it appears the pound will remain above DM 3.00 at least as long as the dollar stays above DM 2.00, but any sudden renewed decline in the value of the US currency would lead to further strains on the UK, unless the timing of the floating rate note proves remarkably astute, and the dollar's decline has virtually run its course.

LIFFE LONG GILT FUTURES OPTIONS

Table with columns: Strike, Price, Call, Put, Last, etc. for LIFFE Long Gilt Futures Options.

LIFFE 2 1/2% STRIPS

Table with columns: Strike, Price, Call, Put, Last, etc. for LIFFE 2 1/2% Strips.

PHILADELPHIA SIX MONTHS

Table with columns: Strike, Price, Call, Put, Last, etc. for Philadelphia Six Months.

LONDON

Table with columns: Date, Close, High, Low, Prev. for London market.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Strike, Price, Call, Put, Last, etc. for LIFFE US Treasury Bond Futures Options.

LONDON 5 1/2% STRIPS

Table with columns: Strike, Price, Call, Put, Last, etc. for London 5 1/2% Strips.

LIFFE EURO-DOLLAR

Table with columns: Strike, Price, Call, Put, Last, etc. for LIFFE Euro-Dollar.

US TREASURY BONDS

Table with columns: Date, Close, High, Low, Prev. for US Treasury Bonds.

CURRENCY MOVEMENTS

Table showing currency movements for Sept 5, including Sterling, US Dollar, Canadian Dollar, etc.

OTHER CURRENCIES

Table showing other currencies: Argentina, Brazil, Canada, etc.

CURRENCY RATES

Table showing currency rates: Sterling, US Dollar, Canadian Dollar, etc.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies.

POUND SPOT - FORWARD AGAINST POUND

Table showing pound spot and forward rates against the pound for Sept 5.

DOLLAR SPOT - FORWARD AGAINST DOLLAR

Table showing dollar spot and forward rates against the dollar for Sept 5.

FORWARD RATES AGAINST STERLING

Table showing forward rates against sterling for Sept 5.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for Sept 4.

MONEY MARKETS

Picture may become clearer

INTEREST RATES had a slightly firmer moderate in London last week, although the immediate prospects appeared to be more uncertain than for some time. The London market drifted along quietly with talk of refunds on petroleum revenue tax providing slight technical difficulties towards the latter part of the week. Dealers were reluctant to bid for funds or sell too many bills in case conditions suddenly became much more liquid than the daily forecast from the Bank of England suggested.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table showing weekly change in world interest rates for Sept 5.

MONEY RATES

Table showing money rates for Sept 5.

BANK OF ENGLAND TREASURY BILL TENDER

Table showing Bank of England Treasury Bill tender details.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates.

LONDON MONEY RATES

Table showing London money rates for Sept 5.

TREASURY BILLS

Table showing Treasury Bills details.

What's your company's surplus cash doing tonight?

If it's not earning money market rates of interest, the answer is "not enough". Make it do more with Forward Trust Treasury Services.

At the moment it appears the pound will remain above DM 3.00 at least as long as the dollar stays above DM 2.00, but any sudden renewed decline in the value of the US currency would lead to further strains on the UK.

WestLB advertisement for Eurobonds, DM Bonds, and Schuldscheine, including contact information for London and Frankfurt.

Convert the IMM to Cash advertisement featuring an image of a calculator and text describing MoneyCenter services for currency conversion and reporting.

Handwritten signature or note at the bottom of the page.